



VISION IAS

www.visionias.in

GENERAL STUDIES (TEST CODE : 1420)

Name of Candidate	Subhankar Bala		
Medium Hindi/Eng.	English	Registration Number	677006
Center	O.R.N.	Date	08/12/20

INDEX TABLE

Q. No.	Maximum Marks	Marks Obtained
1(a)	10	
1(b)	10	
2(a)	10	
2(b)	10	
3(a)	10	
3(b)	10	
4(a)	10	
4(b)	10	
5(a)	10	
5(b)	10	
6	10	
7	10	
8	10	
9	20	
10	20	
11	20	
12	20	
13	20	
14	20	

Total Marks Obtained:

Remarks:

Signature of Examiner

INSTRUCTIONS

- Do furnish the appropriate details in the answer sheet (viz. Name, Registration Number and Test Code).
उत्तर पुस्तिका में सूचनाएं भरना आवश्यक है (नाम, प्रश्न-पत्र कोड, विद्यार्थी क्रमांक आदि)।
- There are **FOURTEEN** questions printed in **ENGLISH & HINDI** इसमें चौदह प्रश्न हैं अंग्रेजी और हिन्दी में छपे हैं।
- All questions are compulsory.**
सभी प्रश्न अनिवार्य हैं।
- The number of marks carried by a question/part is indicated against it.
प्रत्येक प्रश्न/भाग के अंक उसके सामने दिए गए हैं।
- Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.
प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपके प्रवेश पत्र में किया गया है और उस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के मुख्य पृष्ठ पर अंकित निर्दिष्ट स्थान पर किया जाना चाहिए। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिए गए उत्तर पर कोई अंक नहीं मिलेंगे।
- Word limit in questions, if specified, should be adhered to.
प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जाना चाहिए।
- Any page or portion of the page left blank in the Question-Cum-Answer Booklet must be clearly struck off.
उत्तर पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

16-B, 2nd Floor, Above National Trust Building, Bada Bazar Marg, Old Rajinder Nagar, Delhi-110060

Plot No. 857, 1st Floor, Banda Bahadur Marg (Opp Punjab & Sindh Bank), Dr. Mukherjee Nagar
Delhi- 110009

EVALUATION INDICATORS

1. Contextual Competence
2. Content Competence
3. Language Competence
4. Introduction Competence
5. Structure - Presentation Competence
6. Conclusion Competence

Overall Macro Comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

6.

All the Best

SECTION - A

1. (a) Man is not only a product of his environment but can also modify the environment. Do you agree with this view? Justify your answer with suitable examples. (150 words) 10

मनुष्य न केवल अपने परिवेश का उत्पाद है, बल्कि वह परिवेश को रूपांतरित भी कर सकता है। क्या आप इस दृष्टिकोण से सहमत हैं? उपयुक्त उदाहरणों के साथ अपने उत्तर का औचित्य सिद्ध करें।

Human behaviour is modulated by his external environment. It is often seen that a person who is brought up in a violent environment, ends up in similar environment later in life. But it is also true that morally strong people modify the environment around, based on their ideology.

Product of environment:

→ As our idea about life, our ethics are built through examples. In life our environment influence our ideology.
eg: Saddam Hussain was brought up in a violent environment, which modulated his thought process to become a cruel dictator.

On the other hand R.N. Tagore's family had great influence on his ability to become great.

Modifying the environment

- Often influential people who learn from environment also try to change the environment to become a better one.

e.g: Raja Rammohan Roy or Vidyasagar influenced their environment towards a more gender inclusive society, when whole society was against them.

- Often great personalities influence others just by their presence and their work.

e.g: Kalam's once driver completed his education influenced by him.

Thus it is true that often we are a product of the environment, but many change the environment through their effort too.

1. (b) Though it may seem that accountability and efficiency are antithetical to each other, accountability is a sine qua non for good governance.
Discuss. (150 words) 10

हालांकि यह प्रतीत हो सकता है कि जवाबदेही और दक्षता एक-दूसरे के प्रतिपक्षी हैं, किंतु जवाबदेही सुशासन के लिए अपरिहार्य और आवश्यक है। विवेचना कीजिए।

Accountability is quality of answerability for one's work or decision taken. It also ensures sanction if quality is judged inadequate. Many times accountability slows down the pace of a work as people remain aware about consequences of a wrong decision.

Accountability vs. efficiency:

- ① Often when one works without any future responsibility he/she works faster, but accountability acts as a check and balance in the work.

e.g: Often a significant amount of time in an office is spent in documentation providing RTI information, which slows down the pace.

Accountability as sine qua non of good Governance

- Good governance has certain aspects of transparency, participatory, equitable which needs accountability in place
- Accountability works as an inherent checks against corruption.
- Although accountability apparently slows down the pace, it ensures rule of law, non-discretionary actions.
- Accountability also helps in smooth functioning of the whole process,

thus accountability is a basic feature of governance, which is reiterated by Nolan Committee.

2. (a) Gandhian ideals can be of immense help in dealing with the Covid-19 pandemic. Evaluate. (150 words) 10

कोविड-19 महामारी से निपटने में गांधीवादी आदर्श अत्यंत सहायक सिद्ध हो सकते हैं। मूल्यांकन कीजिए।

Covid-19 pandemic has impacted all aspects of life. In economic, social, political aspect, everywhere many drawbacks are brought up due to the pandemic. In this time Gandhian ideals could guide us in all aspect.

① Gandhian thoughts in political aspect:

- ↳ Decentralised way of governance for better governance at micro level.
- ↳ Giving powers to Local bodies to tackle the challenge using local knowledge with isolation, movement.

② Social Sector:

- People's discriminatory attitude towards the patients and recovered people would be solved.
- Gandhian attitude of trusteeship

would have ensured well being of the society.

Cases of neighbours locking family up in the flat in fear is a serious setback from Gandhian thought.

Economic Sphere:

↳ As supply chain was disrupted due to pandemic, Gandhi's idea of self sufficient village economy was more relevant than ever.

↳ Attitude of simple living was also important to deal with long lockdown.

Thus Gandhian ideas were very relevant while dealing with COVID-19 pandemic.

2. (b) While civil servants have the legal right to undertake post-retirement jobs, it raises key ethical issues. Comment. (150 words) 10

यद्यपि सिविल सेवकों को सेवानिवृत्ति के बाद नौकरी करने का विधिक अधिकार है, किंतु इससे महत्वपूर्ण नैतिक मुद्दे भी उत्पन्न होते हैं। टिप्पणी कीजिए।

Often it is seen that civil servants are taking up private jobs in sectors that are connected to public service. This although legal raises ethical concerns about impartial functioning of civil servants.

Ethical issues:

- As for most of the important constitutional posts like CAG, S.C. judges post retirement job is not permitted to maintain independence.

→ But for civil servants who hold very high posts of secretaries in ministries and have power to influence decision towards a particular organization, post-retirement job can create problem in independent functioning.

→ As many civil servants are appointed by govt as governor, CAG, chairmen of UPSC, election Commissioner, these kind of jobs ~~are~~ can create a more docile and biased bureaucracy.

→ Thus There is a need to create a guidelines about appointment of civil servants ~~in~~ in post retirement jobs in both public and private affairs.

3. Given below are quotations of moral thinkers/philosophers. Bring out what they mean to you in the present context:
नीचे नैतिक विचारकों/दार्शनिकों के उद्धरण दिए गए हैं। वर्तमान संदर्भ में आपके लिए उनके क्या अर्थ हैं:

(a) Try not to become a man of success but rather try to become a man of value. Albert Einstein
(150 words) 10

सफल व्यक्ति बनने का प्रयास न करें, बल्कि मूल्यों के लिए जीने वाला व्यक्ति बनने का प्रयास करें। अल्बर्ट आइंस्टीन

This idea of Einstein establishes his view about moral and ethical lifestyle of a person. As he was in the zenith of success in his lifetime, his attitude towards values shows the importance of strong moral foundation in life.

As in our society most of the people run after success while giving up their values in the process, they often become a successful person without any values, thus harmful for the society.

e.g: Doctors performing sex determination before birth for money.

Einstein even when he was capable

of contributing to creation of atom bomb refused to do so as it was against his values.

A successful person without values can misuse his power to do harm to the society and nation.

eg: Osama bin Laden was a successful engineer, but used his power for destruction.

As over time due to urbanization, competition, isolation people are giving up their values for monetary gains, Einstein's view is extremely relevant to create an ethical society.

3. (b) Having knowledge of an unethical act and allowing it to continue can spread a contagion that can affect multiple beings in society. Bertrand Russell

(150 words) 10

अनैतिक कार्य का ज्ञान होने और इसके बावजूद उसे जारी रहने देने से एक प्रकार का संक्रमण फैल सकता है जो समाज में अनेक व्यक्तियों को प्रभावित कर सकता है। बर्ट्रैंड रसेल

In society often we ignore certain wrong acts as it directly doesn't affect us, thus ignoring an unethical act. Often these kind of act spreads like contagion where everyone can see a wrong act but can't act.

As said in case of Nazi regime when Hitler gradually took away powers from jews and other groups in Germany people initially didn't react, but in the long run it impacted every citizen of the country.

Similarly R.N. Tagore expressed a person who commits a crime and the one who doesn't do anything about it is equally guilty.

Thus in a society when an unethical act happens it is one's duty to raise voice against it, rather than overlooking it. Often ignoring a small unethical act gradually turns into an uncontrollable monster which is difficult to restrain.

e.g. When one breaks traffic rules when no one says anything gradually over time more people will violate it and finally it will hamper the whole idea of traffic discipline.

4. (a) When people use a common resource without a coordinated plan the result is often a tragedy of the commons in which the resource is depleted. In this context, discuss the various ethical challenges arising out of utilization of Global Commons. (150 words) 10

जब लोग समन्वित योजना के बिना किसी सर्वनिष्ठ संसाधन का उपयोग करते हैं, तो इसके परिणामस्वरूप प्रायः ट्रेजेडी ऑफ कॉमन्स घटित होती है जिसमें संसाधन का अवक्षय हो जाता है। इस संदर्भ में, वैश्विक सर्वनिष्ठ संसाधनों के उपयोग से उत्पन्न विभिन्न नैतिक चुनौतियों की विवेचना कीजिए।

In 21st century global commons like atmosphere, oceans, air, outer space etc are rapidly deteriorating due to unrestricted usage and no responsibility. This is true for any common resource when used without any coordinated plan.

Tragedy of commons:

• When any resource is shared by many people, there should be responsibility among them towards sustainable usage.

→ In villages for common grazing area putting grazing tax, giving regrowth time are common method of sustainable use of a resource.

In global commons as most nations are concerned about economic progress of their own and there is no common responsibility to protect the resources often it gets heavily exploited.

While using global common challenges of Economic gains vs sustainability is an ethical challenge a nation faces

Also as certain developed nations used the resources for longer period their common but differentiated responsibility is also an ethical challenge.

As some nations do not oblige to protect, others follow the suit, thus putting a responsible global order irrespective of some nations is also another challenge.

4. (b) While a code of conduct merely establishes minimal standards of conduct, a better strategy to promote ethical work culture is through internalization of values. Discuss. (150 words) 10

जबकि आचार संहिता केवल आचरण के न्यूनतम मानकों को स्थापित करती है, नैतिक कार्य संस्कृति को बढ़ावा देने के लिए मूल्यों का आंतरिकरण बेहतर रणनीति है। विवेचना कीजिए।

Code of conduct are set of guidelines which are allowed and discouraged in any organization. Code of conduct is designed along the line of the organization's (org.) ethical values. But Code of conduct is often not enough to ensure best work culture.

Ethical work culture through internalization of values:

→ Ethical work culture demands behaviour of transparency, impartiality, respecting others time, accountability in every action in the org.

→ When an employees internalize the ethical principles of a company then automatically his behaviour will

be guided by the principles.

→ When values of a company are internalized through various activity like seminars, clearly delineating values etc then employees respect the values and act, rather than just following a list of code of conduct.

e.g. When Amazon announced their commitment of becoming carbon neutral by 2030, through proper internal process this value was internalized, which ensured all business decisions will be automatically guided by this principle.

5. (a) A state that does not have the political will and the discipline to enforce probity in governance, can not get rid of the menace of prolonged corruption. Discuss. (150 words) 10

वह राज्य जिसमें शासन में ईमानदारी को प्रवर्तित करने की राजनीतिक इच्छाशक्ति और अनुशासन नहीं है, वह दीर्घकाल से व्याप्त भ्रष्टाचार की समस्या से छुटकारा नहीं पा सकता है। विवेचना कीजिए।

Probity in governance refers to having quality of non-corruptable nature in governance, rather than just avoiding corruption. In corruption handling political will to have probity in governance is a must.

Probity in governance and corruption:

- As a public office is expected to provide quality service to its citizen, probity ensures that govt's approach to reform a society reaches to the people.
- When govt doesn't focus on probity in governance all the effort can go in vein due to corruption in the system.
e.g: Somalia.
- It is often seen when govt gives big effort to rectify the

governance structure through introducing aspects of accountability, transparency, honesty it automatically leads to reduction in corruption and a better governance.

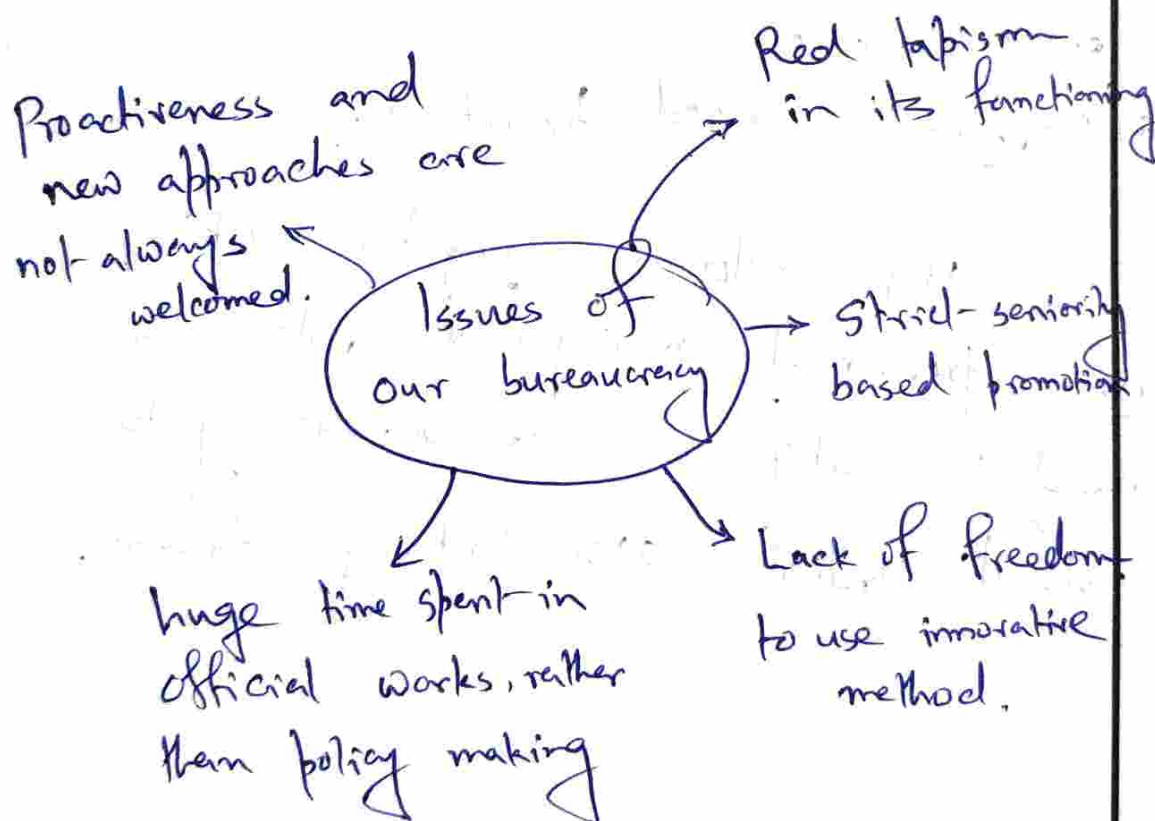
→ 2nd ARC also highlighted about importance of probity in governance and ways to achieve it in short and long term.

As corruption perception in the country is high. (rank 81 in 2019) we need to focus on probity to remove corruption from the system.

5. (b) India cannot march successfully in to the 21st century with the administrative system having a colonial mindset. Discuss in context of the bureaucratic work culture in India. (150 words) 10

भारत औपनिवेशिक मानसिकता वाले प्रशासनिक तंत्र के साथ 21वीं शताब्दी में सफलतापूर्वक प्रगति नहीं कर सकता है। भारत में नौकरशाही कार्य संस्कृति के संदर्भ में विवेचना कीजिए।

As india's bureaucratic system has its roots in colonial system, often it acts as a hindrance to fully utilize its potential for India's aspirations in 21st century. There are several drawbacks in our bureaucratic system.



Need of 21st century:

- ① As in 21st century we need a bureaucracy that understands the need of local people and takes innovative approach to solve a crisis.
- ② Remaining up to date with fast changing technology.
- ③ Having a broadly uniform but different approach to deal with specific cases.
- ④ Performance based promotion.

By following Singapore, UK's new personnel management rules we need to upgrade our bureaucracy to fulfill India's 21st century dreams.

6. Which corporate leader has inspired you the most and what moral lessons have you learnt from their life? (150 words) 10

किस कॉर्पोरेट नेतृत्वकर्ता ने आपको सबसे अधिक प्रेरित किया है और आपने उनके जीवन से कौन-से नैतिक पाठ सीखे हैं?

In modern corporate world there are many corporate leaders who has a strong moral attitude towards society which inspires many. For me Ratan Tata acts as an inspiration in his way of lifestyle and philanthropic attitude.

Moral lessons:

- In spite of being leader of a big corporation, his humble attitude in interacting with others inspires to remain humble inspite of success.
- His story about once being rejected by Jaguar and through his patience, perseverance and effort he bought the company inspires to stay patient over a long time.

③ His philanthropic work in several domains, starting from cancer hospital, educational institute etc guides everyone to be part of the society and inspires everyone to "give back to the society".

④ His attitude of being a learner even at his age inspires everyone to be a "lifelong learner".

Thus personalities like him inspires millions in the country in many walks of life.

7. Increasing participation of people in governance and easy access to information is what transforms governance to good governance. Elaborate. (150 words) 10

शासन में लोगों की बढ़ती भागीदारी और सूचनाओं तक सरल पहुँच ही शासन को सुशासन में परिवर्तित करते हैं। विस्तारपूर्वक बताइए।

Good governance is the governance which contains characteristics of accountability, consensus based, equitable, efficient, participatory, responsive, rule of law and transparency. (UNDP)

~~One~~ Two of the most important aspect of good governance is participation of people and easy access to information.

- As people's participation in governance increases it increases trust of people in governance.
- People tries to get their grievance redressed while policy formation, thus they feel responsible while following the law.
- People's participation also ensures governance does not exclude a particular

group's concern, thus it becomes inclusive.
e.g.: Govt's approach of public commenting
on bills, is a way to ensure it.

✖ Easy access to information ensures
that public servants are not misusing
their discretionary power in a
discriminatory manner.

- It helps people to analyze efficiency
and attitude of govt towards
certain class or group of people

e.g.: After RTI in India accountability
in governance has increased, thus
ensuring less red tapism and
discretion.

8. It is sometimes believed that moral scrupulousness in one's private life automatically guarantees high moral stature in professional life. Do you agree? Justify your stand with logical arguments. (150 words) 10

कभी-कभी यह माना जाता है कि किसी के निजी जीवन में नैतिक सत्यनिष्ठा, स्वतः ही पेशेवर जीवन में उच्च नैतिक उच्चता की गारंटी देती है। क्या आप सहमत हैं? न्यायसंगत तर्कों के माध्यम से अपने दृष्टिकोण का औचित्य सिद्ध कीजिए।

A person's moral attitude is guided by his upbringing, environment and knowledge. It is said that moral attitude in private life guarantees the same in public life. I believe it to be true.

- As in private life generally one does not have legal fear, he/she tends to be guided by his moral guidelines.
- So most of the times in private life a person expresses his/her core values without any hesitation.
- When a person is ethical in his personal life often it automatically shows up in professional life.
- As one's personal life starts at a much earlier age than professional life

so his moral behaviour gets ~~so~~
~~so~~ ingrained in his attitude.

- But the opposite is not always true, as seen in case of DCP in MP who was suspended for beating his wife, it shows one may follow an lawful life in professional sphere due to external accountability but in private sphere he/she becomes unethical.

Thus based on these ideas I believe that if one is ethical in his private life it generally guarantees moral behaviour in professional life.

SECTION - B

In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

9. You are working as a District Magistrate in an aspirational district where women literacy and sex ratio is one of the lowest in the country. It is brought to your notice that a woman who has been elected as 'Sarpanch' on a seat reserved for women candidates in a panchayat in your district is head 'only on the paper'. All the work related to the panchayat is actually carried out by her husband. Even the flag hoisting ceremony on Independence Day is carried out by her husband. However, her husband happens to be a good administrator as indicated by that panchayat's performance on various developmental parameters as compared to other panchayats in the district. Also, her husband enjoys the support of the local people. Given the situation, answer the following:

(a) Identify the stakeholders and issues involved in this case?

(b) What options are available to you as the District Magistrate in such a scenario? Also, evaluate each option and indicate what option will you choose.

(20)

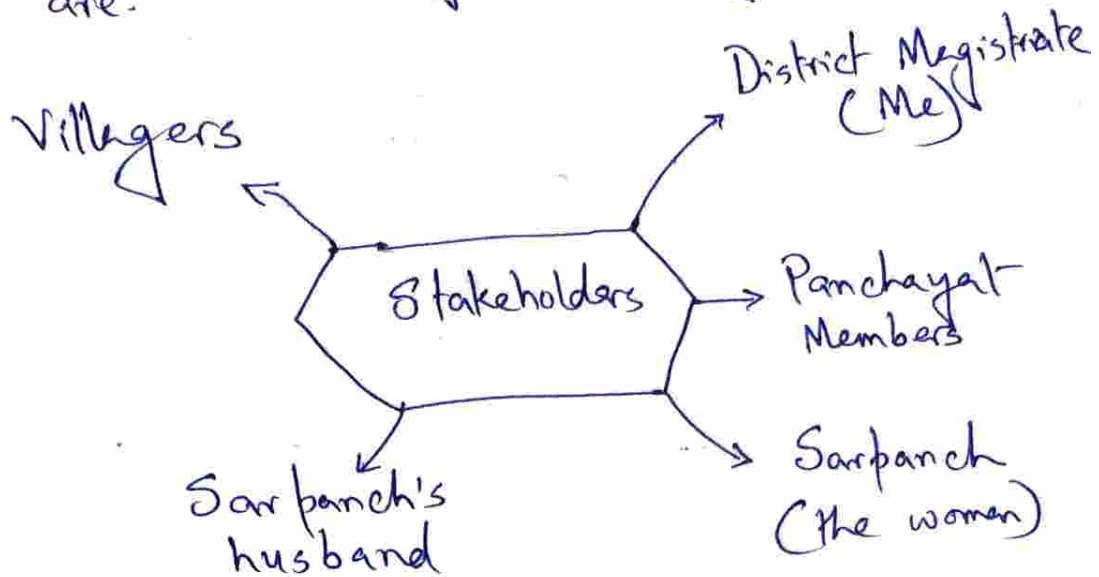
आप एक आकांक्षी जिले में जिलाधिकारी के रूप में काम कर रहे हैं जहां महिला साक्षरता और लिंगानुपात देश में सबसे कम में से एक है। आपके ध्यान में यह बात लाई जाती है कि आपके जिले की एक पंचायत में महिला उम्मीदवारों के लिए आरक्षित सीट पर 'सरपंच' के रूप में चुनी गई एक महिला केवल 'कागजों पर ही सरपंच' हैं। पंचायत से संबंधित सभी कार्य वास्तव में उनके पति द्वारा संपन्न किए जाते हैं। यहां तक कि स्वतंत्रता दिवस पर ध्वजारोहण समारोह की अध्यक्षता भी उनके पति द्वारा की जाती है। हालांकि, जिले की अन्य पंचायतों की तुलना में विभिन्न विकास मापदंडों पर पंचायत के प्रदर्शन से मिलने वाले संकेतों से पता चलता है उनके पति एक अच्छे प्रशासक हैं। साथ ही, उनके पति को स्थानीय लोगों का समर्थन भी प्राप्त है। उपर्युक्त स्थिति को देखते हुए, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) इस मामले में सम्मिलित हितधारकों और मुद्दों की पहचान कीजिए?

(b) ऐसे परिदृश्य में जिलाधिकारी के रूप में आपके पास क्या विकल्प उपलब्ध हैं? साथ ही, प्रत्येक विकल्प का मूल्यांकन कीजिए और इंगित कीजिए कि आप कौन-सा विकल्प चुनेंगे।

In our country women empowerment is a long running issue and this issue of "Pati Panchayat" is an example of the same.

a) In the following case study stake holders are.



b) In this scenario I have some options to manage the situation:

- ① Allow the ~~male~~ husband to perform duty as he is a good administrator and has others support.
- ② Take strict action against the "pati" for doing official duty while not being a member.
- ③ Using emotional intelligence to give the women "sarpanch" her power while getting her husband's support.

Option 1:Positive

- ① It will ensure better administration in short term.
- ② There will not be any issue in administration process.

Negative

- ① Women's status in the village will not change
- ② Whole purpose of reservation goes in vein.

Option 2:Positive

- ① It will send a strong signal for breaking the law and working on someone else's behalf.
- ② It will make all other villages aware about any future mistake.

Negative

- ① By taking strict action against a popular leader may hurt the village's overall growth.
- ② Women 'Sarpanch' may not work effectively without her husband's help.

Option 3:

Positive

- ① It will ensure the women gets her position and ~~also~~ performs her duty.
- ② She will get support from her husband to become a better leader.
- ③ Women in the village will progress with men's support.

Negative

- ① It may take time
- ② It may happen in other villages, thus same technique has to be applied multiple times.

Among the 3 options, I will choose option 3 as it will ensure the core intension of women empowerment in the village. By using fear I will stop the habit.

of the male members to take over women's role and through emotional intelligence I will pursue him to help his wife so that she can become a good leader, thus helping in overall development of women in the village.

10. The issues confronting humanity are multifaceted - from political conflicts and human rights abuses to pandemics and climate change. They are not contained within national borders, nor do they fit into the silos of separate government agencies or academic specialties. What is required is greater international cooperation, mutual respect, abiding by international laws and participative global decision-making. However, over the last decade, it has been observed that international relations have overshadowed these basic tenets of global governance and now we are at the verge of serious global catastrophic risks. When it comes to the structures of global governance, business as usual, is no longer an option. Not only an improvement in our understanding of risks is required but also taking responsibility to lead collective action for a coordinated global response.

- (a) What do you think are the factors hindering collective actions?
(b) Provide a case for the moral obligation of the international community to come together and find solutions to the problems we face.
(c) What should be the principles guiding such international cooperation?

(20)

मानवता के सामने राजनीतिक संघर्षों और मानव अधिकारों के दुरुपयोग से लेकर महामारी और जलवायु परिवर्तन तक के बहुआयामी मुद्दे हैं। वे राष्ट्रीय सीमाओं तक सीमित नहीं हैं। न ही वे अलग-अलग सरकारी एजेंसियों या अकादमिक विशिष्टताओं के पृथक-पृथक निकायों में समायोजित होते हैं। इन्हें संबोधित करने के लिए अधिक से अधिक अंतर्राष्ट्रीय सहयोग, परस्पर सम्मान, अंतर्राष्ट्रीय कानूनों का पालन करने और मिलजुल कर वैश्विक निर्णय लेने की आवश्यकता है। हालांकि, पिछले एक दशक में, यह देखा गया है कि अंतर्राष्ट्रीय संबंधों ने वैश्विक शासन के इन मूलभूत सिद्धांतों को नेपथ्य में धकेल दिया है और अब हम गंभीर वैश्विक विनाशकारी जोखिमों की अंतिम सीमाओं पर पहुंच गए हैं। जब वैश्विक शासन की संरचनाओं की बात आती है, तो हमेशा की तरह व्यापार करते रहना, अब कोई विकल्प नहीं है। न केवल जोखिमों के विषय में हमारी समझ में सुधार किए जाने, अपितु समन्वित वैश्विक अनुक्रिया के लिए सामूहिक कार्रवाई का नेतृत्व करने की जिम्मेदारी लिए जाने की भी आवश्यकता है।

- (a) आपके विचार से सामूहिक कार्यों में बाधा उत्पन्न करने वाले कारक कौन-से हैं?
(b) अंतर्राष्ट्रीय समुदाय के लिए एकजुट होने और हमारे द्वारा सामना की जाने वाली समस्याओं के समाधान निकालने हेतु नैतिक दायित्व का औचित्य सिद्ध करने हेतु प्रकरण प्रस्तुत कीजिए?
(c) इस प्रकार के अंतर्राष्ट्रीय सहयोग हेतु दिशा-निर्देशक सिद्धांत क्या होने चाहिए?

As the world is becoming more interconnected economically, socially our problems are getting connected too. In most of the issues problem in one

nation impacts many other nations.
Global pandemic of COVID-19 is a
glaring example of it.

(a) In spite of our common challenges
we do not find common ground to
take collective action.

factors hindering collective action:

- ① High priority on economic progress
of short-term.
- ② Not putting cost on diminishes
resources of global commons.
- ③ Not having trading option of
responsibilities.
eg: CDM mechanism.
- ④ Not having strong global institutions.
- ⑤ Developed nations refusing to take
action for their past actions.

b) Often global community does not think it as a moral obligation to come together to act and protect the global common.

Climate Activists like Greta Thunberg puts moral obligations on world leader as they are leaving behind a world that is worse to live than they lived.

Thus it puts an obligation to our future generation to provide them a better world.

"We do not inherit the world from our ancestors, we borrow it from our children".

As countries are exploiting resources of oceans for economic gain, in times to come this unsustainable exploitation

will result in suffering of billions of people.

Thus it puts an obligation on our leaders to choose between sustainable future and unrestricted economic exploitation to take strong action.

© Principles guiding international Cooperation

① As different nations are at different level of development, and not all are equally responsible for current shape, nations should hold themselves accountable for their historical activities and start rectifying it.

② As many nations are disproportionately affected due to others action.

(e.g: Island nations due to sea level rise)
Those nations should get more

voice in decision making process.

- ③ Leaders should be guided by
idea of benefit of whole mankind
rather than just a country while
dealing with global issues.

11. You are posted as Superintendent of Police in a district. A case has come up in which more than 30 girls were allegedly raped and sexually exploited at the city shelter home run by an NGO. The scandal came to light when media flagged complaints of sexual abuse of inmates of the city shelter home. A nexus of police, politicians, administration and criminals have been allegedly responsible for the racket going on for the last few years. In light of this, a lot of protests have erupted across the city. While, on one hand, media glare has meant that people are demanding swift action, you have been asked to go slow in investigating the case by top officers in your department. Elections in the state are due in a few months, so it has become a politically sensitive issue. You are also under immense political pressure from the ruling party to not take strict action and make compromises to cover up the case.

Given the situation, answer the following:

(a) Identify the issues involved in the case.

(b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

आप एक जिले में पुलिस अधीक्षक के रूप में नियुक्त हैं। एक मामला सामने आया है जिसमें एक गैर सरकारी संगठन द्वारा चलाए जा रहे नगर आश्रय गृह (सिटी शेल्टर होम) में 30 से अधिक लड़कियों के साथ कथित रूप से बलात्कार और यौन शोषण किया गया। यह मामला तब सामने आया जब मीडिया ने शहर के आश्रय गृह में अंतेवासियों के यौन शोषण की शिकायतों को उजागर किया। पिछले कुछ वर्षों से चल रहे इस रैकेट के लिए कथित तौर पर पुलिस, राजनेताओं, प्रशासन और अपराधियों की सांठगांठ जिम्मेदार है। इसकी जानकारी मिलने पर संपूर्ण शहर में अनेक विरोध प्रदर्शन हुए हैं।

हालांकि, एक ओर मीडिया के द्वारा इस बात को अधिक से अधिक उछाले जाने का अर्थ यह है कि लोग इस मामले में तत्परतापूर्वक कार्यवाही करने की मांग कर रहे हैं, वहीं दूसरी ओर, आपके विभाग में उच्च अधिकारियों द्वारा आपसे इस मामले की जांच पड़ताल में धीमी गति बनाए रखने के लिए कहा गया है। कुछ ही महीनों में राज्य में चुनाव होने वाले हैं, इसलिए यह राजनीतिक रूप से संवेदनशील मामला बन गया है। आप पर भी सत्ताधारी दल की ओर से कड़ी कार्रवाई नहीं करने और मामले को दबा देने के लिए समझौता करवाने का दबाव है।

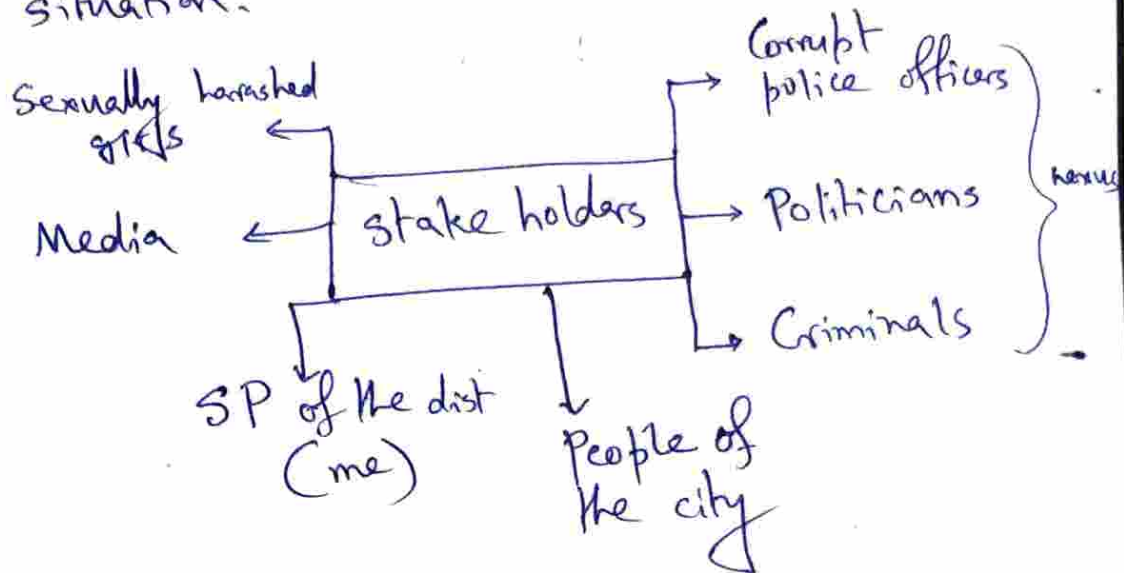
इन परिस्थितियों में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) प्रकरण में शामिल मुद्दों की पहचान कीजिए।

(b) आपके पास कौन-से विकल्प उपलब्ध हैं? आप इन विकल्पों में से किसका चुनाव करेंगे? इस विषय में अपनी ओर से लिए जाने वाले निर्णय का औचित्य सिद्ध कीजिए।

In our country a rape case occurs every 8 minutes, often nexus between powerful people help them to get away.

with justice even after doing heinous crimes. In this case nexus between powerful people has created a difficult situation.



① Issues involved in the case:

- ① Here as vote is coming this case ~~can~~ can be used for political gain so some are trying to hide it.
- ② As some police officers are involved too, they want to suppress it.
- ③ As people are angry with the incident, they want quick justice.

④ There is nexus between police, politician and criminals, thus it becomes tough to investigate in the case.

⑥ Options available to me:

- ① Following orders of superiors to slow the process and do investigation in normal manner.
- ② Doing fast investigation to bring the culprits in limelight. ~~without~~
- ③ Delaying the case till the election is over as there is political pressure.

I will try to adopt option 2 as it is my duty to perform the task. As there is political and departmental pressure it will be tough to quickly finish investigation.

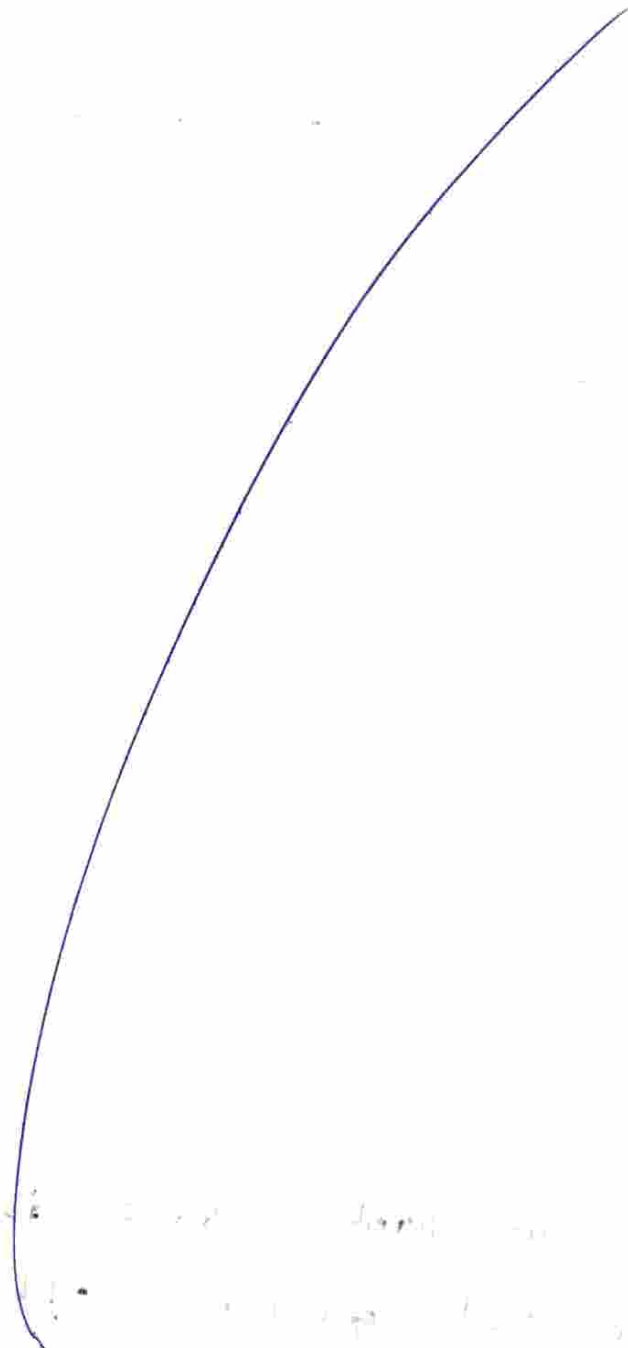
I will use media as a tool

to empower people to keep people up to date, so that they also keep the demand alive.

- I will take help of honest senior officers to follow the proper investigation manner without any partisan approach.

- I will also use emotional intelligence to keep other officers informed about the consequences of and importance of the case.

Thus as a S.P. of the district I will follow my duty to investigate and punish the culprits without taking election into the account.



12. Being the senior-most IAS officer, you are in line to be promoted as Chief Secretary after the incumbent retires in the next two months. Currently, you are heading the Public Works Department (PWD) and a road construction project worth crores has been opened for tender. A company X belonging to the son-in-law of the incumbent Chief Minister has also applied for the same. The director in charge of the screening process, a young IAS officer, has reported that company Y and the state PSU have submitted the best bids. Both you and the director are facing political pressure to favour the company X. The young IAS officer may be demoralised if you give in to the pressure. But if you don't give in then he may be transferred and your chances of promotion may also suffer. In light of the situation, answer the following:

- (a) Discuss the ethical issues faced by you in the given case.
(b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

वरिष्ठतम आईएएस अधिकारी होने के नाते, आप अगले 2 महीनों में पदामीन मुख्य सचिव के सेवानिवृत्त होने के बाद मुख्य सचिव के रूप में पदोन्नत होने वाले हैं। वर्तमान में, आप लोक निर्माण विभाग (PWD) के प्रमुख हैं और करोड़ों की लागत वाली सड़क निर्माण परियोजना के लिए निविदाएं आमंत्रित की गई हैं। वर्तमान मुख्यमंत्री के दामाद से संबंधित एक कंपनी X ने भी इसके लिए आवेदन किया है। स्क्रीनिंग प्रक्रिया के प्रभारी निदेशक, एक युवा आईएएस अधिकारी ने यह रिपोर्ट दी है कि कंपनी Y और राज्य सार्वजनिक क्षेत्रक उपक्रम (PSU) ने सर्वश्रेष्ठ बोलियां प्रस्तुत की हैं। आप और निदेशक दोनों को ही कंपनी X का पक्ष लेने के लिए राजनीतिक दबाव का सामना करना पड़ रहा है। यदि आप इस दबाव के सामने हार मान लेते हैं तो युवा आईएएस अधिकारी का मनोबल गिर सकता है। लेकिन यदि आप उनके दबाव के सामने हार नहीं मानते हैं तो उस युवा अधिकारी का स्थानांतरण किया जा सकता है और इसके कारण आपकी पदोन्नति भी प्रभावित हो सकती है। इस स्थिति को देखते हुए निम्नलिखित प्रश्नों के उत्तर दीजिए:

- (a) दिए गए प्रकरण में आपको किन मुद्दों का सामना करना पड़ रहा है, उसकी विवेचना कीजिए?
(b) आपके पास क्या विकल्प उपलब्ध हैं? आप इनमें से कौन-सा विकल्प चुनेंगे? उपयुक्त तर्कों से अपने निर्णय का औचित्य सिद्ध कीजिए।

Corruption in public service is a roadblock for good governance. often nexus between politician and bureaucrats aid this problem. This is a situation

of that kind.

In this case

Stakeholders are

- ① Head of PWD (me)
- ② Director of screening process
- ③ Company X
- ④ Chief minister
- ⑤ Company Y
- ⑥ Public in general (tax money)

② In this scenario there are some ethical issues that is faced by me.

① As there is political pressure in this case, and there is a professional duty; so both these aspects are at odds.

② By following professional duty I may personally lose the opportunity of being chief secretary thus it is Personal gain vs professional ethics.

③ As My action will also influence the young officer's attitude about whole governance thus it- is my moral duty to keep accountability and integrity of the institution alive.

b) I have 2 options

- ① Accept the political demand and accept bid of Company X, which will ensure my promotion.
- ② Follow the procedure and if Company Y is giving the best bid, I should support the young officer, while risking my promotion.

In this scenario I will choose option 2 as being an honest officer it- will be against the

working principle to illegally
give the tender to a wrong company.

- It may jeopardise my promotion,
but it will surely send a strong
signal about my intolerable nature
regarding corruption, which will
encourage the young officers to
have faith in the governance process.

- By choosing option 1 I would had
not only involved myself in a corruption
scandal but also jeopardized the
whole bureaucratic structure by
giving wrong signal to young
generation.

So I will choose option 2
where I may end up losing a lucrative
post but I will help strengthen the
whole system.

13. As the head of the Special Purpose Vehicle (SPV), you are tasked to complete the construction of a power plant. The project needs to be completed expeditiously to fulfil the promise made by the government to ensure access to power for all. The selected site is in a remote area and is ideal for plant construction. However, the project would require relocation of the people living in the vicinity. Initially, the local community objected to disruption in their lives but were convinced later about the economic benefits that would accrue to the region through this plant. The project had started gathering pace, but recently a local NGO working for environment protection got involved with the local community regarding the issue. And now the local community has started protesting against any developmental activity in the region.

As the officer-in-charge for the speedy execution of the project, answer the following:

(a) What are the issues involved in this case?

(b) What course of action will you take and why?

(20)

विशेष प्रयोजन वाहन (SPV) के प्रमुख के रूप में, आपको एक विद्युत संयंत्र का निर्माण पूरा करने का काम सौंपा जाता है। सभी के लिए विद्युत की उपलब्धता सुनिश्चित करने हेतु सरकार द्वारा किए गए वादे को पूरा करने लिए परियोजना को शीघ्र पूरा करने की आवश्यकता है। चयनित स्थल एक दूरस्थ क्षेत्र में है और संयंत्र निर्माण के लिए आदर्श है। हालांकि, इस परियोजना के लिए निकटवर्ती क्षेत्र में रहने वाले लोगों को स्थानांतरित करने की आवश्यकता होगी। प्रारंभ में, स्थानीय समुदाय ने इससे उनके जीवन में पड़ने वाले व्यवधान पर आपत्ति जताई, लेकिन बाद में उन्हें इस संयंत्र के माध्यम से क्षेत्र को होने वाले आर्थिक लाभों के विषय में आश्वस्त किया गया। इस परियोजना ने गति प्राप्त करना प्रारंभ कर दिया था, लेकिन हाल ही में पर्यावरण संरक्षण के लिए काम करने वाले एक स्थानीय गैर सरकारी संगठन ने इस मुद्दे के विषय में स्थानीय समुदाय के साथ सहभागिता करके कार्य करना आरंभ कर दिया। और अब स्थानीय समुदाय ने क्षेत्र में किसी भी विकासात्मक गतिविधि का विरोध करना प्रारंभ कर दिया है।

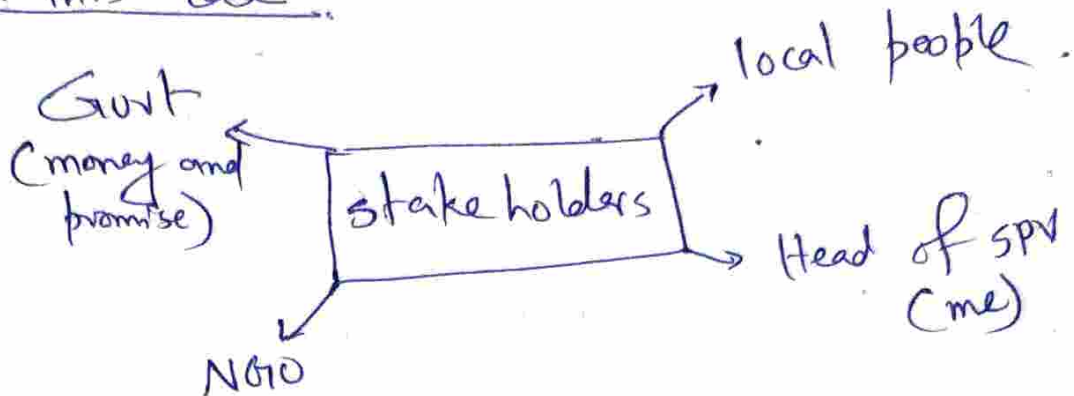
परियोजना के त्वरित निष्पादन हेतु प्रभारी अधिकारी के रूप में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) इस प्रकरण में सम्मिलित मुद्दे क्या हैं?

(b) आप क्या कार्रवाई करेंगे और क्यों?

In this case developmental project is creating challenge in livelihood of people. In India due to developmental project often thousands

of people get re-located.
In this case.



① In this case initially local people agreed to the project as it would bring economic benefit to them. but later they refused as the NGO approached. so it is a case of right to livelihood vs development.

- Also being head of SPV I have mandate to complete the project as soon as possible which will ensure power to a big population so it is benefit for majority vs

protection of minority.

- It is also a issue that before the NGO people were agreed to the project, but because of the NGO they are objecting, so there can be issues of manipulation by the NGO.

⑥ Course of Action that I will follow is the following:

- ① I will revisit the EIA document which approved the project.
- ② I will approach the local community to ask about their view and also ask reasons about the change of view.
- ③ I will contact the NGO and will ask them about their fears and if they are genuine.
- ④ I will show them both the positive and negatives of the project.

and the importance of the project for the people at large.

- ⑤ I will look into the previous history of the NGO, if their concern about environment is genuine or it is guided by vested interest.
- ⑥ I will reassure the local community about the economic benefit they are going to get and also provide them with the environmental safety protocol to be followed so that no significant harm is done to the environment.
- ⑦ By using emotional intelligence and backed by data I will allay

their fear and if anyone has to relocate due to the project proper compensation will be provided.

With these steps I will try to create acceptance about the project and will try to finish the project in fast pace keeping all regulations in mind.

14. Genetic editing has several applications with its potential to edit the genomes of both somatic and germ cells. This allows for the ability to not only cure genetic diseases but to edit the characteristics of future offspring. The last few years have seen the development of several efficient, more precise genetic engineering techniques. However, with growing sophistication, various issues of bioethics have also have come to the forefront.

(a) Discuss the ethical considerations associated with genome editing.

(b) In the light of these ethical issues, provide an ethical framework on how this technology can be used for the betterment of humanity. (20)

जेनेटिक एडिटिंग में कायिक-कोशिकाओं और जनन-कोशिकाओं दोनों के जीनोम को संपादित करने की क्षमता से युक्त कई अनुप्रयोग हैं। इससे न केवल आनुवंशिक रोगों का उपचार करने बल्कि भावी संतानों के लक्षणों को भी संपादित करने की क्षमता प्राप्त होती है। पिछले कुछ वर्षों में कई कुशल, अधिक सटीक जेनेटिक इंजीनियरिंग तकनीकों का विकास होते देखा गया है।

(a) जीनोम एडिटिंग से संबंधित नैतिक चिंताओं की विवेचना कीजिए।

(b) इन नैतिक मुद्दों के आलोक में, मानवता के कल्याण के लिए इस प्रौद्योगिकी का उपयोग की जाने की कार्यप्रणाली का नैतिक ढांचा प्रदान कीजिए।

③ Genetic editing is editing our DNA sequence by changing, inserting, deleting certain part of DNA. As DNA decides our physical & genetic characteristics, by changing genes one can change a person's characteristics. By changing germ cells a permanent change along the germ line can be done.

② There are many ethical consideration regarding genome editing.

① As by changing germ cell we can change characteristics of offsprings and future generations, it will be doing changes to them without their consent which is unethical.

② As we do not know all function of all genes it can create unwanted changes along the line which is dangerous.

③ It can be used to genetically change human behaviour and "designer baby" which will kill natural process.

④ Diversity is a part of nature by inserting certain characteristics in off spring we may end up hurting biological process.

⑥ Use of technology, like CRISPR / Cas9 to genome editing can be life saving for few as it can help the few who are suffering from life threatening genetic disease.

→ Technology like this should be used in cases where it will place a disadvantaged person to equal basis.

eg: Curing genetic disease

→ This technology should not be used to introduce other genetic features or desirable outcomes.

→ We should not allow germ cell mutation, as there is no consent from the future generation.

→ In India as somatic cell changes are allowed, that can be allowed but proper study must be done regarding actual impact of changing a certain gene.

→ There should not be testing on human different editing ~~and~~ impact even in exchange of money.

→ As we are trying to change our basic biological feature, without a proper ethical and legal guideline it may lead to self destruction of human species.

