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GENERAL STUDIES (TEST CODE : 1420)

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Medium Hindi/Eng.	ENGLISH	Registration Number	630812
Center	ONLINE	Date	20/12/2020

INDEX TABLE

Q. No.	Maximum Marks	Marks Obtained
1(a)	10	
1(b)	10	
2(a)	10	
2(b)	10	
3(a)	10	
3(b)	10	
4(a)	10	
4(b)	10	
5(a)	10	
5(b)	10	
6	10	
7	10	
8	10	
9	20	
10	20	
11	20	
12	20	
13	20	
14	20	

Total Marks Obtained:

Remarks:

Signature of Examiner

INSTRUCTIONS

- Do furnish the appropriate details in the answer sheet (viz. Name, Registration Number and Test Code).
उत्तर पुस्तिका में सूचनाएं भरना आवश्यक है (नाम, प्रश्न-पत्र कोड, विद्यार्थी क्रमांक आदि)।
- There are **FOURTEEN** questions printed in **ENGLISH & HINDI**.
इसमें चौदह प्रश्न हैं अंग्रेजी और हिन्दी में छपे हैं।
- All questions are compulsory.**
सभी प्रश्न अनिवार्य हैं।
- The number of marks carried by a question/part is indicated against it.
प्रत्येक प्रश्न/भाग के अंक उसके सामने दिए गए हैं।
- Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.
प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपके प्रवेश पत्र में किया गया है और उस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के मुख्य पृष्ठ पर अंकित निर्दिष्ट स्थान पर किया जाना चाहिए। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिए गए उत्तर पर कोई अंक नहीं मिलेंगे।
- Word limit in questions, if specified, should be adhered to.
प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जाना चाहिए।
- Any page or portion of the page left blank in the Question-Cum-Answer Booklet must be clearly struck off.
उत्तर पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

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EVALUATION INDICATORS

1. Contextual Competence
2. Content Competence
3. Language Competence
4. Introduction Competence
5. Structure - Presentation Competence
6. Conclusion Competence

Overall Macro Comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

6.

SECTION - A

1. (a) Man is not only a product of his environment but can also modify the environment. Do you agree with this view? Justify your answer with suitable examples. (150 words) 10

मनुष्य न केवल अपने परिवेश का उत्पाद है, बल्कि वह परिवेश को रूपांतरित भी कर सकता है। क्या आप इस दृष्टिकोण से सहमत हैं? उपयुक्त उदाहरणों के साथ अपने उत्तर का औचित्य सिद्ध करें।

man is the only being which though the product of environment has also the capability to change the environment.

man-as product of his environment

- (i) work culture alters man's functioning
- (ii) A child learns charity from home.
- (iii) while growing up, the person's friends, religion, school play important role in shaping him/her.

Eg. An honest officer in a corrupt office may imbibe those feelings and become corrupt himself.

Man can also modify the environment

→ Person can work hard inspite of adversities.

→ With determination and courage, he/she can convey his/her sense of integrity.

→ In doing so, he changes the environment.

For eg: Mahatma Gandhi in South Africa, worked hard to make Indians aware of their rights.

As Michelle Obama says, "A leader is one

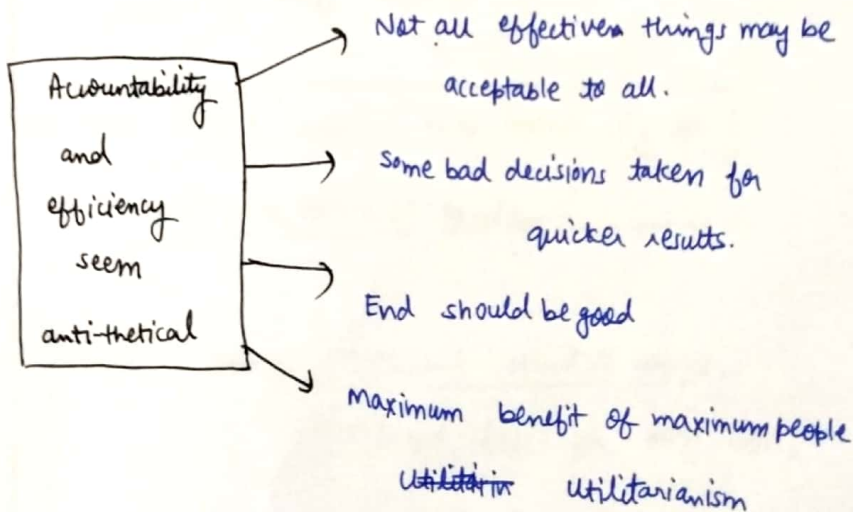
who is able to stay in one corner and

yet work hard to make changes there itself".

1. (b) Though it may seem that accountability and efficiency are antithetical to each other, accountability is a sine qua non for good governance. (150 words) 10
Discuss.

हालांकि यह प्रतीत हो सकता है कि जवाबदेही और दक्षता एक-दूसरे के प्रतिपक्षी हैं, किंतु जवाबदेही सुशासन के लिए अपरिहार्य और आवश्यक है। विवेचना कीजिए।

Accountability refers to the taking up of responsibility for any action good/bad, while efficiency denotes merit and effectiveness.



However, accountability is sine qua non for good governance

- i) openness generates trust among public.
- ii) In long run, decisions have to be justified.

- (iii) Lead to active involvement of citizens in decision making.
- (iv) Resource use can be rationalized.
- (v) Any wrong decision can be quickly corrected.

Eg. citizen charter is a way to ensure accountability which thus helps to promote good governance.

2. (a) Gandhian ideals can be of immense help in dealing with the Covid-19 pandemic. Evaluate. (150 words) 10

कोविड-19 महामारी से निपटने में गांधीवादी आदर्श अत्यंत सहायक सिद्ध हो सकते हैं।
सुझाव देना कीजिए।

COVID-19 Pandemic has shaken the foundational
notions of humanity. While dealing with this
crisis, people have felt devoid of any precedent
situation or code of conduct to be guided with.

Gandhian ideals can help immensely to
deal with COVID-19 Pandemic

- (i) Healthcare workers. → Exhibit spirit of service,
→ Do not fear for own life,
show courage

- (ii) Policemen → show compassion
→ Resilience in face of adversity.

(iii) People at home

→ Treat each other with respect.

→ Men to respect women

(Domestic violence cases)

(iv) Governments

→ 'Satyagraha' - stand for truth

→ inform people correctly about

deaths, patients etc.

(v) International level

→ Talisman - Richer countries to

allow poorer ones to have

vaccines.

Thus COVID-19 is a test case for Gandhiji's

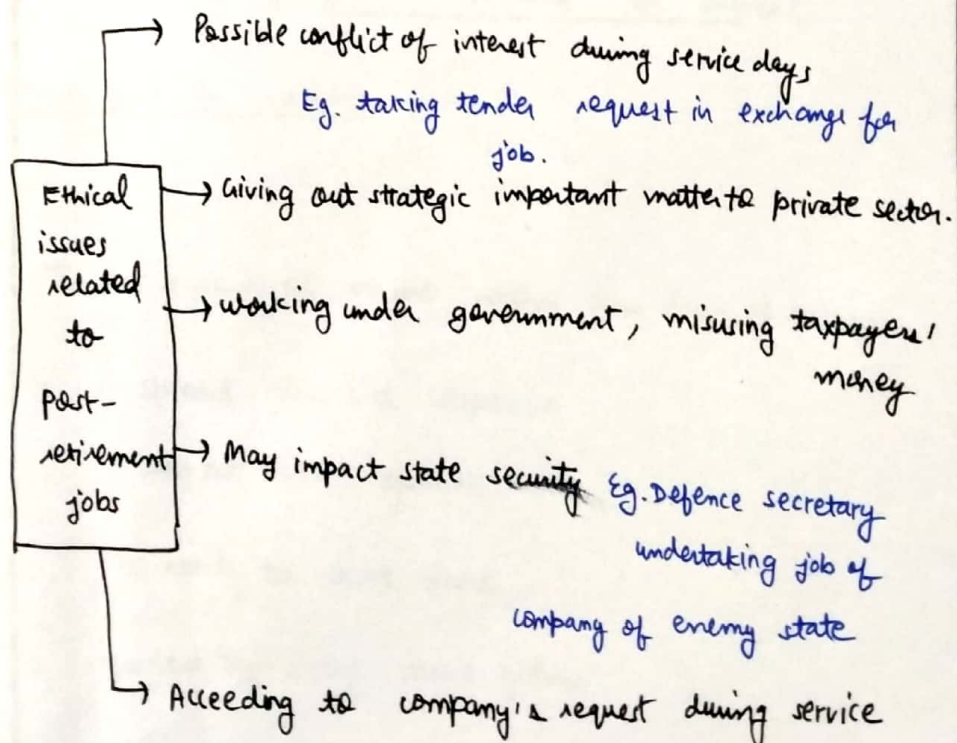
ideals in modern era

2. (b) While civil servants have the legal right to undertake post-retirement jobs, it raises key ethical issues. Comment.
(150 words) 10
- यद्यपि सिविल सेवकों को सेवानिवृत्ति के बाद नौकरी करने का विधिक अधिकार है, किंतु इससे महत्वपूर्ण नैतिक मुद्दे भी उत्पन्न होते हैं। टिप्पणी कीजिए।

civil servants are allowed to undertake post-retirement jobs after undertaking mandatory "cooling off" period.

Though it has legally allowed under Service Rules

yet there are ethical issues.



Post-retirement jobs need to be carefully
analysed by a committee to ensure that civil
servant does not work under any undue
influence during the job and doesn't
misuse the information later.

3. Given below are quotations of moral thinkers/philosophers. Bring out what they mean to you in the present context:

नीचे नैतिक विचारकों/दार्शनिकों के उद्धरण दिए गए हैं। वर्तमान संदर्भ में आपके लिए उनके क्या अर्थ हैं:

(a) Try not to become a man of success but rather try to become a man of value. Albert Einstein (150 words) 10

सफल व्यक्ति बनने का प्रयास न करें, बल्कि मूल्यों के लिए जीने वाला व्यक्ति बनने का प्रयास करें। अल्बर्ट आइंस्टीन

A man of success may accomplish notable things
in his/her lifetime, but he may lack the necessary
moral compass. Albert Einstein being a successful
person himself yet gave importance to ethical
person full of values.

To be a man of value rather than man of success:-

- spread love and compassion
- respect diverse opinions
- Be ready to serve others
- guided by strong value system

In present context of increasing materialism,
where people go after unethical means to succeed

Eg. Vijay malya, being a man of value is extremely

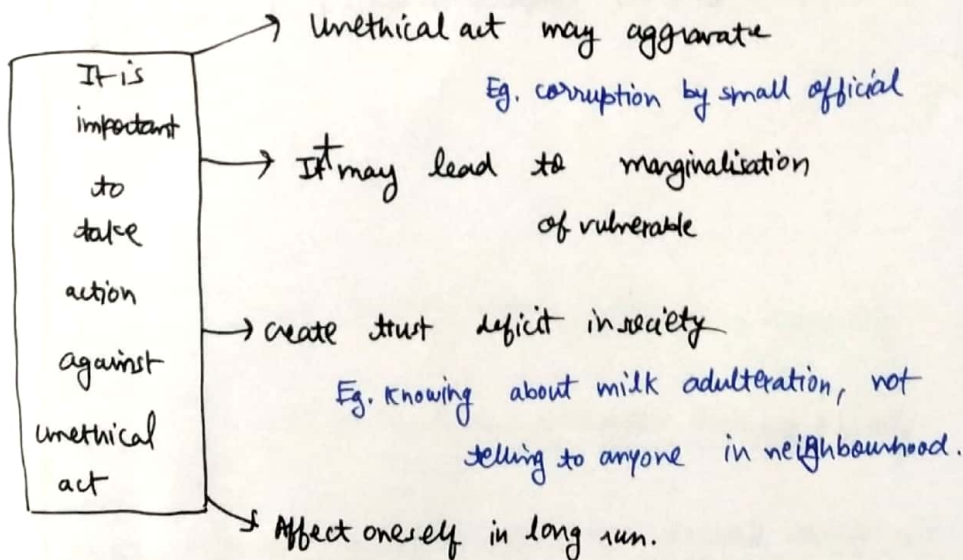
important to stay truthful to one's consciousness

and make the world better place. Eg. Kailash Satyarthi

3. (b) Having knowledge of an unethical act and allowing it to continue can spread a contagion that can affect multiple beings in society. Bertrand Russell (150 words) 10

अनैतिक कार्य का ज्ञान होने और इसके बावजूद उसे जारी रहने देने से एक प्रकार का संक्रमण फैल सकता है जो समाज में अनेक व्यक्तियों को प्रभावित कर सकता है। बर्ट्रैंड रसेल

when one has knowledge of an unethical act, he/she needs to take action against it, since allowing the action to continue can actually cause the issue to affect many others.



In present context, when people find it
fearful to speak or else higher powers may
take action, it is important that one speaks up
to prevent unethical act from getting aggravated.

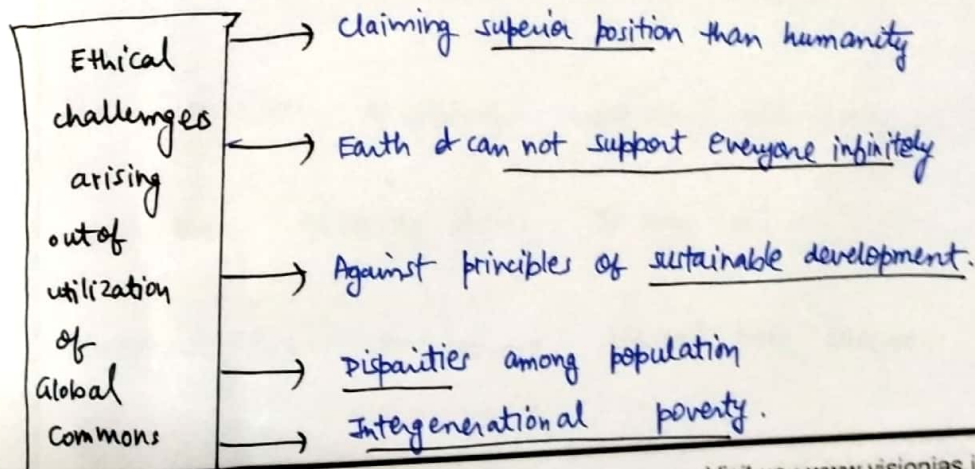
Eg. child being taken forcefully to a house
may develop into trafficking racket.

As Gandhiji said, "Cooperation with Evil is also Evil."

4. (a) When people use a common resource without a coordinated plan the result is often a tragedy of the commons in which the resource is depleted. In this context, discuss the various ethical challenges arising out of utilization of Global Commons. **(150 words) 10**

जब लोग समन्वित योजना के बिना किसी सर्वनिष्ठ संसाधन का उपयोग करते हैं, तो इसके परिणामस्वरूप प्रायः ट्रेजेडी ऑफ कॉमन्स घटित होती है जिसमें संसाधन का अवक्षय हो जाता है। इस संदर्भ में, वैश्विक सर्वनिष्ठ संसाधनों के उपयोग से उत्पन्न विभिन्न नैतिक चुनौतियों की विवेचना कीजिए।

"Tragedy of Commons" refers to unmindful resource exploitation resulting in degradation of its quality. Since global commons are provided in common for everyone's benefits, none can claim superior position.



Eg.

→ dumping waste in a common land area.

• children of poor section being deprived of play area.

→ Encroaching wetland to create residential building.

• Depriving city of percolation of groundwater

As Gandhiji said, "Earth provides for everyone's

need, but not anyone's greed!"

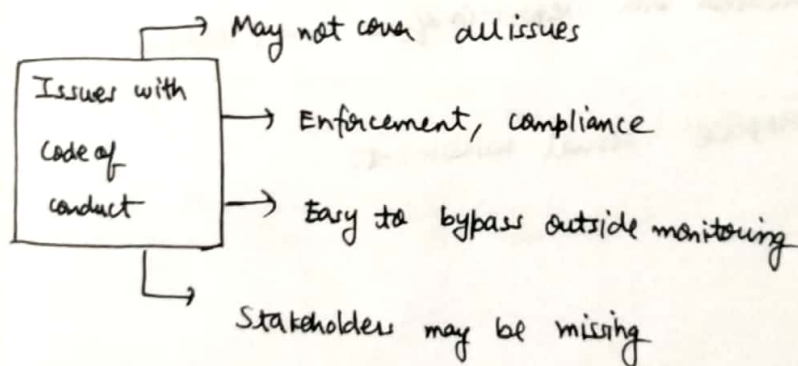
4. (b) While a code of conduct merely establishes minimal standards of conduct, a better strategy to promote ethical work culture is through internalization of values. Discuss. (150 words) 10

जबकि आचार संहिता केवल आचरण के न्यूनतम मानकों को स्थापित करती है, नैतिक कार्य संस्कृति को बढ़ावा देने के लिए मूल्यों का आंतरिकरण बेहतर रणनीति है। विवेचना कीजिए।

Code of conduct is a document prescribing

minimal standards of conduct of employees, employers etc.

It might not be effective.



Internalization of values involves accepting basic principles as part of workplace life itself and then following them. It may be a better strategy to promote ethical work culture.

- i) Internalization guarantees uniformity of values
- ii) long term effect
- iii) Beyond written rules.
- iv) Also helps resolve ethical dilemma.

For eg. Internalizing that ~~minimise~~ female employees be treated with respect in office can reduce workplace sexual harassment.

Thus work culture can be improved by internalizing values.

5. (a) A state that does not have the political will and the discipline to enforce probity in governance, can not get rid of the menace of prolonged corruption. Discuss. (150 words) 10

वह राज्य जिसमें शासन में ईमानदारी को प्रवर्तित करने की राजनीतिक इच्छाशक्ति और अनुशासन नहीं है, वह दीर्घकाल से व्याप्त भ्रष्टाचार की समस्या से छुटकारा नहीं पा सकता है। विवेचना कीजिए।

Prolonged corruption indicates that corruption has

become deep rooted in society and public perception

has become fixed with respect to corruption.

State needs to have political will and discipline
to enforce probity in governance

Political will is among most crucial aspects since—

- It ensures that corruption is removed from depths
- Tolerates corruption nowhere in system.

with discipline to enforce probity—

- It can ensure that all participants
respond to public needs without demanding bribe.

- Discipline makes the person to serve
the others even in adverse conditions.

However political will may not work unless
public itself is wishing for a change. Deep-rooted

corruption causes public to become tolerant.

Thus both political will and public demand

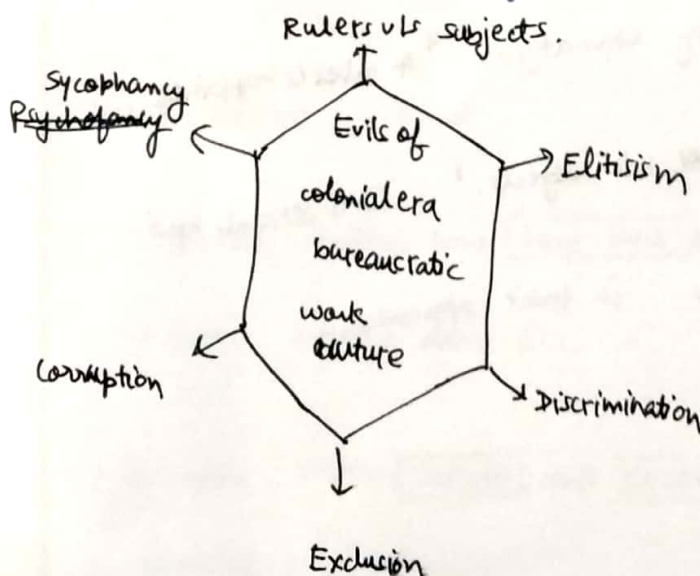
are needed to get rid of menace of

prolonged corruption.

5. (b) India cannot march successfully in to the 21st century with the administrative system having a colonial mindset. Discuss in context of the bureaucratic work culture in India. (150 words) 10

भारत औपनिवेशिक मानसिकता वाले प्रशासनिक तंत्र के साथ 21वीं शताब्दी में सफलतापूर्वक प्रगति नहीं कर सकता है। भारत में नौकरशाही कार्य संस्कृति के संदर्भ में विवेचना कीजिए।

India's bureaucratic culture is a result of its genesis in colonial past. The colonial rulers 'taught' the bureaucracy the ways like racial discrimination, elitism, corruption which creates pathetic situation even today.



For India to march successfully into 21st century

- Needs to take all decisions in bureaucracy.
- Can't segregate between rich v/s poor.
- Need to eliminate corruption.
- Civil servants are not rulers, but just to give technical expertise.

As said by Chanakya, "A ruler's happiness lies in happiness of his subjects." Civil servants need to be chakravartins in their approach.

6. Which corporate leader has inspired you the most and what moral lessons have you learnt from their life? (150 words) 10

किस कॉर्पोरेट नेतृत्वकर्ता ने आपको सबसे अधिक प्रेरित किया है और आपने उनके जीवन से कौन-से नैतिक पाठ सीखे हैं?

Corporate leaders are usually not treated as ethical person. However many exceptional individuals have exemplified their roles and showcased best corporate governance.

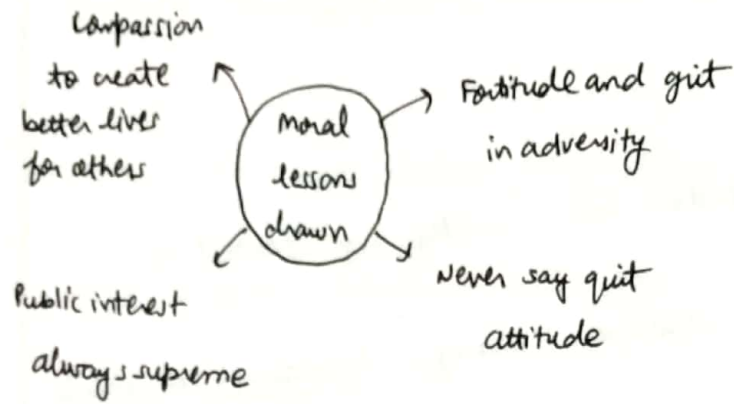
The corporate leader who inspires me the most is

Warren Buffet. Moral.

→ The person portrays how hard work can lift one up from extreme adversities.

→ The man shows kindness and compassion and undertakes philanthropy.

→ In spite of being multi-millionaire, he is down-to-earth.



As Warren Buffett himself says, "I measure my
value not by money, but by lives I change."

7. Increasing participation of people in governance and easy access to information is what transforms governance to good governance. Elaborate.
(150 words) 10

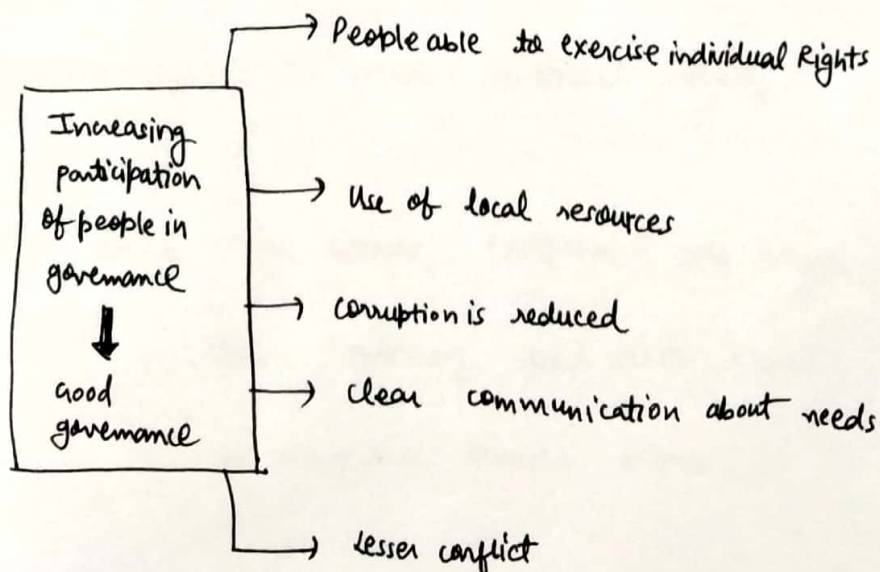
शासन में लोगों की बढ़ती भागीदारी और सूचनाओं तक सरल पहुँच ही शासन को सुशासन में परिवर्तित करते हैं। विस्तारपूर्वक बताइए।

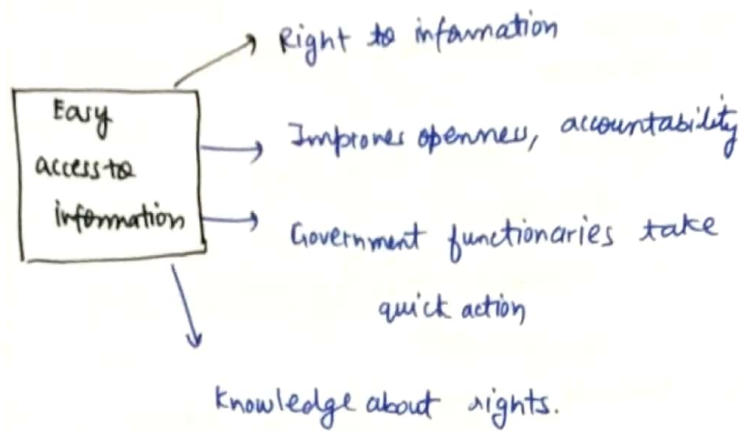
while governance involves directing people using

public resources towards common objective, good

governance takes it a step further by allowing

people's participation as stakeholders in governance.





Thus people's involvement as in social audit,
transitions governance to good governance.

For a person to maintain integrity in
both personal and professional life, it is important

to have control over emotions. There are

many persons who have shown scrupulousness

in both professional and personal life.

Eg. Ratan Tata, A.P.J. Abdul Kalam, Sachin Tendulkar

SECTION – B

In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

9. You are working as a District Magistrate in an aspirational district where women literacy and sex ratio is one of the lowest in the country. It is brought to your notice that a woman who has been elected as 'Sarpanch' on a seat reserved for women candidates in a panchayat in your district is head 'only on the paper'. All the work related to the panchayat is actually carried out by her husband. Even the flag hoisting ceremony on Independence Day is carried out by her husband. However, her husband happens to be a good administrator as indicated by that panchayat's performance on various developmental parameters as compared to other panchayats in the district. Also, her husband enjoys the support of the local people. Given the situation, answer the following:

(a) Identify the stakeholders and issues involved in this case?

(b) What options are available to you as the District Magistrate in such a scenario? Also, evaluate each option and indicate what option will you choose.

(20)

आप एक आकांक्षी जिले में जिलाधिकारी के रूप में काम कर रहे हैं जहाँ महिला साक्षरता और लिंगानुपात देश में सबसे कम में से एक है। आपके ध्यान में यह बात लाई जाती है कि आपके जिले की एक पंचायत में महिला उम्मीदवारों के लिए आरक्षित सीट पर 'सरपंच' के रूप में चुनी गई एक महिला केवल 'कागजों पर ही सरपंच' हैं। पंचायत से संबंधित सभी कार्य वास्तव में उनके पति द्वारा संपन्न किए जाते हैं। यहां तक कि स्वतंत्रता दिवस पर ध्वजारोहण समारोह की अध्यक्षता भी उनके पति द्वारा की जाती है। हालांकि, जिले की अन्य पंचायतों की तुलना में विभिन्न विकास मापदंडों पर पंचायत के प्रदर्शन से मिलने वाले संकेतों से पता चलता है उनके पति एक अच्छे प्रशासक हैं। साथ ही, उनके पति को स्थानीय लोगों का समर्थन भी प्राप्त है। उपर्युक्त स्थिति को देखते हुए, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) इस मामले में सम्मिलित हितधारकों और मुद्दों की पहचान कीजिए?

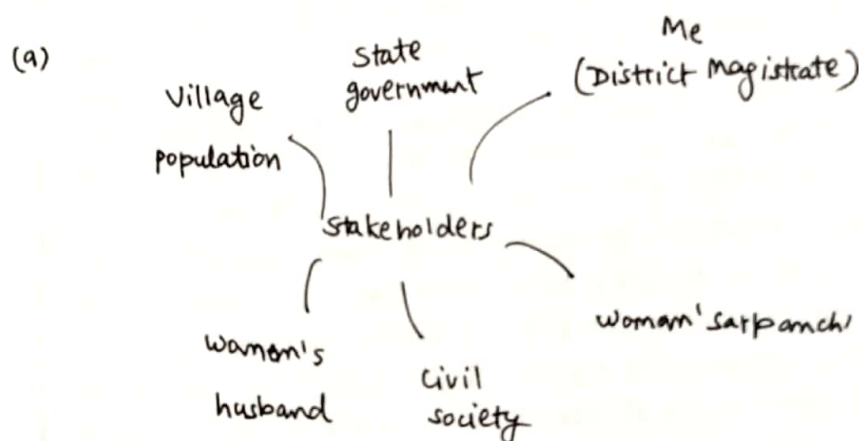
(b) ऐसे परिदृश्य में जिलाधिकारी के रूप में आपके पास क्या विकल्प उपलब्ध हैं? साथ ही, प्रत्येक विकल्प का मूल्यांकन कीजिए और इंगित कीजिए कि आप कौन-सा विकल्प चुनेंगे।

Women literacy is a crucial developmental
parameter and population's progress depends upon

it. Though women literacy on average is

65% (census, 2011), it is still extremely

poor considering ~~the~~ regional diversity across India. 1993 Constitutional Amendments though brought out on paper still haven't been implemented in spirit.



Issues involved in case

- (i) Woman sarpanch
- woman literacy is poor
 - lack of awareness about rights
 - Not according to people's wishes
 - Family interference in work

(i) Husband

- misusing wife's position
- subverting principle of democracy
- Not a chosen representative
- Discrimination of women.

(ii) village population

- Misconception about development v/s political representation
- Gender discrimination being institutionalized.

(iv) Me (DM)

- Is Panchayat's effective administration v/s political representation.

→ going against people's wish

~~only~~

(v) civil society

- not involved in capacity building of Panchayat members.

(b) options available	merits	Demerits
(i) Let the matter remain as it is	- village development ensure - population is satisfied.	subversion of political rights of women
(ii) Taking strict action against woman's husband	Discourage gender discrimination	People of village angry towards interference of DM
(iii) Discussing the matter with stakeholders	Satisfy each stakeholder	- Time-consuming - Necessitates additional resources

Though the developmental indicators don't demand immediate action but considering the Supreme Court's judgement that, ~~merit~~ ⁴ Efficiency doesn't always ⁴ mean merit, but also equal representation -

Thus, I will involve civil society :-

- i) capacity building of woman as 'sarpanch'.
- ii) Ask husband to train the woman but to
not exercise powers as it may lead to
action in future.
- iii) Inform village members, especially women about
importance of having woman reserved constituency.

women 'sarpanch' are efficient in undertaking
women centric work eg. sanitation, girl education.

Thus eventually it will lead to sustainable
development, reduced inequalities (SDG 10).

10. The issues confronting humanity are multifaceted - from political conflicts and human rights abuses to pandemics and climate change. They are not contained within national borders, nor do they fit into the silos of separate government agencies or academic specialties. What is required is greater international cooperation, mutual respect, abiding by international laws and participative global decision-making. However, over the last decade, it has been observed that international relations have overshadowed these basic tenets of global governance and now we are at the verge of serious global catastrophic risks. When it comes to the structures of global governance, business as usual, is no longer an option. Not only an improvement in our understanding of risks is required but also taking responsibility to lead collective action for a coordinated global response.
- (a) What do you think are the factors hindering collective actions?
- (b) Provide a case for the moral obligation of the international community to come together and find solutions to the problems we face.
- (c) What should be the principles guiding such international cooperation? (20)

मानवता के सामने राजनीतिक संघर्षों और मानव अधिकारों के दुरुपयोग से लेकर महामारी और जलवायु परिवर्तन तक के बहुआयामी मुद्दे हैं। वे राष्ट्रीय सीमाओं तक सीमित नहीं हैं। न ही वे अलग-अलग सरकारी एजेंसियों या अकादमिक विशिष्टताओं के पृथक-पृथक निकायों में समायोजित होते हैं। इन्हें संबोधित करने के लिए अधिक से अधिक अंतर्राष्ट्रीय सहयोग, परस्पर सम्मान, अंतर्राष्ट्रीय कानूनों का पालन करने और मिलजुल कर वैश्विक निर्णय लेने की आवश्यकता है। हालांकि, पिछले एक दशक में, यह देखा गया है कि अंतर्राष्ट्रीय संबंधों ने वैश्विक शासन के इन मूलभूत सिद्धांतों को नेपथ्य में धकेल दिया है और अब हम गंभीर वैश्विक विनाशकारी जोखिमों की अंतिम सीमाओं पर पहुंच गए हैं। जब वैश्विक शासन की संरचनाओं की बात आती है, तो हमेशा की तरह व्यापार करते रहना, अब कोई विकल्प नहीं है। न केवल जोखिमों के विषय में हमारी समझ में सुधार किए जाने, अपितु समन्वित वैश्विक अनुक्रिया के लिए सामूहिक कार्रवाई का नेतृत्व करने की जिम्मेदारी लिए जाने की भी आवश्यकता है।

- (a) आपके विचार से सामूहिक कार्यों में बाधा उत्पन्न करने वाले कारक कौन-से हैं?
- (b) अंतर्राष्ट्रीय समुदाय के लिए एकजुट होने और हमारे द्वारा सामना की जाने वाली समस्याओं के समाधान निकालने हेतु नैतिक दायित्व का औचित्य सिद्ध करने हेतु प्रकरण प्रस्तुत कीजिए?
- (c) इस प्रकार के अंतर्राष्ट्रीय सहयोग हेतु दिशा-निर्देशक सिद्धांत क्या होने चाहिए?

Humanity has always been confronted with issues related to survival. In present times also, there are multifaceted issues — political, social,

Environmental. Since humanity's problems are borderless, solutions also have to be at global level. Unfortunately, prioritising national interests over those of humanity have led to situation of serious undermining of global laws. This has hindered collective action on various fronts.

(4) Factors hindering collective actions

- i) Priority being accorded to national interests.
- ii) Populations harbouring feeling of doubt and suspicion over other nations.
- iii) Limited resource availability with each nation.
- iv) Presence of non-state actors subverting orderly , laws.

(v) National level regional disparities — different
developmental agenda

(b) Moral obligation of international community
to come together and find solutions to problems
we face.

→ no one country has been responsible for global
issues.

→ often the one who has better resource availability,
says higher authority, but eventually it
has been result of cooperation of all.

→ colonialism has been biggest culprit behind
poverty of sub sahara, south Asia.

→ Issues like climate change have been due to higher consumption by developed, so they have obligation towards island nations, on verge of collapse.

(C) Principles to guide such international cooperation

- Non-Reciprocity i.e. one shouldn't demand equal give and take
- maximum collaboration among participating nations
- people to people contact, to enhance mutual trust and respect
- Impact based on quality, and not quantitative aspects like GDP.
- respect for territorial integrity and sovereignty

The multifaceted problems being faced by
humanity though appear insurmountable, yet
by following Indian principle of "Vasudhaiva
Kutumbakam", we can navigate.

11. You are posted as Superintendent of Police in a district. A case has come up in which more than 30 girls were allegedly raped and sexually exploited at the city shelter home run by an NGO. The scandal came to light when media flagged complaints of sexual abuse of inmates of the city shelter home. A nexus of police, politicians, administration and criminals have been allegedly responsible for the racket going on for the last few years. In light of this, a lot of protests have erupted across the city.

While, on one hand, media glare has meant that people are demanding swift action, you have been asked to go slow in investigating the case by top officers in your department. Elections in the state are due in a few months, so it has become a politically sensitive issue. You are also under immense political pressure from the ruling party to not take strict action and make compromises to cover up the case.

Given the situation, answer the following:

(a) Identify the issues involved in the case.

(b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

आप एक जिले में पुलिस अधीक्षक के रूप में नियुक्त हैं। एक मामला सामने आया है जिसमें एक गैर सरकारी संगठन द्वारा चलाए जा रहे नगर आश्रय गृह (सिटी शेल्टर होम) में 30 से अधिक लड़कियों के साथ कथित रूप से बलात्कार और यौन शोषण किया गया। यह मामला तब सामने आया जब मीडिया ने शहर के आश्रय गृह में अंतेवासियों के यौन शोषण की शिकायतों को उजागर किया। पिछले कुछ वर्षों से चल रहे इस रैकेट के लिए कथित तौर पर पुलिस, राजनेताओं, प्रशासन और अपराधियों की सांठगांठ जिम्मेदार है। इसकी जानकारी मिलने पर संपूर्ण शहर में अनेक विरोध प्रदर्शन हुए हैं।

हालांकि, एक ओर मीडिया के द्वारा इस बात को अधिक से अधिक उछाले जाने का अर्थ यह है कि लोग इस मामले में तत्परतापूर्वक कार्यवाही करने की मांग कर रहे हैं, वहीं दूसरी ओर, आपके विभाग में उच्च अधिकारियों द्वारा आपसे इस मामले की जांच पड़ताल में धीमी गति बनाए रखने के लिए कहा गया है। कुछ ही महीनों में राज्य में चुनाव होने वाले हैं, इसलिए यह राजनीतिक रूप से संवेदनशील मामला बन गया है। आप पर भी सत्ताधारी दल की ओर से कड़ी कार्रवाई नहीं करने और मामले को दबा देने के लिए समझौता करवाने का दबाव है।

इन परिस्थितियों में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

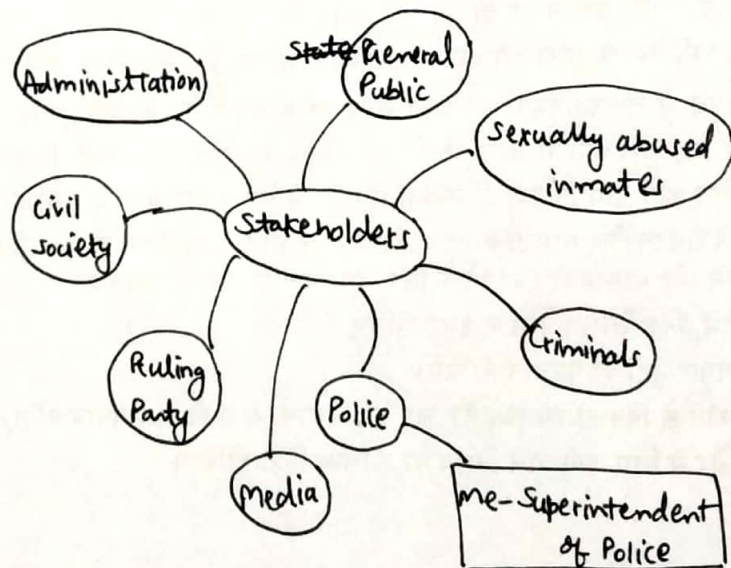
(a) प्रकरण में शामिल मुद्दों की पहचान कीजिए।

(b) आपके पास कौन-से विकल्प उपलब्ध हैं? आप इन विकल्पों में से किसका चुनाव करेंगे? इस विषय में अपनी ओर से लिए जाने वाले निर्णय का औचित्य सिद्ध कीजिए।

Sexual exploitation has been menace to the city. Inspite of multiple legislations to curb it, the violence is perpetrated due to nexus between government organs and criminals. This also generates

election funding. Unfortunately, it is a blot on

India's developmental path even after 70 years of independence.



(a) Issues involved in case



i) Sexually abused inmates

- Violation of Right to Life
- facing violence, discrimination
- pressure to compromise

ii) criminals

- Perpetrators of violence
- colluding with state machinery
- Lack of respect for fundamental rights

iii) Ruling party

- Criminalization of politics
- Creating pressure on police - politicisation of police

iv) General Public

- Face lack of transparency
- Demanding hurried justice
- Lack of awareness of rights of criminals

v) media

- Cover the case comprehensively without sensationalization
- Protect victim's Right to Privacy

(b) Options available to me	Merits	Demerits
i) Go slow on case as per demand of top officers	May get rewarded by government	- Against the rights of victims - Public anger may burst out
ii) Make the investigations faster	Public may hail as hero	- Against principles of natural justice - Politicians will penalise
iii) Award priority to the case, but ensure that it is devoid of any external pressure	May suit both public and victims	Political party will want to delay investigations

As per ethical considerations, I will choose

option iii) Allow the case to run as per

investigations but without any external pressure.

→ I will first calm down public to ensure
that justice is not announced in hurried way.

[Justice hurried is justice buried]

→ I will then ask media to report correctly.

→ I will meet top officers and inform them about
prioritising the case.

Inspite of fear of getting penalised post elections,
I will exhibit fortitude to stand up for
rights of victims.

Sexual exploitation is a dark patch and in
long run I will try to imbibe gender sensitive
education among children of district.

12. Being the senior-most IAS officer, you are in line to be promoted as Chief Secretary after the incumbent retires in the next two months. Currently, you are heading the Public Works Department (PWD) and a road construction project worth crores has been opened for tender. A company X belonging to the son-in-law of the incumbent Chief Minister has also applied for the same. The director in charge of the screening process, a young IAS officer, has reported that company Y and the state PSU have submitted the best bids. Both you and the director are facing political pressure to favour the company X. The young IAS officer may be demoralised if you give in to the pressure. But if you don't give in then he may be transferred and your chances of promotion may also suffer. In light of the situation, answer the following:
- (a) Discuss the ethical issues faced by you in the given case.
- (b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

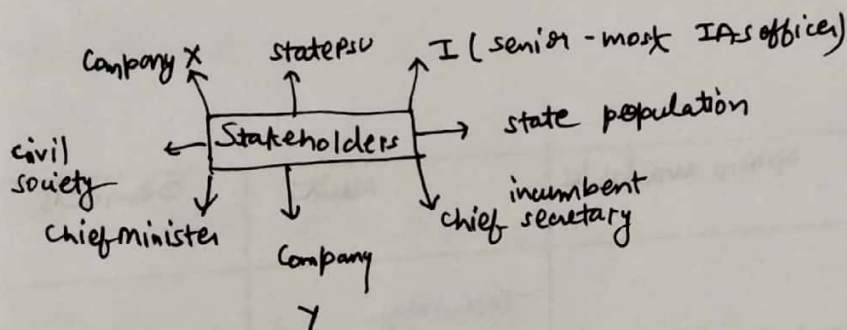
वरिष्ठतम आईएएस अधिकारी होने के नाते, आप अगले 2 महीनों में पदासीन मुख्य सचिव के सेवानिवृत्त होने के बाद मुख्य सचिव के रूप में पदोन्नत होने वाले हैं। वर्तमान में, आप लोक निर्माण विभाग (PWD) के प्रमुख हैं और करोड़ों की लागत वाली सड़क निर्माण परियोजना के लिए निविदाएं आमंत्रित की गई हैं। वर्तमान मुख्यमंत्री के दामाद से संबंधित एक कंपनी X ने भी इसके लिए आवेदन किया है। स्क्रीनिंग प्रक्रिया के प्रभारी निदेशक, एक युवा आईएएस अधिकारी ने यह रिपोर्ट दी है कि कंपनी Y और राज्य सार्वजनिक क्षेत्रक उपक्रम (PSU) ने सर्वश्रेष्ठ बोलियां प्रस्तुत की हैं। आप और निदेशक दोनों को ही कंपनी X का पक्ष लेने के लिए राजनीतिक दबाव का सामना करना पड़ रहा है। यदि आप इस दबाव के सामने हार मान लेते हैं तो युवा आईएएस अधिकारी का मनोबल गिर सकता है। लेकिन यदि आप उनके दबाव के सामने हार नहीं मानते हैं तो उस युवा अधिकारी का स्थानांतरण किया जा सकता है और इसके कारण आपकी पदोन्नति भी प्रभावित हो सकती है। इस स्थिति को देखते हुए निम्नलिखित प्रश्नों के उत्तर दीजिए:

- (a) दिए गए प्रकरण में आपको किन मुद्दों का सामना करना पड़ रहा है, उसकी विवेचना कीजिए?
- (b) आपके पास क्या विकल्प उपलब्ध हैं? आप इनमें से कौन-सा विकल्प चुनेंगे? उपयुक्त तर्कों से अपने निर्णय का औचित्य सिद्ध कीजिए।

Tendering in case of public procurement is a sensitive issue considering that any wrong decision may lead to wasteful expenditure with

crises of rupees while correct decision is crucial
for socio-economic development of the country.

The above case presents a tough decision to
be taken where there is possible conflict between
private and public gain.



(a) Ethical issues faced by senior-most IAS officer

- Politicisation of bureaucracy
- Nepotism being promoted.
- cost-efficiency compromised in public projects.
- wasteful usage of taxpayers' money.

- Pressure upon director and senior most officer.
- Morale of young IAS officers suffers. — long term effect on career.
- Lack of transparency.
- State population not exercising Right to Information.

(b)

Options available	Merits	Demerits
(i) Giving in to chief minister's request.	- Easiest way - State Promotion guaranteed - No transfer	- demoralise young officer - may go on to civil society to bring out scam.
(ii) Talking to director (young officer) about prospects of choosing company x.	- Both will get benefitted handsomely	- Against conscience - Young officer may not agree

(ii) Rejecting company X,
going for company Y.

- As per
conscience

- may get
severely
penalised.

Though option (ii) appears difficult, but going
as per Bhagavad Gita, "Karma reaps destiny",

I will choose it.

This is because it is the best way -

i) Remain ethical

ii) choose right means to end.

This will also encourage young IAS officers to
follow path of integrity throughout career.

I will communicate this decision to chief
secretary and chief minister and will courage
to have transferred thus bringing to light
the corrupt practices being followed.

I will also try to bring out case in public
domain under whistleblower Act.

13. As the head of the Special Purpose Vehicle (SPV), you are tasked to complete the construction of a power plant. The project needs to be completed expeditiously to fulfil the promise made by the government to ensure access to power for all. The selected site is in a remote area and is ideal for plant construction. However, the project would require relocation of the people living in the vicinity. Initially, the local community objected to disruption in their lives but were convinced later about the economic benefits that would accrue to the region through this plant. The project had started gathering pace, but recently a local NGO working for environment protection got involved with the local community regarding the issue. And now the local community has started protesting against any developmental activity in the region.

As the officer-in-charge for the speedy execution of the project, answer the following:

(a) What are the issues involved in this case?

(b) What course of action will you take and why?

(20)

विशेष प्रयोजन वाहन (SPV) के प्रमुख के रूप में, आपको एक विद्युत संयंत्र का निर्माण पूरा करने का काम सौंपा जाता है। सभी के लिए विद्युत की उपलब्धता सुनिश्चित करने हेतु सरकार द्वारा किए गए वादे को पूरा करने लिए परियोजना को शीघ्र पूरा करने की आवश्यकता है। चयनित स्थल एक दूरस्थ क्षेत्र में है और संयंत्र निर्माण के लिए आदर्श है। हालांकि, इस परियोजना के लिए निकटवर्ती क्षेत्र में रहने वाले लोगों को स्थानांतरित करने की आवश्यकता होगी। प्रारंभ में, स्थानीय समुदाय ने इससे उनके जीवन में पड़ने वाले व्यवधान पर आपत्ति जताई, लेकिन बाद में उन्हें इस संयंत्र के माध्यम से क्षेत्र को होने वाले आर्थिक लाभों के विषय में आश्वस्त किया गया। इस परियोजना ने गति प्राप्त करना प्रारम्भ कर दिया था, लेकिन हाल ही में पर्यावरण संरक्षण के लिए काम करने वाले एक स्थानीय गैर सरकारी संगठन ने इस मुद्दे के विषय में स्थानीय समुदाय के साथ सहभागिता करके कार्य करना आरंभ कर दिया। और अब स्थानीय समुदाय ने क्षेत्र में किसी भी विकासात्मक गतिविधि का विरोध करना प्रारम्भ कर दिया है।

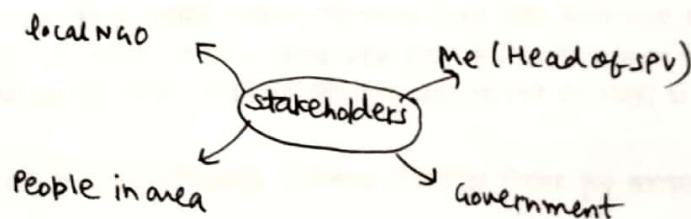
परियोजना के त्वरित निष्पादन हेतु प्रभारी अधिकारी के रूप में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) इस प्रकरण में सम्मिलित मुद्दे क्या हैं?

(b) आप क्या कार्रवाई करेंगे और क्यों?

Economic development in developing countries is a necessity. But it often gets in conflict with the social and cultural rights of communities. To add to the problems are often misinformed NAOs who either have genuine concerns or vested interests.

This demands a sensitive analysis of the situation.



(a) Issues involved in case

- (i) Economic development v/s social rights
- (ii) Relocation of people causing disruption in lives.

- (iii) Access to power as a developmental right for all
- (iv) Role of NAO as environmental protection of area
- (v) People being manipulated / persuaded to protest
- (vi) Government as people's representative and
also the community.
- (vii) Asymmetry of information between NAO, government people.

Thus there is need to reconcile the rights of all.

(b) options available	Merits	Demerits
(i) Let the project run as it is	Government's promise kept	- People dissatisfied - NAO may make it big issue
(ii) Shutting down	Rights of community respected.	- Wrong signal sent to NAO. - Against others' development
(iii) Persuade community	stakeholder approach	Time-consuming

course of action to be followed

I would initiate talks with the community. To assuage their concerns, I will take following steps:-

- i) call for EIA, SIA for the area and community. Since it is a remote area chances of affecting large population are low.
- ii) I will also collaborate with higher authorities to understand true intentions of Nao as it works for environmental protection, not social rights.
- iii) Government wishes to complete project expeditiously. If any fault on side of Nao, vested interests etc. is observed it will be asked to give its justification.

(iv) As per stakeholder participation, each individual's doubts will be resolved.

(v) Also for persuading, senior governmental officials and community representatives will be given chance to interact.

(vi) Assurances for rehabilitation with proper land records will be given.

The following procedure is being followed to allow no individual feel left out of inclusive growth and allow all to benefit from sustainable development.

14. Genetic editing has several applications with its potential to edit the genomes of both somatic and germ cells. This allows for the ability to not only cure genetic diseases but to edit the characteristics of future offspring. The last few years have seen the development of several efficient, more precise genetic engineering techniques. However, with growing sophistication, various issues of bioethics have also have come to the forefront.

(a) Discuss the ethical considerations associated with genome editing.

(b) In the light of these ethical issues, provide an ethical framework on how this technology can be used for the betterment of humanity. (20)

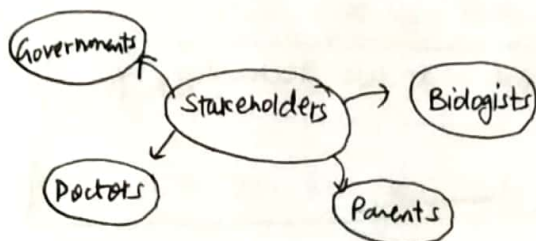
जेनेटिक एडिटिंग में कायिक-कोशिकाओं और जनन-कोशिकाओं दोनों के जीनोम को संपादित करने की क्षमता से युक्त कई अनुप्रयोग हैं। इससे न केवल आनुवंशिक रोगों का उपचार करने बल्कि भावी संतानों के लक्षणों को भी संपादित करने की क्षमता प्राप्त होती है। पिछले कुछ वर्षों में कई कुशल, अधिक सटीक जेनेटिक इंजीनियरिंग तकनीकों का विकास होते देखा गया है।

(a) जीनोम एडिटिंग से संबंधित नैतिक चिंताओं की विवेचना कीजिए।

(b) इन नैतिक मुद्दों के आलोक में, मानवता के कल्याण के लिए इस प्रौद्योगिकी का उपयोग की जाने की कार्यप्रणाली का नैतिक ढांचा प्रदान कीजिए।

Genetic editing has acquired centre stage status in recent years owing to its huge potential in altering the progress of biotechnology. This year's Nobel Prize has also been awarded to biologists working upon CRISPR/Cas9, a tool of genetic editing.

(a)



stakeholder	ethical issues
Biologists	• Science not limited to "if possible," but when possible. • Modification of species against natural law. • Lack of accountability
Doctors	• Undertaking difficult surgeries to prove efficiency • Not guiding parents on negative effects • Exacerbating unethical medical practices
Parents	• Designer babies — playing with evolution • Permanently altering children's features — without consent
Governments	• Increase disparities — since some children highly intelligent, smart • Eugenics — population with desired traits.

(b) Ethical framework to use technology for betterment of humanity

(i) Registration of all scientists, biologists involved in the gene editing technologies—

This would help demand accountability.

(ii) Gene editing technologies to have ethical code of conduct —

This code be prepared with help of bioethicists and needs to be inculcated in laboratory's charter.

(iii) creating network of doctors along with international experts—

To be regularly informed about internationally best, ethical practices.

- (iv) Parents being made part of trials be thoroughly informed about their rights and responsibilities

People should not be made to sign documents
coercively or unknowingly.

- (v) Proper care given to embryo, seed banks

To prevent theft, pilferage, contamination.

- (vi) Offsprings be monitored, gene editing be undertaken only after all available alternative options fail.

For eg. in recent days, Chinese scientist

He Wankui gene edited 2 twins and it is

possible they may have had edited their genes

even more than desired.

- (vii) All private, public sector should be allowed to benefit from research.

(vii) Ensure that in no way features of children
are modified, i.e. designer babies

— Allow technique to be strictly for
disease prevention and betterment of humanity

Thus it can be ensured that gene editing is
not misused.