

1a.

The principle of ^{virtue} double effect is in line
with the deontological school of ethics
which states that as long as the intention
is good, a morally bad side effect can
be accepted.

Aid for difficult moral situations

→ Ethical dilemmas can be resolved with
this principle.

(eg) During COVID: lockdown needed to
flatten the curve.

↳ side effect: migrant crisis.

→ A crisis of conscience can be tackled
keeping double effect in mind.

(eg) India continuing to purchase subsidized
Russian oil to insulate its citizens
from price rise

↳ side effect: Western disapproval

→ Conflicting aims can also be reconciled with this principle.

(eg) MSP regime benefits farmers.

↳ but side effect : rice/wheat system environment harmed.

(eg) → India's continued usage of coal to aid development -

↳ side effect : harms panchamrita's
○ carbon target.

How to use double effect?

• follow conscience

↳ "invisible spectator"
— Adam Smith

• think of greater good.

In this manner, double effect can allow us to resolve difficult moral situations by choosing between kusala (good) & akusala (bad) kamma.
— Buddha

16

Ashoka's journey from Bhenighusha to Dhammaghosha has represented the power of ethical beliefs in transforming human life and society.

Ethical Teachings in Ashoka's life

→ Compassion towards all.

(eg) Ashoka denounced war after seeing death in Battle of Kalunga.

→ Tolerance for those who differed from him.

(eg) He supported non-Buddhist faiths too.

→ Selfless service to society.

(eg) Ashoka's focus on improving quality of life in his kingdom by renouncing war.

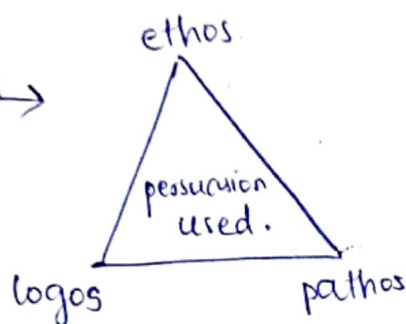
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न लिखें।

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इस भाग में
वर्त में लिखना
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→ Ashoka leveraged power of (social)
(persuasion) to convince other
Kings to follow Buddhist teaching.



(eg) He sent his
children as
missionaries
to persuade
other leaders.

→ He realized the (futility of war) in line
with Nobel laureate John Steinbeck's
saying -

"war is failure of man as
a thinking animal".

→ Promoted (social harmony)

In an era marked by the Russia -
Ukraine war Ashoka's humane
policies can promote good for
all i.e. "summun bonum".



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2a.

Compassion is the ability to feel love and warmth. (eg) Kailash Satyarthi's compassion for children.

Tolerance is the ability to accept an outlook/opinion that is different from your own.

"Tolerance is recognizing that humans ^{might to be} have the different"

— Dalai Lama

Compassion & Tolerance assisting civil servants

Compassion

→ Allows civil servant to respond effectively to someone's needs.

→ Allows one to better understand others' troubles

Tolerance

→ Allows one to accept contrary point of view.

(eg) IAS seeking feedback & being tolerant to criticism

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eg) Viral picture of IAS officer sitting on floor while talking to PWD out of compassion for him.

eg) IAS Abhishek Anand ~~high~~ creating school for students
→ Awarded by PM Modi in 2023

→ Allows civil servant to cater to needs of ALL

eg) civil servants deal with wide range of religions, social, gender identities

eg) IAS Ira Singhla hiring transgender in her office

Caveat → compassion needs to be reconciled with law since law reigns supreme even when we feel compassion



Thus, compassion & tolerance strengthen the "seva dharma" of civil servants and encourage them to work for public welfare & social justice

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26.

Transparency is the act of providing information in a ~~basic~~ timely, responsible, accurate and complete manner. (eg) RTI aims at enhancing ~~often~~ transparency in governance.

Accountability is accepting responsibility for the actions you have taken and results produced. (eg) Virat Kohli taking accountability when Team India loses.

Transparency
necessary
for
Accountability

• w/o transparency, no way to hold someone accountable.

(eg) IAS Pooja Singh's corruption scandal could not have been exposed w/o transparency.

Does not
automatically
guarantee

• people may refuse to take ownership even with transparency.

(eg) Nazi officials refusing to accept blame even when their crimes were revealed.

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↳ people may deflect blame onto others.
(eg) political parties sometimes do so.

Conditions for Accountability

- Right ethical training of person in question.
(eg) railway officials accepting blame for Balassore tragedy 2023.

Public pressure

- (eg) public pressure to make govt. suspend IAS Jitender Narain accused of sexual crimes.

Awareness

- (eg) ~~to~~ Need to spread awareness w.r't Lokpal Act, RTI, etc citizen charter

Transparency & Accountability can create an accessible government in line with 2nd ARC's Sevottam — citizen & Centric governance.



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संख्या में
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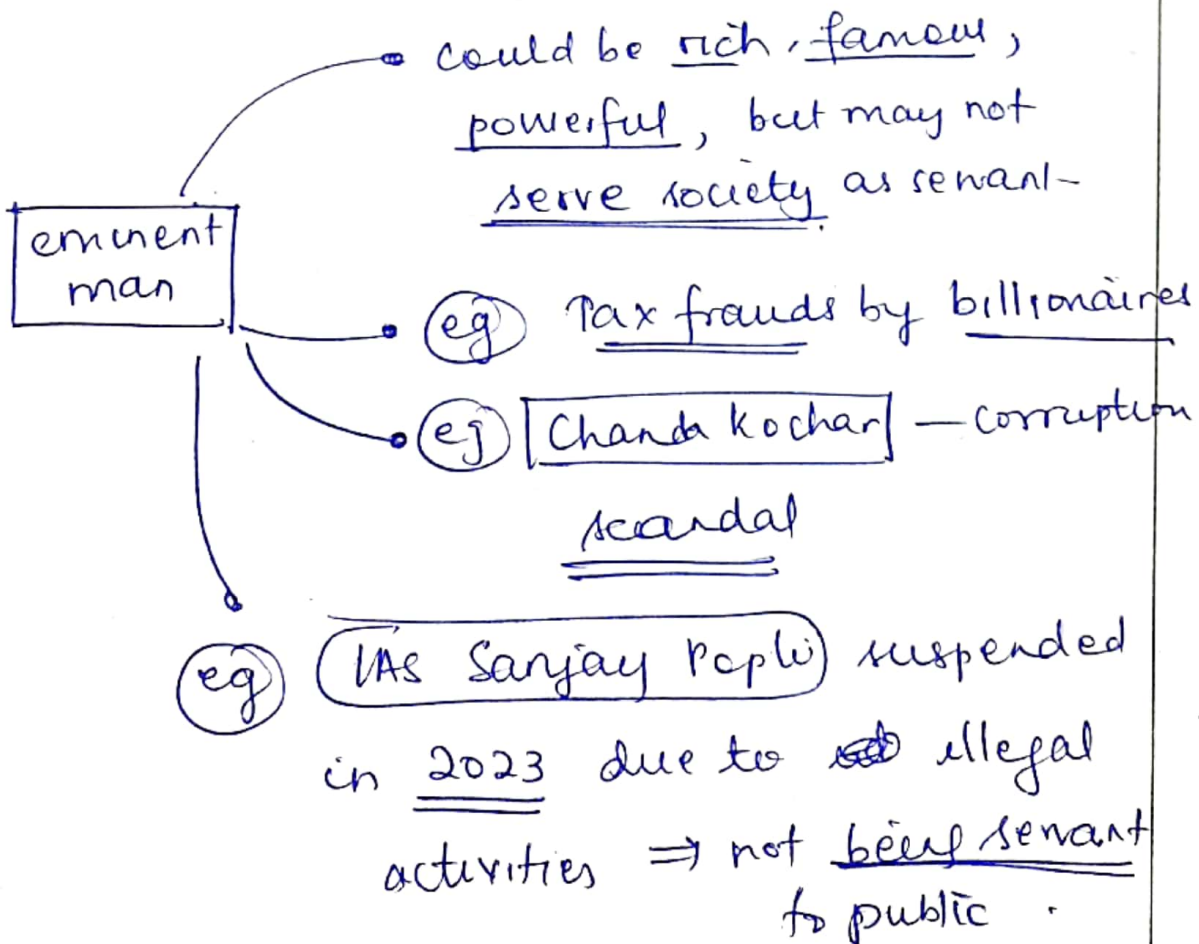
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3a.

The quote by Dr. Ambedkar highlighte how ~~an~~ unlike a ^{eminent} ~~great~~ man, a great ~~eminent~~ man does not hesitate while being servant of society. (eg) civil servants tirelessly serving the nation during COVID

This is in line with Swami Vivekananda saying that -

“There is no greater feat than Serving others selflessly”.



- great man
 - embodies "service before self" and acts as servant of society.
 - eg Gandhiji who did not prioritize his own well being; but that of others.
 - eg Lord Rama — all his actions were aimed at being at service i.e. being the servant of society -
 - eg Mother Teresa helping the most downtrodden members of society $\Rightarrow$ servant to their needs

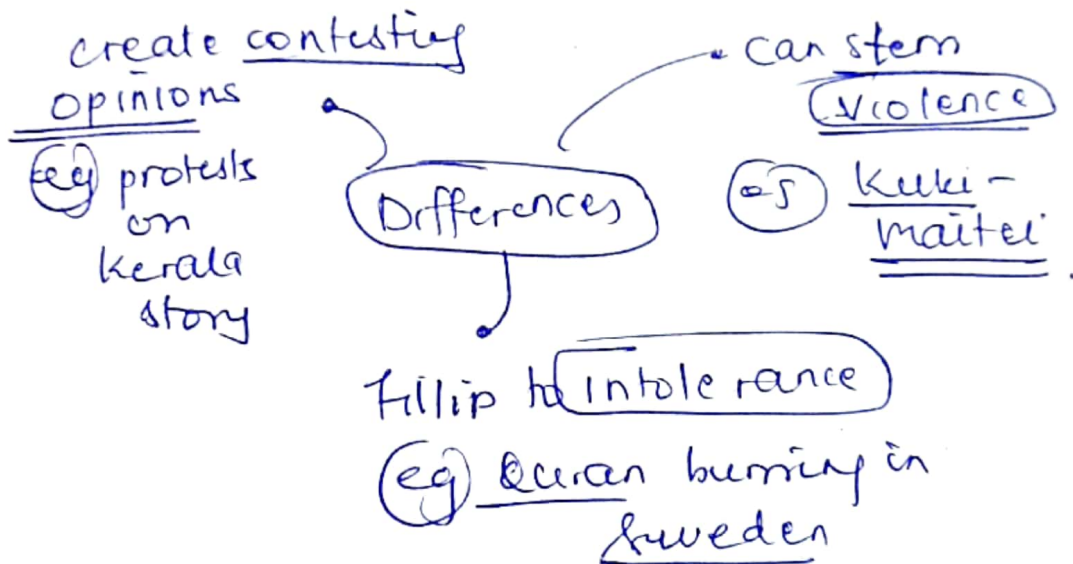
This distinction b/w a great and eminent man can help young Indians develop a clearer sense of purpose and start viewing success as more than just being eminent.

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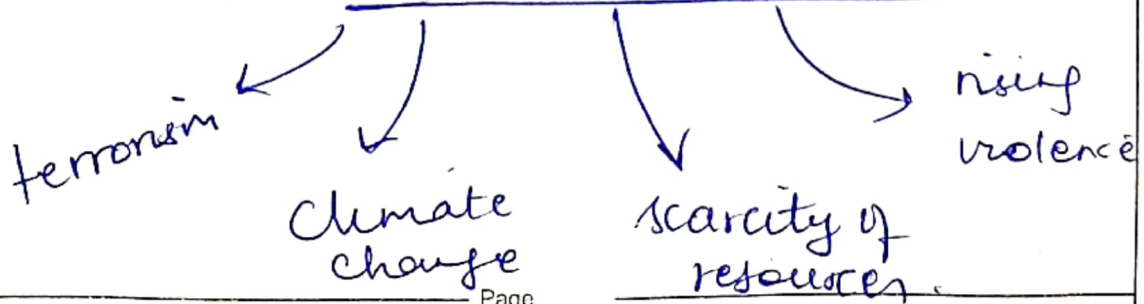
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3b.

The quote highlights how despite differences,
all humans belong to one^{human} race and
there must put aside their
differences for great cooperation
and collaboration.



However we need to put aside our
differences to realise that we all
belong to a shared community
and face common challenges



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By coming together, we will realise —

"one & one make eleven"

(eg) Success of Montreal Protocol due to inter country cooperation.

(eg) India — unity in diversity ensured.

To enhance unity despite differences, need to —

→ ~~keep~~ Educate about diversity —
Ranganath Committee suggestion

→ Ethical training in schools (eg) under NEP 2020.

→ Family impact (eg) Gandhiji hearing stories of Kamayana from his family

India's diversity & melting pot nature made Mahatma say

"India is the great grandmother of culture"

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उत्तर केवल
इस स्थान में
लिखें।
उम्मीदवार
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30.

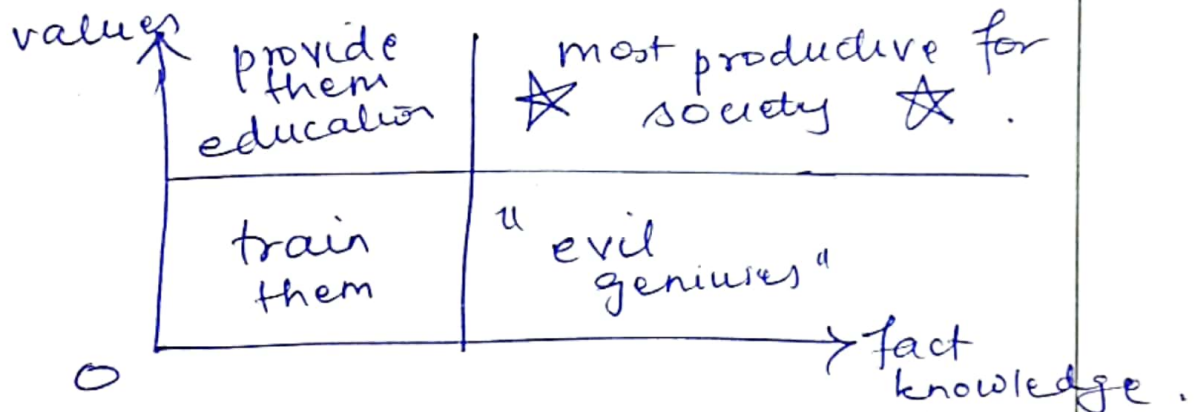
This quote
"highlight that true education comprises
of knowledge not obtained by merely
cramming up facts, but rather by
inculcating values in students -

eg (Happiness classes) in Delhi
schools

Aim is

^ Not Knowledge of facts because -

— without values, they are useless



→ (Kennedy) said that w/o values,
people become "evil geniuses"

eg (Oppenheimer) inventor of bomb

eg Demon King (Raavana) —

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intelligent but with moral bankruptcy

Aim u to encure values —

→ generate emotional intelligence (EI)

(EI) + (IQ) $\Rightarrow$ True success

→ build peace & trust in society

→ prevents wrong action

(eg) IRS Jameer Wankhede's corruption allegations.

→ work towards common good

(eg) India representing global south in G-20

Thus both knowledge & values should be focused by NEP 2020 since —

“future of nation is built in her classrooms”

Kothari commission

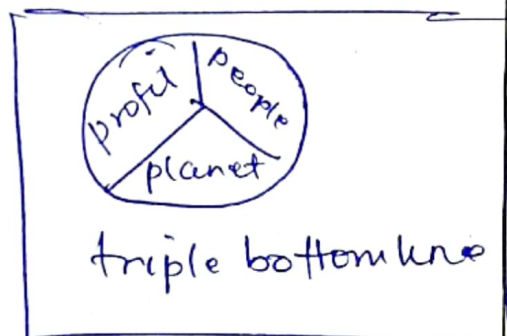
4a.

Ethical corporate governance refers to the moral framework that creates processes & systems that governs the functioning of a corporate organization.

(eg) Google's "Don't be Evil" principle.

Values in ethical corporate governance

→ Need to work for Larger good i.e. utilitarianism.



→ dedication to ensuring success of your corporation

(eg) Sunder Pichai in Alphabet.

→ compassion towards employees

(eg) paid maternity & paternity leaves for employees.

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→ Impartiality - (eg) white deadening on promotions

→ Trusteeship model (eg) via active CSR initiatives.

eg (eg) Donations of Azim Premji

→ Integrity → ensures loyalty from both employees & consumers.

(eg) Tesla recalling cars with flaws.

→ Transparency → dissuades frauds
(eg) PNB scandal, Adani group allegations

In this context, Ratan Tata who is known today not just as a corporate leader but as a nation builder can inspire us all -

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कृपया इस
स्थान पर केवल
प्रश्न संख्या
लिखें।
उम्मीदवार
यहाँ पर
लिखें।

4b.

Toxic work culture & overwork are created when ethical values of compassion, empathy, and sympathy for employees is abandoned.

eg) Ola CEO accused of toxic work culture to which he responded -
"we are not here to have a nice time"

Ethical Issues to consider

→ In line with Kant's Categorical Imperative, viewing employees as not just means to profit, but as an end in themselves.

→ Humans should be treated with dignity at workplace

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in line with Articles 42 and 43
of constitution

- Work exhaustion $\Rightarrow$ mental
health challenges to employees
 $\Rightarrow$ Good Health (SDG 3) impacted
- Need to promote integrity,
honesty, transparency
in workplace to counter
toxic culture.

When we leave toxic work cultures,
we can leverage full power
of our youth $\rightarrow$ Youth power
in line with Budget 2023's
Saptarishi target.

5a.

Emotional intelligence is the ability to recognize & understand your own emotions while also ~~also~~ sensing and influencing the opinion of others. (eg) Ukraine pm Zelensky maintaining his calm during war.

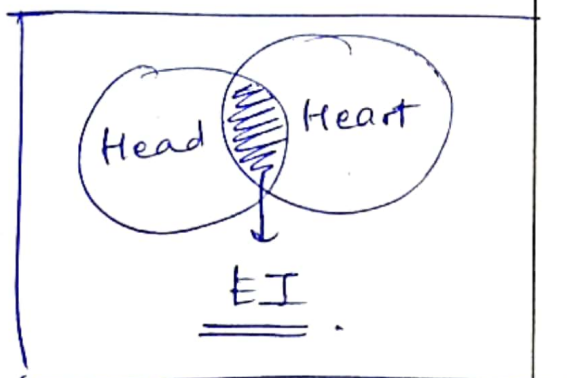
Cultural intelligence ^(CI) includes being sensitive to the cultural specifications from which another person is coming.

↳ Helps create trust

(Need for CI)

↳ To foster cross
country
respect

eg) Australia promised to



take action against defacement
of Hindu temples

For inclusivity

(eg) Lack of CI $\Rightarrow$ Hijab ban in
France

For societal harmony -

(eg) No CI $\Rightarrow$ intolerance

(eg) Nuh violence in Haryana.

CI shows mutual love,
respect, understanding.

(eg) pm Modi visiting mosque
in Egypt:

$\Rightarrow$ creates good will -

EI and CI together will
help in creating a governance
in the best interest of all
as suggested by Kantalya

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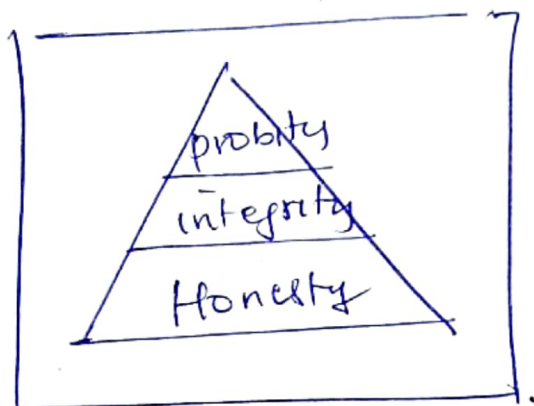
5b.

Probity is the quality of having strong moral values and sticking by them in all circumstances

(eg) Lord Hanuman displayed probity when in Lanka.

Significance of
probity

ensures
ethical
behaviour



(eg) IAS Rahul Kumar eating food cooked by widow to dispell myth.

weed out malpractices

(eg) IAS Udit Prakash Rai
razed a monument to build
his house → 2023

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↳ ensure citizen centric initialism,

(eg).

(Importance of leadership)

leadership acts as role models that
can persuade people to adopt
correct practices.

(eg) When leaders accused of
corruption, others encouraged
to do same
↳ like Trump in USA.

(eg) Jacinda Ardern - former
New Zealand president's
Probity

Probity & ethical governance can
help create a govt. -

"of the people, by the
people, for the people"

- Lincoln.

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6a.

Moral aptitude is the quality of having ethical values that can allow us to distinguish b/w right & wrong.

Role of moral attitude

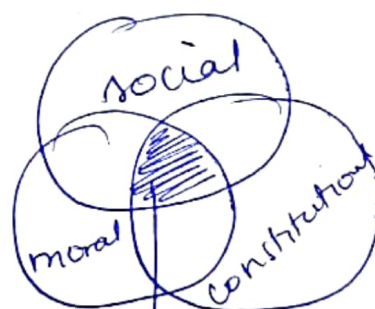
sexist attitude → belief that women are inferior

Feminist attitude → espouses equality

prejudiced attitude → discriminate against women.

Flexible Attitude → welcoming change in law

rigid attitude
↳ against change in law.



marital
rape
debate

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Ethical consideration

- in line with Katheswamy
judgement : women have
bodily autonomy
- supports Kant's beliefs that
humans — and hence women are
ends & not means.
- criminalization of marital rape
promotes compassion, empathy
and love.
- Right to Equality (u/A 14, 15, 16)
- Renounce practices derogatory
to women (u/A 51A)

Hence social & moral principles
should be taken into account
while arriving at a decision.

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केवल लिखनी
होगी।
उम्मीदवारों
को इस
स्थान पर
लिखने से
विवेक।

66.

Conscience is the inner voice that allows a person to distinguish b/w right and wrong.

Need for conscience

→ To work towards good for others

(eg) 5 Wonder Women of Punjab

IAS officers who carried out food relief at grassroots-
in 2023.

→ To abstain from unethical practices

(eg) Pradip Karulkar - DRDO

Scientist - involved in

honey trapping 2023.

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→ encourages us to pursue our goals in an ethical manner

(eg) low conscience ⇒ doomed

(eg) Lance Armstrong, Duttee
chand

→ Guilt conscience haunts us

(eg) Alfred Nobel regretted
inventing dynamite

ethical training

(eg) Russiya
Karamyuzi

How to
develop
conscience

experience
based
learning

Introspection

"unexamined
life not
worth living"

— Socrates

Thus, it is said —

↳ There is a court greater than
the court of justice and
that is the court of
conscience

7.

The ongoing Supriyo case has brought to the forefront the same sex marriage debate.

(a) Ethical issues

- lack of access to married couple's rights for LGBTQ+ ⇒ equality under strain
- Societal conception of marriage changing with times.
- Need for social inclusion ~~for~~ of LGBTQ+ couples → social justice
- Stigma faced by the LGBTQ due to prejudices.
- Societal sensibilities need to be taken into account too while making any change in law.
- ↳ "Sabka saath, Sabka vikas" needed

(b) I think that decriminalization of homosexuality was a move in the right direction. further, the ~~idea of~~ setting up of a government panel to look into pleas is also a sound move.

same sex marriage legalization has both merits & concerns

merit	concern
→ gender equality (u/A <u>14, 15, 16</u>) → right to life (u/A <u>21</u>) → Ancient India accepted <u>LGBTQ</u> (eg) <u>Shikhandi</u> in Mahabharata	→ <u>social unrest</u> may follow. (eg) protest by religious groups. → <u>allegations</u> that youth is being "<u>brainwashed</u>" by <u>Western Ideologies</u>.

→ upholds India's
image as a
human rights
protector.

→ sets correct
precedent

many laws will
have to be reworked
again

⇒ legal instability

Taking into account both sides, I believe
a gradual move towards expansion of
LGBTQIA+ rights should be pursued.

Social sensitization campaigns &
trust of religious leaders should be
gained to ensure a peaceful
transition to a state where
same sex marriage is legalised.

(c) Law — the minimum standard
of ethics — ~~can be~~ is often used
to bring social change

(eg) Dowry Act 1961

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Effective

- sets precedent
(eg) PoSH 2013
- provides legal
backing ⇒
stimulant to
change
- creates fear in
minds of violators
(eg) Child Labour
Act 1986

Not effective

- Despite strong laws,
crimes like violence
against women
continue.
- social mindset
needs change.
- people may violate
laws.
- Law implementation
maybe slack

Hence, while laws can encourage
change, real change must come
from within citizen.

to be the change you wish to see"

— Gandhi ji

Hence, persuasion & social influence

is needed along with laws to
bring social change.

(eg) Raja Ram Roy against
sati

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8.

Lloyd is facing a conflict between his ethical values that want him to pursue the report exposing corruption and his concern for ~~mother~~ wife, daughter & personal well being.

OPTIONS

(a)
and
(b)

(i) Drop the report and shield the nexus.

merit	dement
→ wife/daughter <u>safe</u> → good <u>political connections</u> → possible <u>career gains</u>	→ <u>dedication</u> to job threatened. → procedural <u>integrity</u> compromised → <u>cognitive dissonance</u>

(ii) Pursue the case by ignoring nexus

→

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merit	demerit
→ <u>nexus</u> in system will be <u>exposed</u> .	→ family <u>well being</u>
→ <u>public good</u> upheld.	→ political <u>backlash</u>
→ " <u>service before self</u> "	→ my career might <u>face repercussions</u>
	→ senior <u>(angry)</u>

③ Try to convince the senior about need to uphold "satya" i.e. truth.

If not convinced, I will continue to abide by laws and honestly & selflessly disclose findings of my report.

④ I would choose option ③.

- It displays my spirit of service.
- responsibility to job and citizens upheld.
- will curtail future deaths in police custody.

⇒ Criminal's right to life

→ I will simultaneously make provisions
for my wife & daughter to live in
the capital even if my (call of duty)
takes me elsewhere -

→ I may face political repercussions
but in line with (deontological)
ethics, commitment to duty is
supreme.

③ Steps to prevent deaths in police
custody

→ Sensitization of police forces
with ethical training

→ 'Minimum violence use' policy
to protect criminal rights.

→ Use of Technology like body
cameras to track police

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activity -

→ preventing gang violence in prisons -

"violence is the weapon of the
weak" - Gandhiji

→ Counter overcrowding of prisons

(eg) 75% prison trials are undertrial
currently (NCRB)

→ Raising awareness w.r.t prisoner
rights

→ move from "punishment" to
"rehabilitation" approach in jails

Deaths in police custody need to
be curtailed to uphold rule
of law

"Rule of law & objectivity is the
art of good governance"

— Kautilya

9.

This is a case of compromised corporate
ethics which involves abandoning
moral principles to gain profit.

(a)

Ethical issues

→ poverty : "worst form of violence"
- Gandhi

→ Educational access curtailed, ⇒
denial of opportunity.

→ lack of corporate ethics

→ "commerce w/o morality" is a
Gandhian sin

→ violation of Consumer Protection
Act 1972

→ Blind pursuit of profit
⇒ compromised ethics.

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(b)
& (c)

options

① Keep quiet & continue the job

merit	job demerit
→ higher <u>pay</u> → <u>Education</u> of his sister → Reward for his <u>hardwork</u>	→ <u>conscience</u> will hurt → <u>poor people</u> will continue to be <u>exploited</u>

② Approach courts & file a case

merit	demerit
→ company must be held <u>accountable</u> → <u>justice</u> ensured	→ I will lose <u>my job</u> → <u>financial</u> <u>contracts</u> for me → sister's <u>dreams</u> will suffer



③ Approach Head of Dept. again. If he gives negative response, approach higher authorities within business.

↳ Allows the company a chance to take ownership.

Raj should

④ I will choose option ③. Further -

→ Raj will first exhaust all internal complaint routes ⇒ protocol.

→ If no response received, Raj will have no choice but to approach the relevant authorities like

Competition Commission of India.

→ Raj may lose out on job, but must remember -

"good of one, is contained
in good of all"

- Socrates.

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चाहिए।
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→ further, as someone who was
poor himself, Ray will be
empathetic to the needs of
the poor families.

→ His strong ethical character
will sooner or later help him
land another job, if need be.

Thus, by pursuing Bentham's
utilitarianism, Ray can help
bring about positive change in
society.

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प्रश्नों का
उत्तर नहीं देना
है।
उत्तर देना
अयोग्य माना
जाएगा।

10

The case represents the conflict between animal rights and human well being and

Stakeholders: me, dogs, residents, society at large.

a.

Ethical Dilemmas

- Animal rights vs. Human's Right to Life (u/A 21)
 - ↳ prevention of cruelty against animals Act 1911
- law vs. conscience
 - ↳ animal has 'right' to stay
 - ↳ vulnerable members being harmed
- Inadequate sterilization & healthcare being provided to the animals
 - ↳ deficit in governance
- People abandoning dogs $\Rightarrow$ lack of compassion & empathy

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↳ illegal breeding centre ⇒ failure of law.

(6)

Favouring First Plea i.e removing dogs.

Merit	Demerit
→ vulnerable members of society protected ⇒ <u>Sarvodya through Antodya.</u> → <u>Illegal breeding centres will suffer.</u> → sends message that governance prioritizes <u>citizen wellbeing</u> ⇒ public <u>trust</u> rises	→ Breaks <u>law</u> ⇒ <u>illegal</u> → Does not ensure solution to ineffective animal healthcare ⇒ <u>public service delivery</u> not improved. → <u>Empathy</u> and <u>love</u> violated.

Plea 2: Not removing street dogs

Merit	Demerit
→ upholds <u>displays sympathy</u> towards street animals	→ may provide <u>fillip</u> to illegal

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Candidates must not write on this margin.

→ Holds govt.
(accountable)
for lack of healthcare
service

breeding centres

→ Children attacked
⇒ their healthy
development u/A 39
hindered

→ Upholds Law.

→ animal rights
groups happy.

→ social
menace.

© Immediate Action

• Assure both sides that the matter is
being looked into ⇒ (trust) develops.

• Set up an independent committee to
enquire into claims that animal
healthcare control ineffective, etc
↳ (impartiality)

• seek suggestions from (National
Animal Welfare Board)

• Ensure that children attacked get
adequate medical attention.

• contact NGOs like (PETA) who can

help the street dogs

If the committee rules that govt services
were compromised, seek response from
sterilization & healthcare dept

⇒ accountability

crackdown on illegal breeding centres and
penal action against those abandoning
pets in line with law-

Since law makes it illegal to remove
dogs ⇒ they will remain.

↳ security can be enhanced in
areas with excess dog population
to prevent attacks

long
term

Need to rehabilitate street dogs
to raise their quality of life

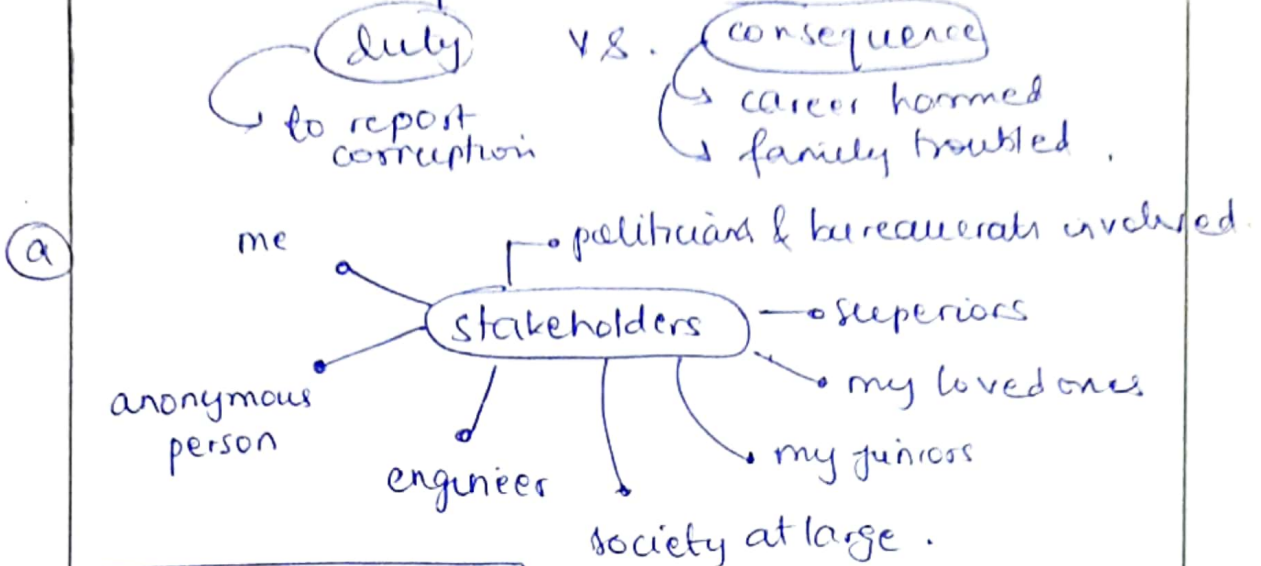
↳ National Guidelines w.r.t Street
Animals can be framed.

↳ learn from best practices of
London, NYC etc

It is also required that humans learn
to ~~live~~ peacefully co-exist with
"mother nature".

11.

The case represents the ethical dilemma.



Issues involved

- Corruption: a form of **moral bankruptcy**
- political & bureaucratic involvement
⇒ **unethical governance**
- superiors **persuading** me to drop case ⇒ vested interests
- compassion** I feel for my loved ones ⇒ their safety threatened.
- false allegations ⇒ **misuse of law** against me
- legal loopholes** → anonymous complain not allowed.

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6
and
c

OPTIONS

① Withdraw investigation and don't fight back

merit	demerit
→ my <u>loved ones</u> will not face harm.	→ <u>guilty conscience</u>
→ <u>Career</u> progression protected.	→ sets <u>wrong precedent</u>
→ <u>Courts</u> will anyway dispose the case	→ Gandhiji's <u>satya</u> principle harmed.
→ <u>False complaint</u> withdrawn	→ <u>governance</u> structure weakened
	→ encourages <u>corrupt</u> officials.

② Continue to push for justice by highlighting corruption

merit	demerit
→ <u>Morally upright</u> behaviour	→ <u>Safety</u> of <u>loved</u> ones harmed
→ my <u>"seva dharma"</u> will be satisfied	→ <u>career</u> derailed
→ warning to all	→ courts may <u>simply</u>



amBiltz

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possible corrupt officers

→ citizen well being.

dispos the case

→ political wrath

→ false accusation may tarnish my own reputation.

(III) Continue the investigation, seek support from seniors using persuasion tactics, try to make juniors realize the moral violations in their false case.
→ Dement: might not work.

(d) I will choose option (III) because as a public official, my personal interests are ~~sub~~ subservient to public good.

→ I will continue to believe in "satyameva Jayate" even when false allegations are levelled against me.

→ I will confess to relevant authorities that I began investigation

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कहीं लिखना
चाहिए।
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based on anonymous complains reader
unconditional apology and face required
legal consequences of the same

→ At the same time, I will write to
CAG, CBI, or ED sequestering them
to investigate the assets of the
corrupt official

→ Even if my matter is disposed off
by courts, I will know that I did
my best

→ "duty is the highest form of
worship"

— Vivekananda.

→ I will ask my loved ones to maintain
caution & seek police security for
them.

In the long run, ethical training can
remove the menace of corruption
from the system.



12.

The case draws parallel to the recent
incident involving IPS Roopa Mishra
in Karnataka

(a)

ethical issues

- Feuds $\Rightarrow$ lack of tolerance & empathy.
- allegedly unethical means pursued by officer B.
- sensitive information disclosed $\Rightarrow$ confidentiality violated.
- Public scuffle b/w officers $\Rightarrow$ trust in governance eroded.
- trial by media.
- protocol violated.
- low responsibility shown by both.

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options

① Do not intervene in the matter

merit	dement
→ prevents matters from <u>escalating</u>	→ <u>central</u> govt's <u>directions</u> ignored
→ It will not be <u>dragged</u> into the feud.	→ <u>public trust</u> needs to be <u>restored</u> .
	→ <u>wrong precedent</u>

② Immediately suspend both

merit	dement
→ Strong message to other <u>civil servants</u>	→ <u>Intelligent</u> has officers punished
→ public may appreciate the <u>quick action</u>	→ <u>allegations</u> <u>not investigated</u>
→ <u>reputation</u> restored of civil service	

③ Seek immediate response from both officers, ask them to stop war of words



↳ promote "right action" of Buddha.

(c) I will choose option (II).

→ officers get chance to present their case

→ Meanwhile, in line with Civil Services Code of Conduct 1964 they will face action for violating service protocol -

→ Enquire into the allegations made by both parties.

→ In case their dispute escalates, ~~the~~ warn officers of (suspension)

↳ can put them on paid leave.

→ Ask them to approach Central Administrative Tribunal if resolution not reached

→ Issue service wide guidelines

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W.r.t ⁴ dos and don't's on social
media platform

→ Keep central government in the
loop ⇒ Transparency

→ Ask officers to apologize for
public outburst ⇒ accountability

In the age of social media, we must
all be careful of how we use it.

The Mission Karmayogi can consider
imparting training w.r.t ~~govt~~ ^{appropriate} use
~~sect~~ of social media too