

# IAS Mains Public Administration 1994

## Paper I

### Section A

1. Comment on any three of the following in not more than 200 words each:
  - a. Most of the propositions that make up the body of administrative theory today share, unfortunately this defect of proverbs.
  - b. The postwar formulations of White and Pfeiffer reflect the new public policy orientation the conception of administration as a political process.
  - c. Taylors Scientific Management already offered a humanistic theory of motivation, with its democratic and participatory emphases, that was hardly improved on by Elton Mayo and others.
  - d. Thus the endurance of organization depends upon the quality of leadership.
2. Explicate the theoretical premises of New Public Administration and show how far their concerns were accommodated in Public Administration.
3. Answer the following questions
  - a. As March and Simon point out, there seems to exist a Greshams Law of decisionmaking. Explain.
  - b. The distinction between line authority and professional expertness is also less clear-cut in reality than the abstract concepts of line and staff makes it appear. Discuss.
4. Bring out the importance of communication in administrative organizations. What are the drawbacks in upward communication?

### Section B

5. Comment on any three of the following in not more than 200 word each:
  - a. The main distinction between administration in western countries and in under4veloped countries does not lie in differences in socio-cultural heritage but rather in the respective economic environments.
  - b. The administrator is a layman rather than a specialist; or at least he has about him something of the qualities of a layman.
  - c. The entire process of development and nation building hinges on the effectiveness of administrative reforms.
  - d. The emphasis in most of the writings on comparative bureaucracy appears to be on the interaction between the administrative subsystem and the political system in which it exists.
6. Examine the view that during the last two decades Programming, Planning and Budgeting system and even Zero Base Budgeting have been driven out by political dissensions.
7. Answer the following questions
  - a. Administrative law is not a rigid, rule-bound barrier to good management. Discuss.

b. The basic issue of administrative accountability relates to that part of Public Administration which has something concrete to contribute towards not only policy execution but also policy formulation and policy adjudication. Comment.

8. Elucidate the concept of policy implementation. How does implementation assessment focus on the Operation of a public policy?