



# VISION IAS

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## GENERAL STUDIES (TEST CODE : 1420)

|                   |               |                     |            |
|-------------------|---------------|---------------------|------------|
| Name of Candidate | Laxman Tiwari |                     |            |
| Medium Hindi/Eng. | Eng.          | Registration Number | 232438     |
| Center            | Roorli Bagh   | Date                | 30/12/2020 |

### INDEX TABLE

| Q. No. | Maximum Marks | Marks Obtained |
|--------|---------------|----------------|
| 1(a)   | 10            |                |
| 1(b)   | 10            |                |
| 2(a)   | 10            |                |
| 2(b)   | 10            |                |
| 3(a)   | 10            |                |
| 3(b)   | 10            |                |
| 4(a)   | 10            |                |
| 4(b)   | 10            |                |
| 5(a)   | 10            |                |
| 5(b)   | 10            |                |
| 6      | 10            |                |
| 7      | 10            |                |
| 8      | 10            |                |
| 9      | 20            |                |
| 10     | 20            |                |
| 11     | 20            |                |
| 12     | 20            |                |
| 13     | 20            |                |
| 14     | 20            |                |

Total Marks Obtained:

Remarks:

Signature of Examiner

### INSTRUCTIONS

- Do furnish the appropriate details in the answer sheet (viz. Name, Registration Number and Test Code).  
उत्तर पुस्तिका में सूचनाएं भरना आवश्यक है (नाम, प्रश्न-पत्र कोड, विद्यार्थी क्रमांक आदि)।
- There are **FOURTEEN** questions printed in **ENGLISH & HINDI** इसमें चौदह प्रश्न हैं अंग्रेजी और हिन्दी में छपे हैं।
- All questions are compulsory.**  
सभी प्रश्न अनिवार्य हैं।
- The number of marks carried by a question/part is indicated against it.  
प्रत्येक प्रश्न/भाग के अंक उसके सामने दिए गए हैं।
- Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.  
प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपके प्रवेश पत्र में किया गया है और उस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के मुख्य पृष्ठ पर अंकित निर्दिष्ट स्थान पर किया जाना चाहिए। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिए गए उत्तर पर कोई अंक नहीं मिलेंगे।
- Word limit in questions, if specified, should be adhered to.  
प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जाना चाहिए।
- Any page or portion of the page left blank in the Question-Cum-Answer Booklet must be clearly struck off.  
उत्तर पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

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# EVALUATION INDICATORS

1. Contextual Competence
2. Content Competence
3. Language Competence
4. Introduction Competence
5. Structure - Presentation Competence
6. Conclusion Competence

Overall Macro Comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

6.

All the Best

## SECTION - A

1. (a) Man is not only a product of his environment but can also modify the environment. Do you agree with this view? Justify your answer with suitable examples. (150 words) 10

मनुष्य न केवल अपने परिवेश का उत्पाद है, बल्कि वह परिवेश को रूपांतरित भी कर सकता है। क्या आप इस दृष्टिकोण से सहमत हैं? उपयुक्त उदाहरणों के साथ अपने उत्तर का औचित्य सिद्ध करें।

(A) man is a social animal. Gandhi's says that what we think, what we do, and we speak, we become like that. our surroundings influence our value system to a great extent.

Earlier it was believed that man is shaped by the environment. For instance, feminist scholar Susan Moller Okin says that since a child sees patricarchy in family, patricarchal values get adapted to his personality.



Moreover, it is also believed that a man not only influenced by the environment but also influences the environment. For instance, a civil servant is posted in the corruption-ridden department, it is true that department may influence him.

At the same time, it is also true that effective leadership of the civil servant will change the environment. we can take example of Sajjdev Chaturvedi, CVO, who eliminated corruption from

AIIMS.

thus, a person influences the environment through examples persuasion, leading etc.



1. (b) Though it may seem that accountability and efficiency are antithetical to each other, accountability is a sine qua non for good governance. Discuss. (150 words) 10

हालांकि यह प्रतीत हो सकता है कि जवाबदेही और दक्षता एक-दूसरे के प्रतिपक्षी हैं, किंतु जवाबदेही सुशासन के लिए अपरिहार्य और आवश्यक है। विवेचना कीजिए।

(A) Accountability means being accountable for the actions taken. It reduces scope of arbitrary use of discretionary powers. while efficiency means the pace ~~at~~ at which works are done.

Generally, it is assumed that accountability will delay the process in the administration. Its upholding will reduce efficiency of the administration. civil servants would be wary of taking efficient decision due to fear of punishment & held accountable.

However, the basic tenets of good governance has accountability & efficiency as their foundational pillars

without accountability, a civil servant may use his/her power arbitrarily. For instance, without being accountable to Lok Sabha, council of ministers would turn into dictatorship.

Hence, accountability aids in efficiency. Efficiency is a bigger value. It not only enhances the productivity of an organisation but also satisfies people.

Thus, accountability & efficiency go hand in hand to attain good governance.



2. (a) Gandhian ideals can be of immense help in dealing with the Covid-19 pandemic. Evaluate. (150 words) 10

कोविड-19 महामारी से निपटने में गांधीवादी आदर्श अत्यंत सहायक सिद्ध हो सकते हैं।  
मूल्यांकन कीजिए।

(A) Gandhian ideals are ubiquitous & can be used any time to attain an ethical society. The Covid pandemic has created havoc in the society. It has destroyed peace & created atmosphere of fear.

→ Gandhian ideals & Covid-19

① Non violence (Ahimsa) will ensure that all people get health benefits and access to affordable medicines.

② Sarvodaya will help tackling migrant issues. Special treatment of dorroaders will help attain Sarvodaya through Antyodaya.



(c) village republic - panchayats have shown immense potential during corid crisis. Their empowerment will help tackling virus & addressing migrant crisis.

(d) Cottage industries will curb heavy rural migration towards urban areas.

(e) Trusteeship will ensure better & compassionate treatment of workers.

(f) Cosmopolitanism - The global cooperation has become imperative to eliminate corid crisis.

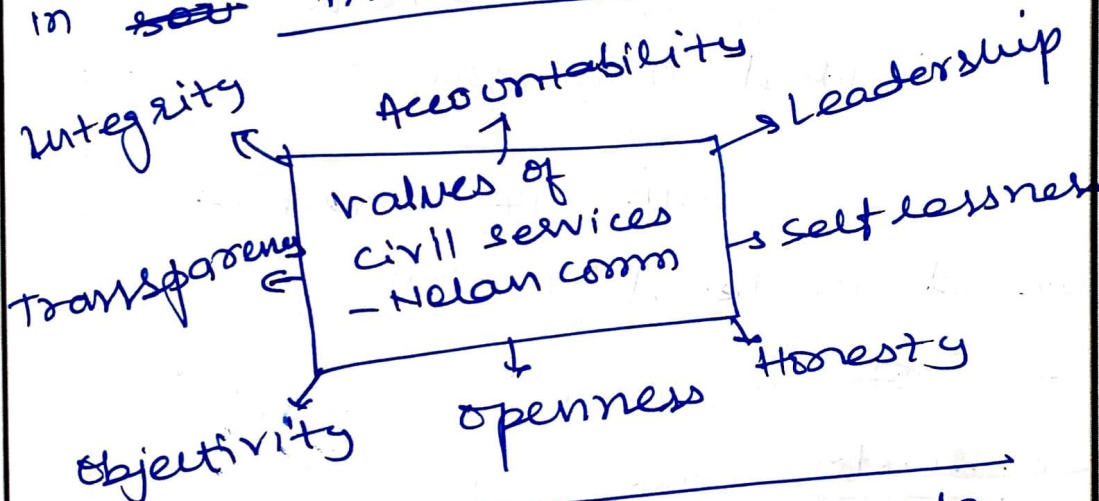
(g) Science without morality is a sin. It will prevent vaccine nationalism.

Thus, Gandhi's ideas are relevant in tackling Covid-19 crisis effectively.

2. (b) While civil servants have the legal right to undertake post-retirement jobs, it raises key ethical issues. Comment. (150 words) 10

यद्यपि सिविल सेवकों को सेवानिवृत्ति के बाद नौकरी करने का विधिक अधिकार है, किंतु इससे महत्वपूर्ण नैतिक मुद्दे भी उत्पन्न होते हैं। टिप्पणी कीजिए।

civil servants are social entrepreneurs, agents of change & role models. They are expected to behave in seer moral way.



The laws provide for post-retirement jobs for civil servants. But without a proper cooling off period, taking up a lucrative job becomes a matter of debate. It raises several ethical questions.



Ethical  
Issues

→ perception that civil servant  
has done a favour to the  
company

→ violates principles of  
natural justice.

→ privileged information  
of civil servant can  
be misused by corporates

→ It goes against  
ideal of complete neutrality

Thus, it may be  
allowed in legal statute, it  
does not promote ethical  
precedent. Hence, As per  
2nd ARC's 'Ethics in governance',  
public servants should  
mandatorily go for 'cooling off'  
period of minimum 2 years.

3. Given below are quotations of moral thinkers/philosophers. Bring out what they mean to you in the present context:

नीचे नैतिक विचारकों/दार्शनिकों के उद्धरण दिए गए हैं। वर्तमान संदर्भ में आपके लिए उनके क्या अर्थ हैं:

(a) Try not to become a man of success but rather try to become a man of value. Albert Einstein (150 words) 10

सफल व्यक्ति बनने का प्रयास न करें, बल्कि मूल्यों के लिए जीने वाला व्यक्ति बनने का प्रयास करें। अल्बर्ट आइंस्टीन

④ Albert Einstein rightly says that in endeavour to become a man of success people often undo ethical values. Becoming a man of values would automatically bring success.

Success has become the buzzword. People employ various means to attain success in their life. In contemporary time, people are even ready to sacrifice values for success.

For instance, an IPS officer was caught cheating in -



Civil services exam. He wanted to achieve success at the cost of values. His success meant only getting a job of IAS & not welfare of society.

Instead, people should try to become person of value. Values bring happiness, it is qualitative. For instance, while going to home at the time of Diwali. I found a person who had met an accident ~~on~~ near the airport. I took him to the nearest hospital which cost me my Diwali. But it gave immense happiness.

Thus, one should try to become a man of values and not man of success. Man of values will bring Ramrajya. While man of success will bring Shaitanrajya.

3. (b) Having knowledge of an unethical act and allowing it to continue can spread a contagion that can affect multiple beings in society. Bertrand Russell (150 words) 10

अनैतिक कार्य का ज्ञान होने और इसके बावजूद उसे जारी रहने देने से एक प्रकार का संक्रमण फैल सकता है जो समाज में अनेक व्यक्तियों को प्रभावित कर सकता है। बर्ट्रेण्ड रसेल

① "witnessing corruption and not acting against it is a bigger form of corruption" Arthashastra.

our society is formed by the tenets of ethical values. the welfare of society resides in the implementation & promotion of these values (justice, equity, compassion, honesty, probity, impartiality).

Having knowledge of an unethical act & allowing it to continue is a way towards death trap (Martyujal) for our society.



For instance, a person  
witnesses molestation of a  
woman & does not stop it;

This promotes complacent  
attitude. Such tendencies  
destroy the foundational  
values of the society.

The survival of  
society resides in countering  
unethical activities & in promoting  
good values.

We can see the  
example that society allowed  
criminals to win in lokshahq  
elections (43-1). It has led to  
greater threat to our democracy.  
It is causing decline of  
parliament's prestige.

Thus, as a responsible  
citizen of the nation, everyone  
must speak up against unethical  
practices.

4. (a) When people use a common resource without a coordinated plan the result is often a tragedy of the commons in which the resource is depleted. In this context, discuss the various ethical challenges arising out of utilization of Global Commons. (150 words) 10

जब लोग समन्वित योजना के बिना किसी सर्वनिष्ठ संसाधन का उपयोग करते हैं, तो इसके परिणामस्वरूप प्रायः ट्रैजेडी ऑफ कॉमन्स घटित होती है जिसमें संसाधन का अवक्षय हो जाता है। इस संदर्भ में, वैश्विक सर्वनिष्ठ संसाधनों के उपयोग से उत्पन्न विभिन्न नैतिक चुनौतियों की विवेचना कीजिए।

Hardin gives the concept of tragedy of commons. Here everyone utilizes common resources upto the most but pays back the least. It creates a scenario of tragedy & crisis.

The present crisis of climate change, COVID pandemic, global warming, deforestation show tragedy of commons.

→ Ethical issues arising out of utilization of global commons

→ No regulatory mechanism -



-to ensure sustainable use.

→ No global governance mechanism to enforce liability & obligation.

→ Excessive utilization is threatening resources with extinction.

→ It is causing materialism, consumerism.

→ It promotes utilitarianism Greatest happiness of greatest number.

→ unresponsive consumption.

Hence, it is the time for global community to come together to share responsibility. And to set principles for sustainable utilization of common goods for greater benefits of the people of this planet.

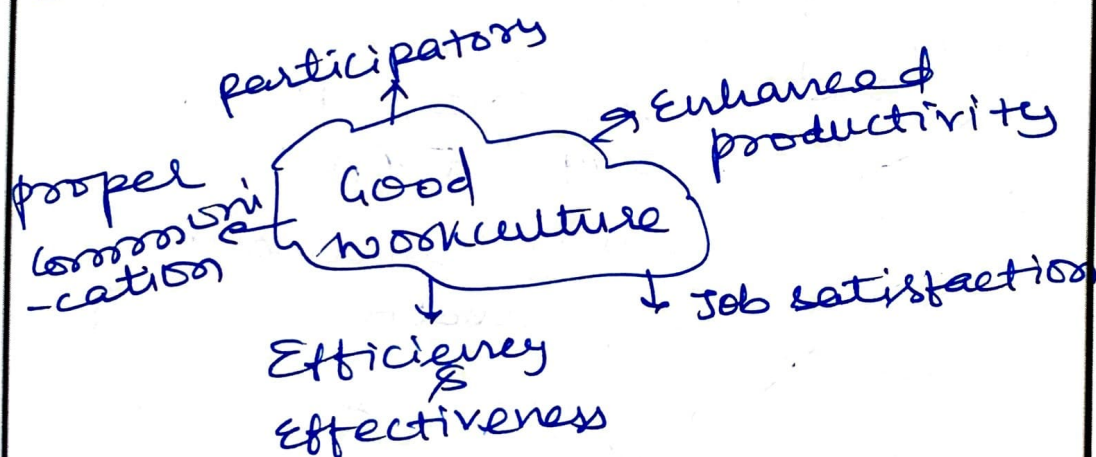
4. (b) While a code of conduct merely establishes minimal standards of conduct, a better strategy to promote ethical work culture is through internalization of values. Discuss. (150 words) 10

जबकि आचार संहिता केवल आचरण के न्यूनतम मानकों को स्थापित करती है, नैतिक कार्य संस्कृति को बढ़ावा देने के लिए मूल्यों का आंतरीकरण बेहतर रणनीति है। विवेचना कीजिए।

(A)

work culture entails a

group of people working in an organisation share common objective & vision to attain goals of the organisation.



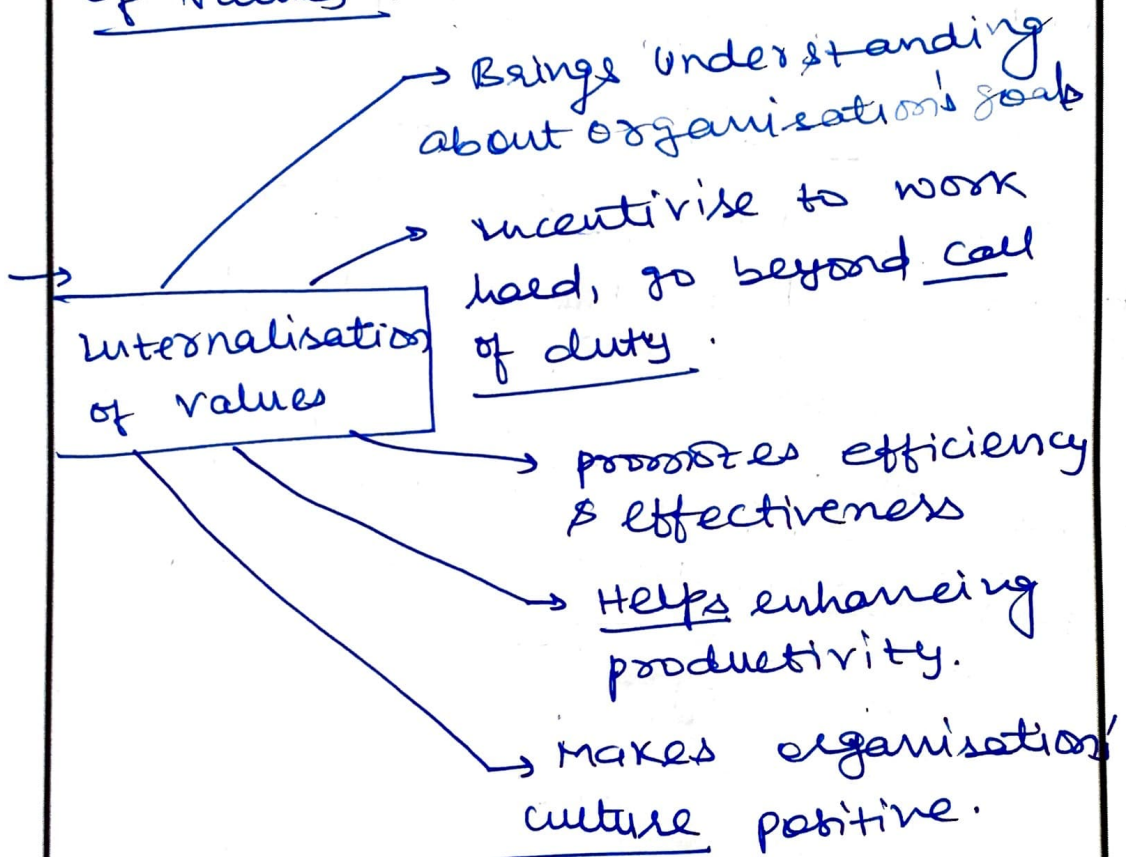
It is argued that code of conduct can help attaining good work culture.

It is not the case. we can see that despite having a code of conduct, Rajyasabha has



-been suffering from disruptions,  
poor productivity.

For better work culture,  
what is needed is internalisation  
of values.



Thus, Intosys  
concept of 'walk the talk'  
promotes better coordination &  
grievance redressal. It enables  
employees to internalise the  
values for success of organisation.

5. (a) A state that does not have the political will and the discipline to enforce probity in governance, can not get rid of the menace of prolonged corruption. Discuss. (150 words) 10

वह राज्य जिसमें शासन में ईमानदारी को प्रवर्तित करने की राजनीतिक इच्छाशक्ति और अनुशासन नहीं है, वह दीर्घकाल से व्याप्त भ्रष्टाचार की समस्या से छुटकारा नहीं पा सकता है। विवेचना कीजिए।

④ As per Transparency International, use of public office for personal benefits amount to corruption. SC has held that ~~cor~~ the very life & breathe of nation is being rotten by the corruption.

And ARC says that corruption greases the wheel of the administration.

→ Eliminating corruption:-

political will

→ Bringing electoral reforms. 63-1' of election fund from unknown sources

→ Taking stringent measures

→ Non compromising reforms

→ Arresting 'copy capitalism'



→ Discipline to enforce probity:-

- Taking measures to curtail embezzlement, influence peddling
- promoting transparency.  
eg - RTI, PRAATI.
- Enforcing accountability, social audit, periodic review
- performance linked pay, weeding out 'dead woods'

Corruption cries socio-economic development. It promotes money laundering, organised crimes. public funds are used for personal gains, it demonstrates people towards system & state.

Thus, political will & discipline to enforce probity is required to curb corruption. It requires capacity building, courage & fortitude.

5. (b) India cannot march successfully in to the 21st century with the administrative system having a colonial mindset. Discuss in context of the bureaucratic work culture in India. (150 words) 10

भारत औपनिवेशिक मानसिकता वाले प्रशासनिक तंत्र के साथ 21वीं शताब्दी में सफलतापूर्वक प्रगति नहीं कर सकता है। भारत में नौकरशाही कार्य संस्कृति के संदर्भ में विवेचना कीजिए।

① Administration acts as an intermediary between people & the govt. Indian administration has been the 'steel-frame' of our nation.

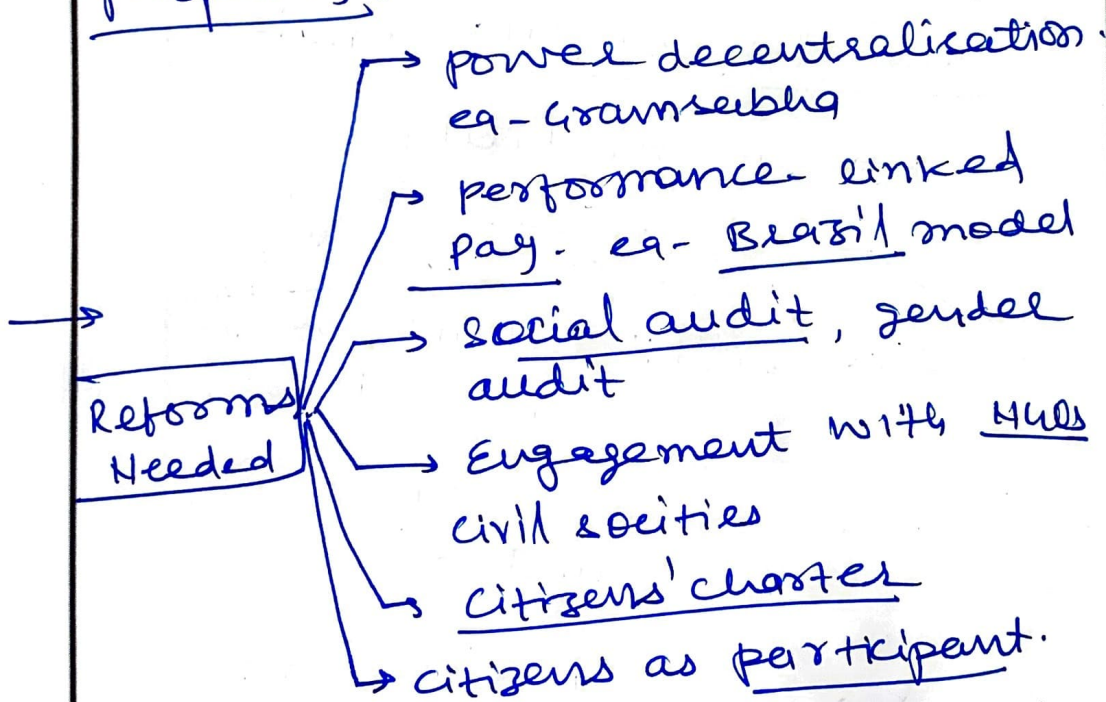
However is suffers from colonial mentality like:-

- Elite mentality
- No interaction with people
- Feudal attitude, power-seeking animal
- Non-cooperation with panchayats
- Resistant to reform
- Red tapism, non sharing of power, corruption, career service (Art 311).



with bureaucratic  
culture is suffering from disease  
of 'ivory tower' mentality, India's  
march in 21st century could be  
slowed.

Bureaucracy has to  
be reformed to make sure  
Indian great march towards  
prosperity.



thus, decentralised  
administration is the way forward  
to achieve political stability. And to  
enable India taking great leap forward

6. Which corporate leader has inspired you the most and what moral lessons have you learnt from their life? (150 words) 10

किस कॉर्पोरेट नेतृत्वकर्ता ने आपको सबसे अधिक प्रेरित किया है और आपने उनके जीवन से कौन-से नैतिक पाठ सीखे हैं?

Corporate sector aims to balance between social & economic spheres / responsibility.

The founder of Infosys, Narayana Murthy has influenced me and has enabled inculcating various ethical values.  
→ [Lessons learnt from his life:]

(a) punctuality - doing jobs in stipulated time period, doing away with complacent attitude.

(b) Compassion - His idea of compassionate capitalism has helped entrenching value of empathy & compassion.

(c) persistence - persistence is the key to attain success.



(d) His approach towards maintaining  
a simple life style. Simple  
living & high thinking.

(e) His personal approach towards  
achieving social welfare  
by ending menaces like  
poverty & hunger.

(f) Best work culture, professional  
ism, integrity, impartiality.

Thus, Malayan

muethy has helped me  
widening my value system.  
widening has made me  
more compassionate, patience  
& has motivated towards  
hardwork & dedication.

7. Increasing participation of people in governance and easy access to information is what transforms governance to good governance. Elaborate.  
(150 words) 10

शासन में लोगों की बढ़ती भागीदारी और सूचनाओं तक सरल पहुँच ही शासन को सुशासन में परिवर्तित करते हैं। विस्तारपूर्वक बताइए।

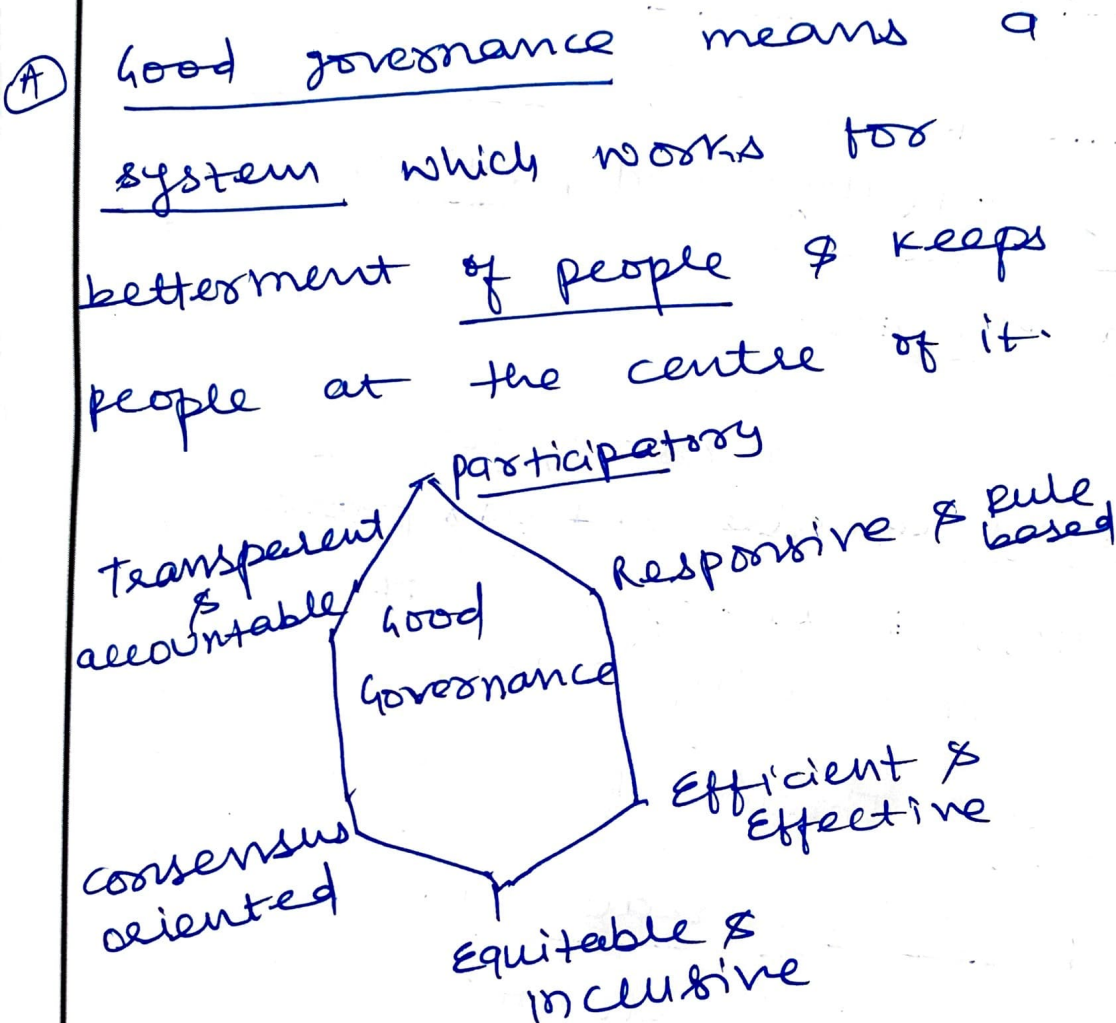


Fig - Good governance

Good governance  
aims to enhance people's  
participation, civil societies  
participation in the -



governance. It is done by using mechanisms like social audit, feedback mechanism, citizen report card, Community Budgeting (Hagaland), citizen's charter. etc.

Moreover, good governance also entails proper & effective sharing of information with the people. Through this, people keep govt, bureaucrats transparent & accountable.

Thus, good governance must be used to empower people. It must treat people as sovereign to achieve goal of humane governance.

8. It is sometimes believed that moral scrupulousness in one's private life automatically guarantees high moral stature in professional life. Do you agree? Justify your stand with logical arguments. (150 words) 10

कभी-कभी यह माना जाता है कि किसी के निजी जीवन में नैतिक सत्यनिष्ठा, स्वतः ही पेशेवर जीवन में उच्च नैतिक उच्चता की गारंटी देती है। क्या आप सहमत हैं? न्यायसंगत तर्कों के माध्यम से अपने दृष्टिकोण का औचित्य सिद्ध कीजिए।

① morality is a personal disposition based on one's value system which guides about right & wrong. There is a strong correlation about morality in personal & professional life. maintaining morality in personal life entails having discipline, punctuality, respect for diversity, respect for others' rights. If someone is morally upright in personal sphere, his/her moral behaviour in public sphere -



- would be upright.

As a civil servant  
respects women in his  
personal life. At his/her

office, s/he will ensure that  
women's rights are upheld &  
welfare promoted.

for instance,  
Shastriji was very spiritual about  
consumption, honest in his  
personal. It had immense  
impact on his professional  
life.

thus, moral is  
the soul of an individual. For  
~~good~~ being morally upright &  
for creating moral society,  
better inculcation of values  
is required.

**SECTION – B**

In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

9. You are working as a District Magistrate in an aspirational district where women literacy and sex ratio is one of the lowest in the country. It is brought to your notice that a woman who has been elected as 'Sarpanch' on a seat reserved for women candidates in a panchayat in your district is head 'only on the paper'. All the work related to the panchayat is actually carried out by her husband. Even the flag hoisting ceremony on Independence Day is carried out by her husband. However, her husband happens to be a good administrator as indicated by that panchayat's performance on various developmental parameters as compared to other panchayats in the district. Also, her husband enjoys the support of the local people. Given the situation, answer the following:

(a) Identify the stakeholders and issues involved in this case?

(b) What options are available to you as the District Magistrate in such a scenario? Also, evaluate each option and indicate what option will you choose.

(20)

आप एक आकांक्षी जिले में जिलाधिकारी के रूप में काम कर रहे हैं जहां महिला साक्षरता और लिंगानुपात देश में सबसे कम में से एक है। आपके ध्यान में यह बात लाई जाती है कि आपके जिले की एक पंचायत में महिला उम्मीदवारों के लिए आरक्षित सीट पर 'सरपंच' के रूप में चुनी गई एक महिला केवल 'कागजों पर ही सरपंच' हैं। पंचायत से संबंधित सभी कार्य वास्तव में उनके पति द्वारा संपन्न किए जाते हैं। यहां तक कि स्वतंत्रता दिवस पर ध्वजारोहण समारोह की अध्यक्षता भी उनके पति द्वारा की जाती है। हालांकि, जिले की अन्य पंचायतों की तुलना में विभिन्न विकास मापदंडों पर पंचायत के प्रदर्शन से मिलने वाले संकेतों से पता चलता है उनके पति एक अच्छे प्रशासक हैं। साथ ही, उनके पति को स्थानीय लोगों का समर्थन भी प्राप्त है। उपर्युक्त स्थिति को देखते हुए, निम्नलिखित प्रश्नों के उत्तर दीजिए:

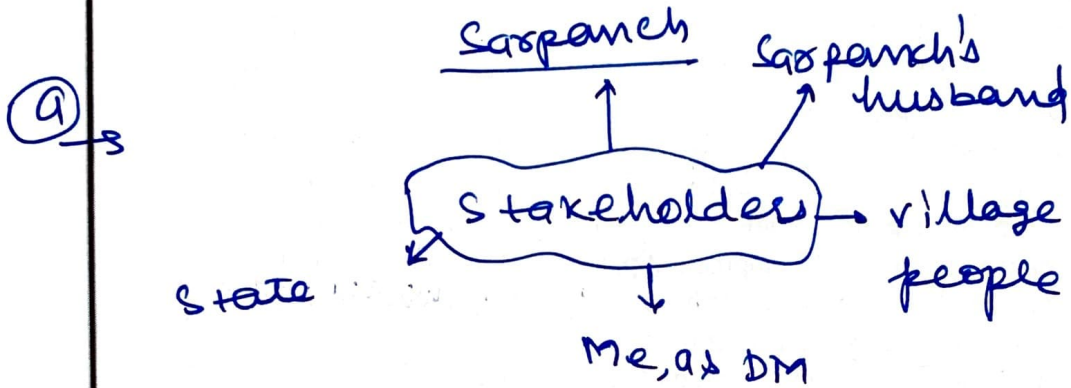
(a) इस मामले में सम्मिलित हितधारकों और मुद्दों की पहचान कीजिए?

(b) ऐसे परिदृश्य में जिलाधिकारी के रूप में आपके पास क्या विकल्प उपलब्ध हैं? साथ ही, प्रत्येक विकल्प का मूल्यांकन कीजिए और इंगित कीजिए कि आप कौन-सा विकल्प चुनेंगे।

(A) Reservation of seats for women in panchayats (73rd CAA) is for political justice to women. It aims to empower women, gives them authority, autonomy for better outcome (NITI Aayog).



Above case is a classical example of 'pati panchayat' syndrome.



### → Issues involved:-

- women empowerment tools are not being used for true purpose.
- lack in administration in preventing representative fraud.
- Not having faith in the capacity of women.
- moral crisis, patriarch mindset, women subjugation & violation of 'constitutional morality'

(b) options available to me:—

① DO NOT TAKE ACTION AS SARPANCH'S  
HUSBAND IS DOING GOOD WORK

merit

- ① It does not attract any resentment from village.
- ② Better development.
- ③ Satisfies village people.

Demerit

- ① It is unconstitutional to trawl on constitution's idea.
- ② Entrenches paternalist mindset
- ③ women empowerment curtailed

② Remove the husband & hold  
fresh election

merit

- ① Failed idea is punished.
- ② Law upheld.
- ③ It sets a deterrence.
- ④ Morally justified.

Demerit

- ① does not solve the real problem.
- ② women empowerment still remains elusive.
- ③ just a procedural step.



⑫

⑤ provide capacity building to sarpanch & ask her to lead

| merit                                                                                                                                                                     | Demerit                                                                       |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| <p>① Does not create political vacuum.</p> <p>② <u>Empowerment</u> takes place.</p> <p>③ <u>Sarpanch</u> gets autonomy.</p> <p>④ village gets its true representative</p> | <p>① May create resentment.</p> <p>② will take time in capacity building.</p> |

Hence, peti panchayat syndrome has become ubiquitous in India. As a DM, I will ensure that elected representatives are empowered through capacity building program of Ministry of women.

Moreover, I will take steps to enhance literacy of women by nudging them to go to school. Help of N/Go can be sought.

Thus, option ③ is most ideal ~~to~~ course of action. It ensures that constitutional morality is upheld, representative democracy emboldened & Sarpanch ~~get~~ her due right. As an upright & constitutional person, I will make sure that our constitutional ideals are achieved in the district.



10. The issues confronting humanity are multifaceted - from political conflicts and human rights abuses to pandemics and climate change. They are not contained within national borders, nor do they fit into the silos of separate government agencies or academic specialties. What is required is greater international cooperation, mutual respect, abiding by international laws and participative global decision-making. However, over the last decade, it has been observed that international relations have overshadowed these basic tenets of global governance and now we are at the verge of serious global catastrophic risks. When it comes to the structures of global governance, business as usual, is no longer an option. Not only an improvement in our understanding of risks is required but also taking responsibility to lead collective action for a coordinated global response.

- (a) What do you think are the factors hindering collective actions?  
 (b) Provide a case for the moral obligation of the international community to come together and find solutions to the problems we face.  
 (c) What should be the principles guiding such international cooperation?

(20)

मानवता के सामने राजनीतिक संघर्षों और मानव अधिकारों के दुरुपयोग से लेकर महामारी और जलवायु परिवर्तन तक के बहुआयामी मुद्दे हैं। वे राष्ट्रीय सीमाओं तक सीमित नहीं हैं। न ही वे अलग-अलग सरकारी एजेंसियों या अकादमिक विशिष्टताओं के पृथक-पृथक निकायों में समायोजित होते हैं। इन्हें संबोधित करने के लिए अधिक से अधिक अंतर्राष्ट्रीय सहयोग, परस्पर सम्मान, अंतर्राष्ट्रीय कानूनों का पालन करने और मिलजुल कर वैश्विक निर्णय लेने की आवश्यकता है। हालांकि, पिछले एक दशक में, यह देखा गया है कि अंतर्राष्ट्रीय संबंधों ने वैश्विक शासन के इन मूलभूत सिद्धांतों को नेपथ्य में धकेल दिया है और अब हम गंभीर वैश्विक विनाशकारी जोखिमों की अंतिम सीमाओं पर पहुंच गए हैं। जब वैश्विक शासन की संरचनाओं की बात आती है, तो हमेशा की तरह व्यापार करते रहना, अब कोई विकल्प नहीं है। न केवल जोखिमों के विषय में हमारी समझ में सुधार किए जाने, अपितु समन्वित वैश्विक अनुक्रिया के लिए सामूहिक कार्रवाई का नेतृत्व करने की जिम्मेदारी लिए जाने की भी आवश्यकता है।

- (a) आपके विचार से सामूहिक कार्यों में बाधा उत्पन्न करने वाले कारक कौन-से हैं?  
 (b) अंतर्राष्ट्रीय समुदाय के लिए एकजुट होने और हमारे द्वारा सामना की जाने वाली समस्याओं के समाधान निकालने हेतु नैतिक दायित्व का औचित्य सिद्ध करने हेतु प्रकरण प्रस्तुत कीजिए?  
 (c) इस प्रकार के अंतर्राष्ट्रीय सहयोग हेतु दिशा-निर्देशक सिद्धांत क्या होने चाहिए?

(A)

Above case rightly shows that

no nation can resolve

the global problems alone.

R N Tagore remarks that -

where mind is free, where  
head is held high, where world is  
not fragmented in narrow  
domestic walls, where world  
sees peace.

Today humanity is  
facing transnational challenges  
like pandemic, climate  
change, terrorism, xenophobia,  
refugee crisis. To resolve these,  
we must work together.

India wisdom calls for  
cosmopolitan world & law of  
nature is based on aggregation.

⑨ Despite knowing that collective  
actions are needed to resolve  
issues that threaten human  
existence, states are not  
cooperating. Reasons as follows—



- Absence of democracy in global governance institutions.  
eg- UN, WTO, UNFCCC etc.
- Big powers do not observe laws. eg- China in south China sea.
- Narrow national interests go against global common good.
- International politics is believed to be anarchical.  
Based on Machiavellianism  
eg- separation of end & means.
- proxy wars, poor contribution by developed nations to Third world.
- The concept of security is limited national security & does not embody human security.

⑤ The global community is facing severe challenges. we can -

- take the case of climate change. The country of Vanuatu is about to submerge due to rising sea level. The climate change-induced refugees are facing displacement, human rights violation, xenophobia.

This shows that global community should see these problems through the lens of morality. we must apply our conscience to understand the suffering of those affected. compassion, empathy, responsibility & Karma can be grounds for global community to come together & work in tandem.

© when global community comes together to eliminate challenges.



— we face, it must be ensured that big powers do not misuse small nations. Following principles can be followed:—

- विश्व: एक ही कदम (There is one ~~the~~ tooth but way are different)
- Respect to sovereignty & territorial integrity.
- Panchamrit (samrad, samman, chanti, sahyog & samsidhi)
- Democratic culture of global governance.
- Transparency, Accountability.

Thus, global governance should be based on shared understanding & on the tenets of humanity, Equality & fairness to resolve all challenges.

11. You are posted as Superintendent of Police in a district. A case has come up in which more than 30 girls were allegedly raped and sexually exploited at the city shelter home run by an NGO. The scandal came to light when media flagged complaints of sexual abuse of inmates of the city shelter home. A nexus of police, politicians, administration and criminals have been allegedly responsible for the racket going on for the last few years. In light of this, a lot of protests have erupted across the city.

While, on one hand, media glare has meant that people are demanding swift action, you have been asked to go slow in investigating the case by top officers in your department. Elections in the state are due in a few months, so it has become a politically sensitive issue. You are also under immense political pressure from the ruling party to not take strict action and make compromises to cover up the case.

Given the situation, answer the following:

(a) Identify the issues involved in the case.

(b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

आप एक जिले में पुलिस अधीक्षक के रूप में नियुक्त हैं। एक मामला सामने आया है जिसमें एक गैर सरकारी संगठन द्वारा चलाए जा रहे नगर आश्रय गृह (सिटी शेल्टर होम) में 30 से अधिक लड़कियों के साथ कथित रूप से बलात्कार और यौन शोषण किया गया। यह मामला तब सामने आया जब मीडिया ने शहर के आश्रय गृह में अंतेवासियों के यौन शोषण की शिकायतों को उजागर किया। पिछले कुछ वर्षों से चल रहे इस रैकेट के लिए कथित तौर पर पुलिस, राजनेताओं, प्रशासन और अपराधियों की सांठगांठ जिम्मेदार है। इसकी जानकारी मिलने पर संपूर्ण शहर में अनेक विरोध प्रदर्शन हुए हैं।

हालांकि, एक ओर मीडिया के द्वारा इस बात को अधिक से अधिक उछाले जाने का अर्थ यह है कि लोग इस मामले में तत्परतापूर्वक कार्यवाही करने की मांग कर रहे हैं, वहीं दूसरी ओर, आपके विभाग में उच्च अधिकारियों द्वारा आपसे इस मामले की जांच पड़ताल में धीमी गति बनाए रखने के लिए कहा गया है। कुछ ही महीनों में राज्य में चुनाव होने वाले हैं, इसलिए यह राजनीतिक रूप से संवेदनशील मामला बन गया है। आप पर भी सत्ताधारी दल की ओर से कड़ी कार्रवाई नहीं करने और मामले को दबा देने के लिए समझौता करवाने का दबाव है।

इन परिस्थितियों में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

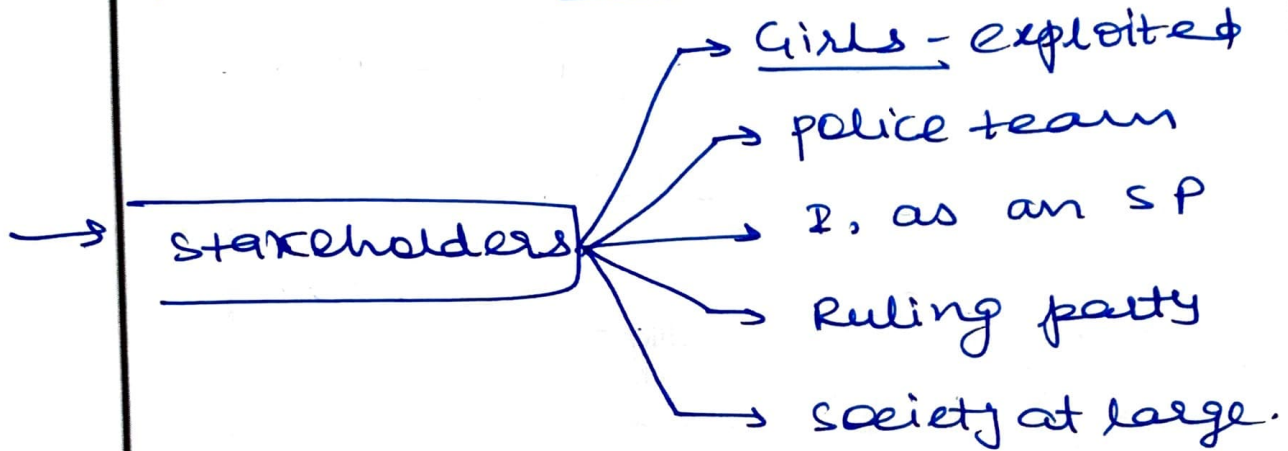
(a) प्रकरण में शामिल मुद्दों की पहचान कीजिए।

(b) आपके पास कौन-से विकल्प उपलब्ध हैं? आप इन विकल्पों में से किसका चुनाव करेंगे? इस विषय में अपनी ओर से लिए जाने वाले निर्णय का औचित्य सिद्ध कीजिए।

9 Above case shows a classical example of human right violation, assertion of patriarchy



nexus among police, politicians  
(Cvohra Committee) & political  
pressure on policing.



### ⑨ Issues involved

- sexual harassment of girls  
shows palpable condition of  
society & moral turpitude.
- Nexus unholy in nature  
protecting perpetrators instead  
of bringing them to justice.
- pressurising senior officers  
shows partisanship.

→ politicisation of issue shows that human right cannot be protected as it may threaten fortune of a party. It goes against constitutional morality

⑥ Options available to me:-

- ① Accept the senior's suggestion & succumb to political pressure.
- ② Take swift action to gain ~~attain~~ attention of media.
- ③ Act as per law of the land

The option ① is not moral. It shows dereliction of duty too political patronage. It will attitudinal dissonance & results into moral corruption.

The option ② may encompass fake encounter to satisfy public. But it is a sin as per-



- Gandhian maxim - Hate the sin  
not the sinner.

Hence, I will choose  
option (3). It is my utmost  
duty to ensure safety &  
security of the people. It is  
my moral & Constitutional  
obligation to protect rights  
of everyone & to uphold democracy.

Despite of political  
pressure & senior's pressure,  
I will go ahead with fast  
track enquiry. I will act as  
per procedure established by  
law. I will not consider the  
election factor. If political  
pressure increases, I will convince

- the political executive that it may work in their own favour as they are protecting rights.

As a moral & ethical officer, I will not be swayed by media. It will be my top priority that perpetrators are brought to justice without any glitch.

Apart from this, other measures can be taken to redress situation like this:-

- police reforms - prakash singh case.
- monitoring of NHs & shelters homes.
- Breaking nexus of police & politicians.
- Capacity building of women to become self dependent.



12. Being the senior-most IAS officer, you are in line to be promoted as Chief Secretary after the incumbent retires in the next two months. Currently, you are heading the Public Works Department (PWD) and a road construction project worth crores has been opened for tender. A company X belonging to the son-in-law of the incumbent Chief Minister has also applied for the same. The director in charge of the screening process, a young IAS officer, has reported that company Y and the state PSU have submitted the best bids. Both you and the director are facing political pressure to favour the company X. The young IAS officer may be demoralised if you give in to the pressure. But if you don't give in then he may be transferred and your chances of promotion may also suffer. In light of the situation, answer the following:

(a) Discuss the ethical issues faced by you in the given case.

(b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

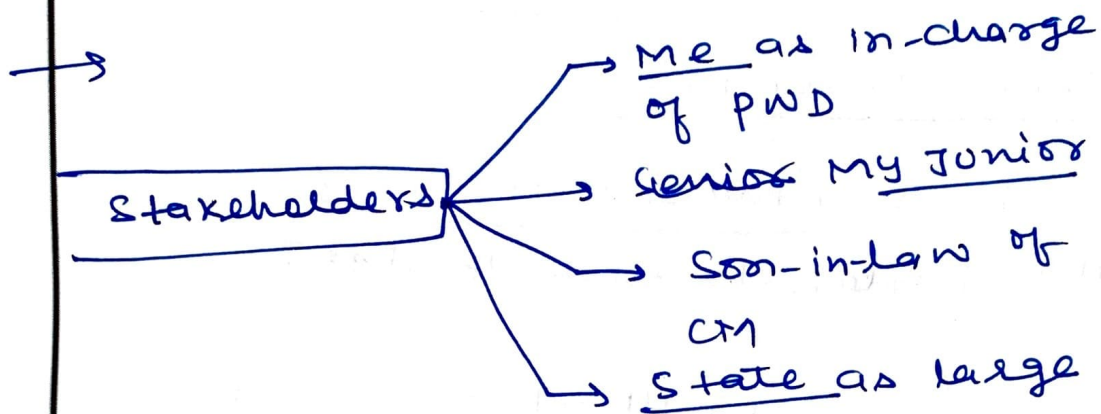
वरिष्ठतम आईएएस अधिकारी होने के नाते, आप अगले 2 महीनों में पदासीन मुख्य सचिव के सेवानिवृत्त होने के बाद मुख्य सचिव के रूप में पदोन्नत होने वाले हैं। वर्तमान में, आप लोक निर्माण विभाग (PWD) के प्रमुख हैं और करोड़ों की लागत वाली सड़क निर्माण परियोजना के लिए निविदाएं आमंत्रित की गई हैं। वर्तमान मुख्यमंत्री के दामाद से संबंधित एक कंपनी X ने भी इसके लिए आवेदन किया है। स्क्रीनिंग प्रक्रिया के प्रभारी निदेशक, एक युवा आईएएस अधिकारी ने यह रिपोर्ट दी है कि कंपनी Y और राज्य सार्वजनिक क्षेत्रक उपक्रम (PSU) ने सर्वश्रेष्ठ बोलियां प्रस्तुत की हैं। आप और निदेशक दोनों को ही कंपनी X का पक्ष लेने के लिए राजनीतिक दबाव का सामना करना पड़ रहा है। यदि आप इस दबाव के सामने हार मान लेते हैं तो युवा आईएएस अधिकारी का मनोबल गिर सकता है। लेकिन यदि आप उनके दबाव के सामने हार नहीं मानते हैं तो उस युवा अधिकारी का स्थानांतरण किया जा सकता है और इसके कारण आपकी पदोन्नति भी प्रभावित हो सकती है। इस स्थिति को देखते हुए निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) दिए गए प्रकरण में आपको किन मुद्दों का सामना करना पड़ रहा है, उसकी विवेचना कीजिए?

(b) आपके पास क्या विकल्प उपलब्ध हैं? आप इनमें से कौन-सा विकल्प चुनेंगे? उपयुक्त तर्कों से अपने निर्णय का औचित्य सिद्ध कीजिए।

(A) Above case represent the situation of influence peddling, corruption & political influence. The resources of this nation belongs-

→ to the people & must only  
be used for their emancipation.



⑨ Ethical issues faced by me:-

→ personal benefit vs benefit  
of society - conflict of interest.

→ corruption vs uprightness & integrity.

→ career vs departmental work culture

→ ethics vs economy.

→ Handling immense political pressure.

→ Acting impartially & honestly  
to give tender to best bidder.



② Options available to me:-

- ① Give tender to company X.
- ② Seek transfer
- ③ Stick to ethical values & allot tender to best bidder.

I will choose

course of action based on

option ③. As an ethical

civil servant have civil services

values like impartiality, probity,

leadership, honesty, my best

approach would be to use

public funds honestly. I will

always remain loyal to my

values ensuring integrity.

despite of the  
fact that non-allocation of -

-tender to Company X would  
reduce my chances of promotion,  
I will not become corrupt.

I will do Nishkam Karma based  
on Dharma to ensure good  
governance.

civil servants are  
actors moral agents working  
for welfare of people. If I  
become corrupt, it will cause  
moral dissonance to me. I will  
destroy work culture. At

this point, I will seek inspiration  
from Sanjeev Chaturvedi &  
E. Shridharan who upheld  
honesty in all circumstances.

Thus, being a  
senior officer, I am being -



-looked upon by my junior,  
society. If I have competence  
& aptitude, I will certainly be  
appointed as the chief  
secretary. For any gain,

I will neither run away from  
my duty nor corrupt my  
value system. Rather, I will

uphold my values even at  
personal cost showing dedication  
to my duty.

13. As the head of the Special Purpose Vehicle (SPV), you are tasked to complete the construction of a power plant. The project needs to be completed expeditiously to fulfil the promise made by the government to ensure access to power for all. The selected site is in a remote area and is ideal for plant construction. However, the project would require relocation of the people living in the vicinity. Initially, the local community objected to disruption in their lives but were convinced later about the economic benefits that would accrue to the region through this plant. The project had started gathering pace, but recently a local NGO working for environment protection got involved with the local community regarding the issue. And now the local community has started protesting against any developmental activity in the region.

As the officer-in-charge for the speedy execution of the project, answer the following:

(a) What are the issues involved in this case?

(b) What course of action will you take and why?

(20)

विशेष प्रयोजन वाहन (SPV) के प्रमुख के रूप में, आपको एक विद्युत संयंत्र का निर्माण पूरा करने का काम सौंपा जाता है। सभी के लिए विद्युत की उपलब्धता सुनिश्चित करने हेतु सरकार द्वारा किए गए वादे को पूरा करने लिए परियोजना को शीघ्र पूरा करने की आवश्यकता है। चयनित स्थल एक दूरस्थ क्षेत्र में है और संयंत्र निर्माण के लिए आदर्श है। हालांकि, इस परियोजना के लिए निकटवर्ती क्षेत्र में रहने वाले लोगों को स्थानांतरित करने की आवश्यकता होगी। प्रारंभ में, स्थानीय समुदाय ने इससे उनके जीवन में पड़ने वाले व्यवधान पर आपत्ति जताई, लेकिन बाद में उन्हें इस संयंत्र के माध्यम से क्षेत्र को होने वाले आर्थिक लाभों के विषय में आश्वस्त किया गया। इस परियोजना ने गति प्राप्त करना प्रारम्भ कर दिया था, लेकिन हाल ही में पर्यावरण संरक्षण के लिए काम करने वाले एक स्थानीय गैर सरकारी संगठन ने इस मुद्दे के विषय में स्थानीय समुदाय के साथ सहभागिता करके कार्य करना आरंभ कर दिया। और अब स्थानीय समुदाय ने क्षेत्र में किसी भी विकासात्मक गतिविधि का विरोध करना प्रारम्भ कर दिया है।

परियोजना के त्वरित निष्पादन हेतु प्रभारी अधिकारी के रूप में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

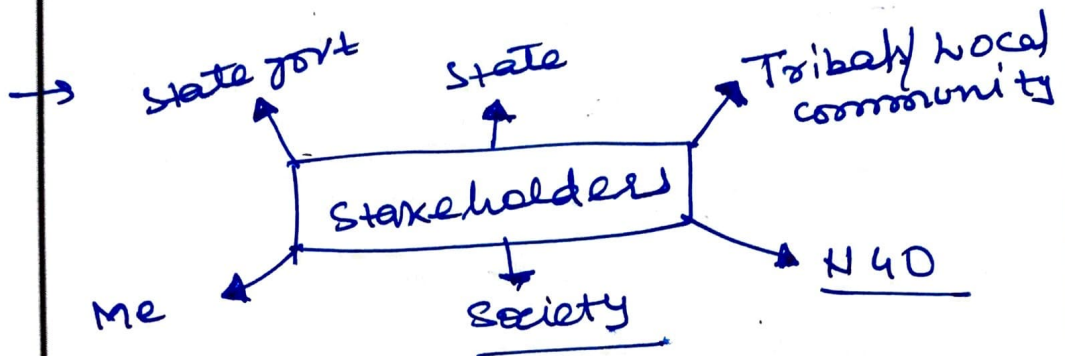
(a) इस प्रकरण में सम्मिलित मुद्दे क्या हैं?

(b) आप क्या कार्रवाई करेंगे और क्यों?

(A) India as a nation is on move,  
progressing on many fronts.  
The development is nucleus to  
ensure inclusive growth. But  
development must be balanced -



with environment & should be about people.



### ⑨ Issues involved:-

- Ethical dilemma of development vs displacement.
- Ethics vs development.
- meeting energy needs for faster development & Ease of doing business.
- Completion of project within stipulated time.
- Respecting environment & rights of the people.
- working in legal & constitutional manner.

⑥ since development has started after EIA & SIA, and local people have agreed for the economic benefits, the protests needs to be handled carefully.

Firstly, I will personally consult with the local people & the N40 to understand their grievance.

Secondly, if grievance are real, steps would be taken to ensure that Forest Rights Act, PESA Act, BSD Act, etc are not violated.

Thirdly, a new team would be formed with participation of local leadership (mukhiya) to ensure that project is sustainable.



If the team finds that plant construction is causing damage,

its location can be shifted or redressal mechanism can be adopted to address the issue.

Further, I will also keep in mind the EB report which says that foreign MNCs are aiding NGOs to halt developmental activities in India.

It is causing 3-4% loss to our GDP. eg- Kudankulam nuclear power plant protests.

Hence, as the head of SPV it is my utmost duty to respect the Constitutional & legal rights of local people & environment.

I would make sure that there is an ethical balance between development & ethics. Though project needs to be fast tracked, it cannot be done at the cost of someone's right.

Our democratic system provides a sustainable way of development which is inclusive unlike clinging.

Thus, I would do my best to complete power plant construction within time. At

the same time, I would take utmost care to uphold local people's right. I believe that development is not about power plant rather it is about the people.



14. Genetic editing has several applications with its potential to edit the genomes of both somatic and germ cells. This allows for the ability to not only cure genetic diseases but to edit the characteristics of future offspring. The last few years have seen the development of several efficient, more precise genetic engineering techniques.

However, with growing sophistication, various issues of bioethics have also have come to the forefront.

(a) Discuss the ethical considerations associated with genome editing.

(b) In the light of these ethical issues, provide an ethical framework on how this technology can be used for the betterment of humanity. (20)

जेनेटिक एडिटिंग में कायिक-कोशिकाओं और जनन-कोशिकाओं दोनों के जीनोम को संपादित करने की क्षमता से युक्त कई अनुप्रयोग हैं। इससे न केवल आनुवंशिक रोगों का उपचार करने बल्कि भावी संतानों के लक्षणों को भी संपादित करने की क्षमता प्राप्त होती है। पिछले कुछ वर्षों में कई कुशल, अधिक सटीक जेनेटिक इंजीनियरिंग तकनीकों का विकास होते देखा गया है।

(a) जीनोम एडिटिंग से संबंधित नैतिक चिंताओं की विवेचना कीजिए।

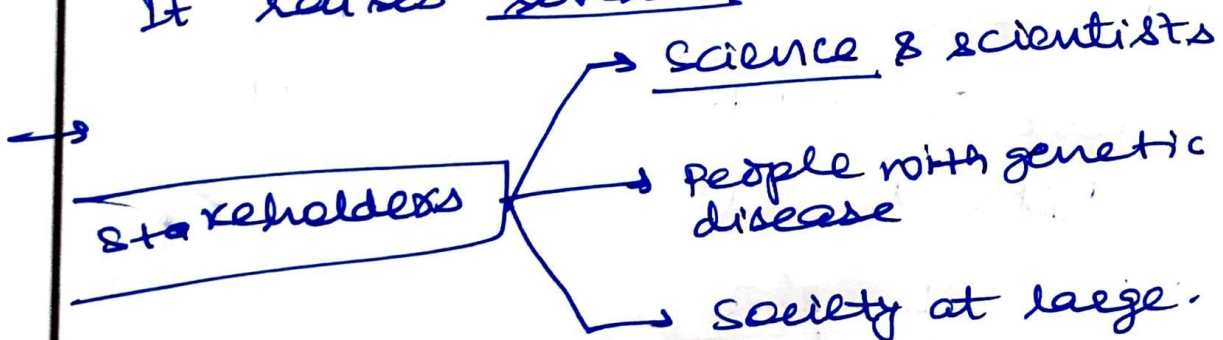
(b) इन नैतिक मुद्दों के आलोक में, मानवता के कल्याण के लिए इस प्रौद्योगिकी का उपयोग की जाने की कार्यप्रणाली का नैतिक ढांचा प्रदान कीजिए।

①

Genome editing has become a key driver in curing inherited & genetic diseases. (Mission UMMID)

However, recently a Chinese scientist created two designer babies using gene editing tool.

It raises several ethical questions.



## ⑨ Ethical considerations

→ misuse of gene editing plays  
with nature.

→ Designer babies are unethical.

→ intelligence tempering will create  
severe problems for society.

→ Haves & Have nots section of  
people.

→ Uses against categorical imperative  
eq- using science as a means &  
not as an end.

→ Against Gandhi's maxim of sin-  
eq- science without humanity

Hence, unethical  
use of gene editing raises

question to bring about bioethics  
& to implement it stringently.

Bioethics must ensure that its  
use is impartial & transparent.



(b) Ethical framework:-

It should be used only for wider benefits of humanity. For instance, India has launched UMMID programs to treat genetic disease. It focuses on people's welfare.

Gene editing technology should be controlled & regulated under laws like PNDT Act. It should not go against people's conscience & should not play with nature.

Moreover, the goal of gene editing tool should be to treat incurable -

- disease & alter disease  
causing gene of the infant.  
Its implications should be  
welfare of all.

The bioethics guides  
us, that the goal of medical  
science is to benefit the all  
sections of the society.

It must not be  
used for unethical practices  
as happened in China. These  
practices would create resent-  
ment, can alter genetics &  
can threaten the very survival  
of humanity. The rich can  
modify genes as per the choice-



—the poor cannot afford.  
making a scenario of haves &  
have nots.

Thus, the goal of  
gene editing tool should be  
to promote welfare of all.

It must be based on ethical  
principles, like compassion,  
morality, equity, justice &  
fairness. It should provide a  
better solution to humanity &  
should not endanger the  
humanity & society.