

UPSC

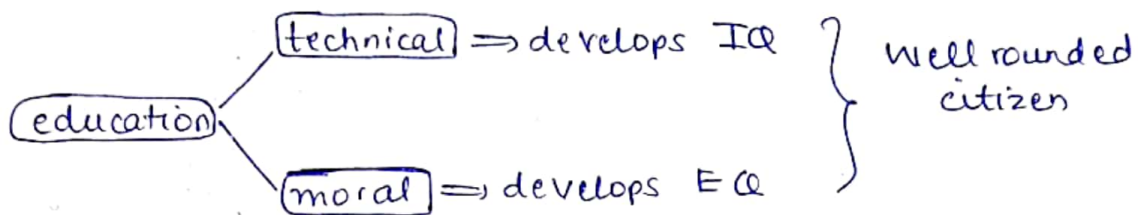
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1a.

"Education without character is worthless".

A holistic education system needs to develop not just the technical aptitude of a student but also his/her emotional aptitude.



CHANGING SOCIAL LANDSCAPE

- We just emerged from a pandemic.
- rising middle class.
- women empowerment happening
- upward mobility of SC/ST/OBC witnessed
- environment sustainability concerns.
- Goals (eg) Developed by 2047.

Value Education is as important

Reasons -

- Allows individual to develop ethical framework.

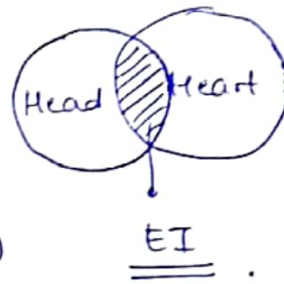
(eg) ethics $\Rightarrow$ lowers corruption, creates tax paying, law abiding citizens.

$\rightarrow$ Enables emotional intelligence

= empathy

(eg) concern for PwD, elderly, etc

$\Rightarrow$ Welfare state (u/A 38)



$\rightarrow$ Creates workforce with integrity.

Without which people become "educated devils".

$\rightarrow$ Enables use of tech for human & social development.

$\Rightarrow$ enables "science with humanity" (Gandhi)

(eg) India seeking COVID vaccine IPR waiver
@ WTO.

$\rightarrow$ Environment friendly behaviour.

(eg) In my moral education class in school,
I was taught the need to forego
single use plastic out of concern for ecology.

Mer 2020 will help deliver value
education in the Amritkaal.



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16.

Guru Nanak Dev ji was not only a leader of the Sikh community, but his timeless wisdom continues to guide centuries later.

Teachings

→ Need for tolerance and love

(eg) Kuki-Maitei conflict shows ~~lack of~~ ^{need} for tolerance in youth today.

→ Compassion towards fellow beings

(eg) Langar organised by Sikhs.

(eg) Compassion will curb cyberbullying.

→ The concept of "One God" ⇒ religious harmony;

(eg) This concept would have prevented Nah violence in Haryana (2023).

→ Self awareness ⇒ connection with mind, body, soul.



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Will help combat mental health challenges in youth. $\Rightarrow$ healthy life.

(eg) As per ICMR, 1 in 7 Indians is fighting a mental health battle.

$\rightarrow$ Need for honesty $\Rightarrow$ encourages right action.

(eg) Youth paying taxes $\Rightarrow$ economic growth.

$\rightarrow$ Equality $\Rightarrow$ combat gender/caste/religion discrimination menace.

(eg) My ^{grand} parents gave both their son & daughter equal opportunities.

$\rightarrow$ Discipline $\Rightarrow$ allow us to ~~enjoy~~ stay away from "action w/o consequence"
(Gandhiji)

(eg) Discipline in education

$\Rightarrow$ good educational outcomes

$\Rightarrow$ Vishwa Guru.

Guru Nanak Dev ji's teaching also inspire young civil servants to use their position to usher in positive societal change.

2a.

Moonlighting is the phenomenon in which an employee engages in work with different organizations simultaneously w/o the consent of these organizations.

Ethical

- low wage payments $\Rightarrow$ employees need to sustain themselves (ethical again.)
- Informing the organization would most likely get their employment terminated:
 $\Rightarrow$ (duty vs. consequence) ethical dilemma
- They might want to make economic/financial progress — "poverty is the worst form of violence"
 — Gandhiji
- Bad workculture $\Rightarrow$ low motivation
 $\Rightarrow$ encourage moonlighting



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Not ethical

- "Trust" of the organization is ^{one} ~~great~~ is misused
- creates suspicion ⇒ hostile work place.
- Integrity of individual is hurt when he/she lies.
- Crisis of Conscience - might arise since employee knows they are engaging in unethical behaviour.
- Send wrong message to fellow employees
- 'Commerce W/o morality' is sin - Gandhiji

Solution

- Amnesty scheme for voluntary moonlighting disclosure.
- Since the act is unlawful, it cannot be justified even if the end (self-sustenance) is ~~see~~ valid.

Hence, organizations should create a healthy work culture with rewarding ^{monetary} compensation to employees so that they do not feel the need to moonlight.

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2b.

Fairness refers to the practice in which all people or parties are treated in an impartial manner to ensure that no one side gets favoured. (eg) UPSC exam ensures fairness in selection process.

(In International Relations)

→ Impartiality is often violated.

(eg) 5 permanent members in UNSC.

(eg) Discriminatory NNPT (1968) and CTBT (1996).

→ Flouting directions of international bodies

(eg) US invasion of Iraq despite UN contention

→ Unfairness towards developing nations.

(eg) TRIPS Agreement in WTO is deemed discriminatory

→ Turning back refugees despite humanitarian crisis.

(eg) as seen post Syrian refugee crisis.

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→ chastising Global South for maintaining its strategic autonomy ~~because~~ ^{but their} conflict of interest

(eg) India continuing to purchase oil from Russia harms US interests

→ Lack of compassion

(eg) Limited assistance in COVID vaccine tech IPR waiver, despite Indian request

→ Low tolerance for differing outlooks.

(eg) cold war driven by capitalism vs. socialism.

→ low integrity displayed.

(eg) Despite promised tech. transfers, rich nations have not adequately helped the poorer ones combat climate crisis.

Hence, India's foreign policy driven by

"Vandhariva Ketumbakam" can act

as an ethical leader in an otherwise unfair intl. order

3a.

The statement means that to use intelligence correctly needs skills apart from intelligence in itself. for instance -

→ presence of mind.

(eg) Being able to quickly use/adapt information

→ Emotional Intelligence ⇒ otherwise intelligence can be used for wrong.

(eg) Oppenheimer created nuclear bomb.

→ conscience - can guide an intelligent person through ethical dilemmas.

(eg) Alfred Nobel regretted making atomic weapons, he ^{then} followed his conscience to promote peace

⇒ Nobel peace prize started

→ empathy & compassion

(eg) Jonas Salk - inventor of polio vaccine not patenting it.

→ Integrity.

(eg) My friend returning to me the
extra money I gave her accidentally

→ Courage of Conviction ⇒ gives us
confidence to follow our intelligent
thoughts.

(eg) Satyendra Dubey.
Manjunath.

→ Clear aim & vision ⇒ otherwise intelligence
can cause more harm than good.

(eg) Inventor of AK-47 gun had
scientific aptitude, but ~~not~~ the
was misguided.

Thus, we should aim for both conventional
intelligence & EI to ensure that
intelligence is used for the greater
good (summum bonum) of society.



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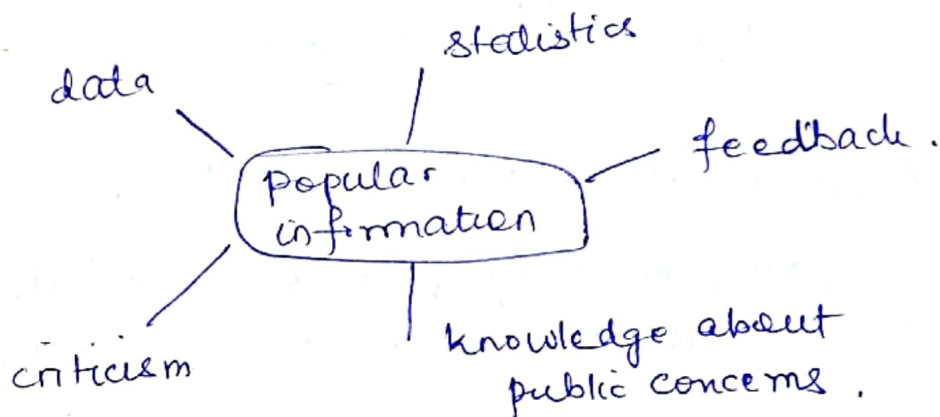
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36.

The quote highlights the importance of information in good governance.

Good, sound information is a building block of the Sevottam model proposed by 2nd ARC



(Without popular information) ⇒ farce & farcely

→ ^{public} Data availability ensures correct formulation of schemes.

(eg) Aadhaar database enables PDS provision.

→ Allows planning (eg) COWIN app with information regarding vaccinations.

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→ Brings in charge.

(eg) Information w.r.t economic
troubles ⇒ LPQ Reforms 1991.

→ Creates citizen centric governance

(eg) Law Commission seeking popular
information by welcoming feedback
pertaining to VCC.

→ Allows participatory governance

(eg) NGO Pratham providing information
regarding educational challenges
⇒ allow govt. to work on it.

→ Ensures challenges are recognized & countered.

(eg) Information w.r.t climate crisis
⇒ Panchamrita

Popular information acts as bridge b/w
people & government. This is important

in a democracy since -

"Democracy is govt. of the people,

by the people, for the people" - Lincoln.

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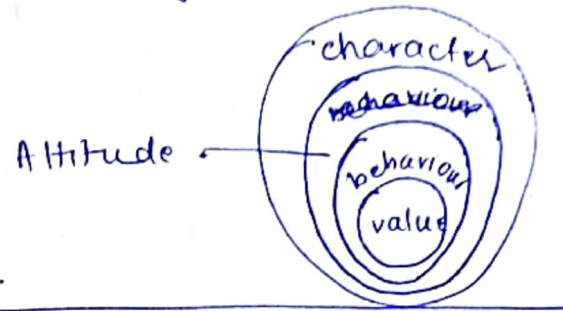
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3c.

Character refers to the attitude, behaviour, and value of an individual that make them who they are.

Persuasion is the ability to influence the thoughts & actions of another person.



persuasion depends on

- Who is persuading?
- What they are saying?
- How they are persuading?

Who is persuading $\Rightarrow$ determine credibility of speaker

A credible person is more likely to be believed. Hence, they will be more successful @ persuasion.

Now, a person with strong and

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ethical character $\Rightarrow$ high credibility
 $\Rightarrow$ good at persuasion.

(eg) Gandhi's impeccable character
~~can~~ persuaded Hindus & Muslims
to work together during non
cooperation movement.

(eg) PM Modi's credible character
 $\Rightarrow$ people follow what he says
 $\Rightarrow$ (eg) - practicing Yoga.
- cleanliness $\rightarrow$ Swachh
Bharat.

(eg) India's untainted character.
 $\Rightarrow$ allowed us to persuade nations
to lift sanctions imposed on
us post Pokran II.

Good
Character is at the core of an efficient
civil servant and can inspire him/her
to work for the well being of
all while also leveraging persuasion to
bring positive social change.



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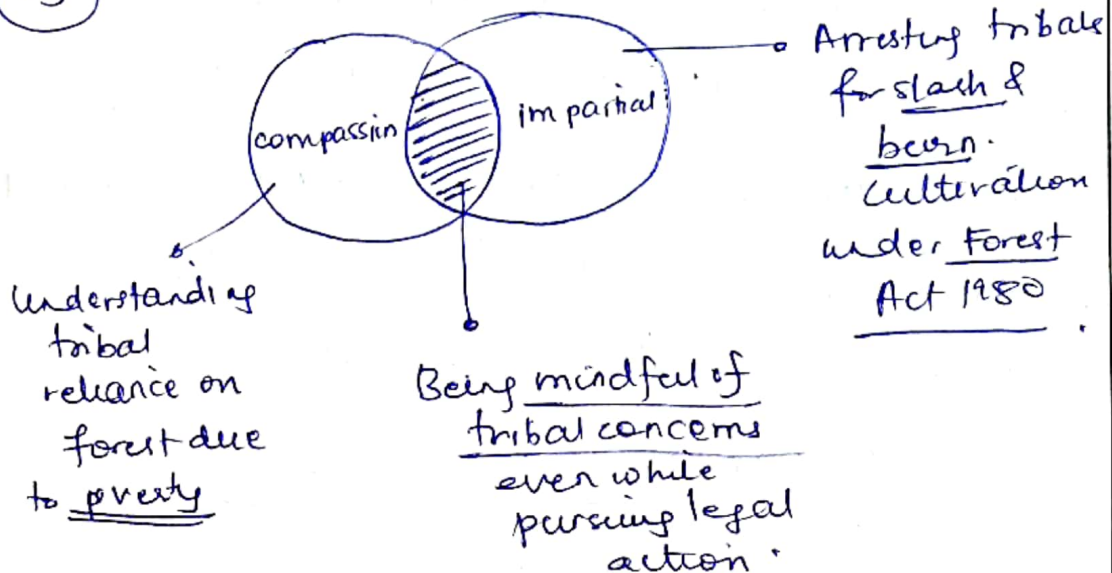
4a.

Impartiality is the ability to take decisions based on the merits of the case and not personal biases. Compassion is the feeling of love, affection and care we feel for someone else.

Impartiality, Compassion

A judicious utilization of both impartiality & compassion — ~~interest~~ ~~there~~ aided by emotional intelligence creates the best outcomes. Thus, impartiality must not preclude compassion.

eg



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Other examples include

→ India (impartially) provided vaccines to all citizens during pandemic, but due to (compassion), elder people were prioritized.

→ Law applies (impartially) to all (Rule of law v/A 14) → but ~~excess~~ sometimes acts pardoned by President due to compassion.

→ India demands impartiality in international forums like (UNSC), WTO. ⇒ but compassion drives "common but differentiated responsibility" principle.

Thus, Aristotle's golden mean principle should allow civil servants to balance b/w impartiality & compassion to create a thriving democracy.

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4b.

66 With Great power, comes great responsibility 22.

Administrators ~~control~~ have many powers in their purview. But these powers are meant for the good of society and (not) for the pursuance of personal agendas (which would be deemed 'corruption')

Correctly used power can transform society. But it is also true that sometimes —

66 power corrupts, and absolute power corrupts absolutely 22

In such a case, power can do more harm than good

Examples

→ IAS Rahul Kumar used his power and influence to bring social change. He ate food cooked by a widow ~~the day~~ bust the myth that she was jinxed.

→ IAS Abhishek Anand was awarded PM Modi's Award of Excellence for using his power to raise educational levels in Chitrakoot.

On the other hand,

→ IAS Sameer Wankhede allegedly used his power to seek bribe in the case involving Shah Rukh Khan's son.

→ IAS Jitender Narain used his power to sexually exploit young women
⇒ disrepute to civil service.

Thus, with power must come correct ethical training to ensure that it is used for the good of all.



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5a.

Social accountability refers to the process of disclosing information and taking ownership of successes or failures before members of society. It helps in creating a responsible & transparent government.

Significance

- Allows citizen participation
 - (eg) MGNREGA was the first scheme to have a social audit.
- Creates public trust in governance
- Helps uncover scams & funds
 - (eg) can help detect PPS leakages.
- Allows grassroot democracy.
- In line with Gandhian principles & Kautilya's belief that the king must be answerable to his people



Critical factors

- Transparency provide information in a timely, relevant, accurate, manner
 - Take responsibility for actions.
 - Citizen engagement is key to ensure success.
 - Feedback should be sought & incorporated
 - Consistency : Regular social accountability practices will drive real change.
- ~~eg~~ Social accountability & ensures that people are placed at the centre of governance & their needs & aspirations are prioritized above all.

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5b.

In the era of 4th Industrial Revolution,
where "data is the new oil", data
driven technologies have also raised
concerns —

→ Biased data set ⇒ biased tools built
using them ⇒ no impartiality.

(eg) Google's AI systematically
giving ~~to~~ African Americans
lower credit rating.

→ Data privacy concerns → raised by
Srikrishna committee.
⇒ Right to privacy (u/A 21)

→ Data piracy ⇒ stealing information

(eg) Tribal knowledge being misused
by MNC, like patenting of
haldi products in USA

⇒ violates ~~not for state~~ &
Inclusivity (u/A 38)

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→ Data theft ^{attach} ⇒ Sundaysers national security (eg) AIIMS cyber attack.
(2023)

→ Data backed surveillance (eg) In china

Remedies

→ Data localization norms, as proposed by India.

→ Data Protection Bill 2023 ⇒
prioritized citizen needs.

→ Integrity Pact by MNCs to
prevent data dictatorship.

→ Corporate Governance should be
strengthened.

→ Protection of traditional tribal knowledge
⇒ welfare state (w/A 3P)

Data when used judiciously & ethically
can allow for inclusive, sustainable
& well rounded growth



ansilts

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6a.

Prejudice refers to the outlook that
is driven by stereotypical discrimination
against a particular sector.

Prejudice as Attitude

belief — rigid, unchanging



emotion — hatred, disgust



Attitude — prejudiced, partial, intolerant

(eg) Prejudice based on caste, sex, etc

Conflicts ⇒ violence

→ Example Religious prejudice -

→ religious conflicts -

⇒ communal violence

(eg) Muzaffargarh 2013

→ community based prejudice



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⇒ belief that one community is
intrinsically 'bad'. ⇒ violence

(eg) Kuki-Meadox in Manipur

→ prejudice against caste groups

⇒ belief that they are inherently
inferior

⇒ caste based violence

(eg) Thrashing of youth for marrying
a girl outside his caste.

Thus, for societal harmony, especially
in a nation as diverse as ours, it is
crucial to incorporate tolerance and
understanding

⇒ will help break down
prejudices ⇒ empathy

⇒ fraternity, brotherhood
(u/A5/A).

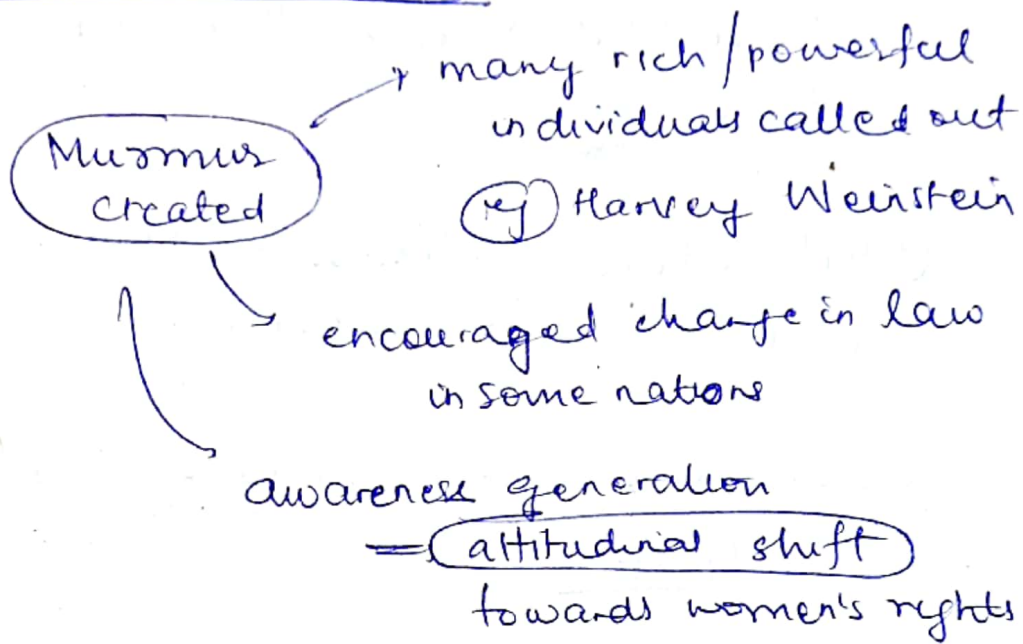
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66.

The MeToo movement was a social movement wherein women declared how they too had been victims of sexual harassment.



Failed to create lasting impact

→ MCRB reports thousands of sexual harassment & rape cases every year.

→ Society's paternal beliefs persist (e.g. belief that

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Women are means & not end
⇒ violates Kant's categorical
imperative.

→ ICC under POSH 2013 is still
not constituted under in many
offices.

→ Work culture continues to be a
male dominated space.

→ Gender Gap Index ranking = 127/
146 (we =) of India.

→ Stereotyping of women as 'less
efficient' continues.

→ lack of empathy for female victims
of violence.

Hence, ~~remaining~~ legal provisions
like POSH 2013 & Companies Act 2013
should be strengthened. Since -

"nation can not fly on one wing" - Vivekananda.

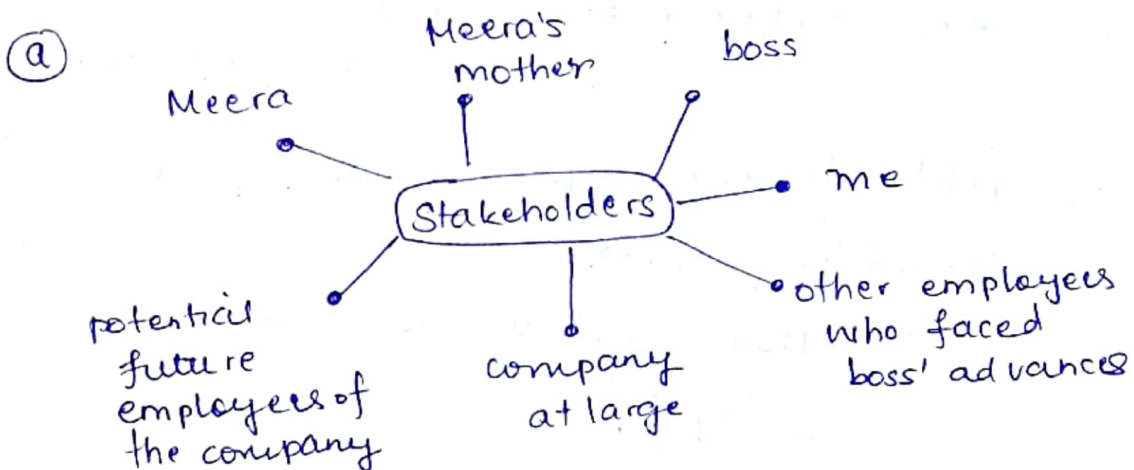
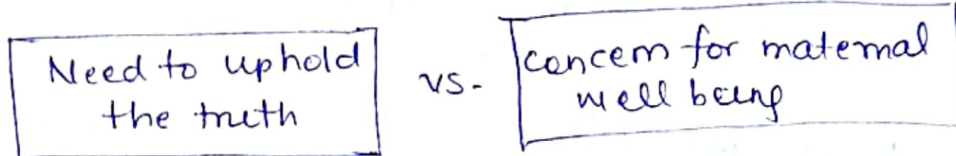
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A7.

This case reflects the dynamics of a workplace, Meera's competence, her struggle with rising medical bills, and the prevalence of sexual harassment at work despite POSH Act 2013. She is faced with an ethical dilemma



(b) Integrity and ethics ^{issues can be seen as -} ~~has resulted in many~~
~~on this issue~~

→ Meera's commitment & effort to work
⇒ dedication

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केवल प्रश्न संख्या
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- conducive work environment
- Rising medical bills $\Rightarrow$ issues with our healthcare despite Right to Health being a fundamental right under Article 21.
- Unethical behaviour by boss $\Rightarrow$ has displayed lack of integrity.
- Power politics - boss being well connected.
- Settlement offered $\Rightarrow$ attempt to derail course of justice.
- Repetitive behaviour of boss to engage in sexual harassment $\Rightarrow$ ruins work culture and is illegal.

© Meera's options -

- ① Accept the compensation and sign the non disclosure agreement

Ment	Dement
→ Mother's needs met → legal hassle avoided	→ Boss will continue to engage in this

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→ No workplace
repercussion.

behaviour thus endangering
other employees

II Refuse compensation and call him out
publicly

ment

Demerit

— Truth upheld

Satyamav Jayate

— career may go
downhill

— Morally upright

III Refuse to sign NDA, approach Human
Resource Dept. again with the information
that boss tried to ~~hide~~ ^{suppress} the case

Meera should choose the third option because —

→ Follows Gandhiji's path of satya

→ Sets correct precedent

→ Ensures delivery of justice

→ Her mother will want her to pursue the
path of righteousness too

→ Her conscience will be at peace.

→ prevents such cases from happening in the future. ⇒ work culture improves

→ enables empowerment of women ⇒ Nari Shakti

In case boss' connections result in her case being dismissed, she can approach legal authorities. If she faces hostility at work or unlawful termination, she can knock the doors of ~~recourse~~ our judiciary.

Simultaneously —

→ Seek donations for her mother's health needs

(eg) set up a 'Go Fund Me' page on the internet.

→ Try to connect to NGOs that could help her mother.

→ Seek support from people she has worked with closely like me.

This will ensure she can get justice.

“Injustice somewhere, is a threat to justice everywhere”



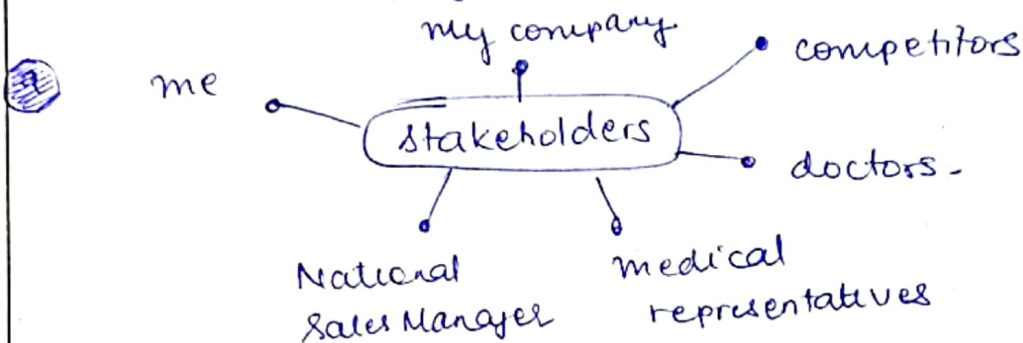
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A8.

The case represents compromised ethical standing for the pursuance of commercial and monetary gains.



α ETHICAL DILEMMAS

→ commerce vs. morality → [Gandhi's sin]

→ law vs. personal greed

↳ The uniform code clearly bars the practice in question.

→ Need to adhere to seniors' directions vs. conscience

→ well being of patients vs. monetary gains for my company



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→ (Following the crowd) by also engaging in unethical practice = (Herd Mentality)
vs. (Courage of conviction).

→ Company's mission vs. my integrity

(b) OPTIONS

① Pursue the (sales target) by hook or by crook.

Merit	Demerit
→ seniors impressed	→ I will set the <u>wrong precedent</u>
→ will signify my <u>commitment</u>	→ <u>Cognitive dissonance</u>
→ <u>professional goals</u> likely to follow	since deep down I knew I'm in the wrong.

② Refuse to work in line with National Sales manager's vision

Merit	Demerit
→ Helps me maintain my	→ Area sales manager dissatisfied

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नहीं लिखना
चाहिए।
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conscience

- (competitors) will win
- (career) may be impacted
due to flooding of guidelines
by me.

III Present the your case before the National
Sales Manager again

⇒ use persuasion to change his mind.

↳ ethos, logos, pathos - Aristotle

If he does not agree, seek legal action against
unethical & unlawful practices being pursued.

In case that is difficult, I will whistleblow
under provision of Whistleblower Act 2014.

→ I will choose option (3) because in pursuit
of profit, companies should not forego
conscience.

→ I may face personal repercussions but
"good of one is contained in
good of all" - Aristotle.

→ Right to Health of all citizens (u/A 21)
will be safeguarded ⇒ Good Health
SPQ 3.

→ Will help set a good example ⇒ will inspire others to work for common good

(C) ETHICAL ALTERNATIVES

→ Innovative marketing

(eg) social media memes by Delhi Police

→ Generate Awareness w.r.t their product.

→ Clear disclosure of all information pertaining to the medicine ⇒ Right to Information of citizen/buyer.

→ Word of mouth promotion due to customer satisfaction with the product

→ ~~Under~~ Under CSR pharma firm can donate funds to Ayushman Bharat ⇒ positive publicity.

~~Ethical~~ Ethical pharma industry of India produced & provided free vaccine to all during pandemic ⇒ protected Right to life



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A9.

The recent case of (IAS Abhishek Singh) being called out by the Election Commission for an instagram post that was deemed a "publicly stunt" highlights the concerns with buracracy use of social media.

(a) Ethical issues involved

→ Anonymity — a basic tenet of the Civil Services is violated.

⇒ Encourages ethical egoism rather than selfless service.

→ Cult like following turns officers into celebrities.

⇒ 'Ivory tower' concern heightened

→ Distracts from the real work of Government bodies



- Generates public resentment with many envying civil servants rather than being inspired or motivated by them.
 - Dilutes the "service" aspect of their role due to focus on popularity & likes
 - 'Unbureaucratic' behaviour displayed on social media ⇒ loss of public trust in governance.
 - (eg) opulent lives, unlawful behaviour.
 - (eg) IAS officer being called out for not wearing seat belt in a video he posted on social media from his car.
 - (b) Helen Keller said that "life is barely black and white (it is mostly grey)".
- Hence, there also exists a flip side via which social media can be used to empower rather than seek power.

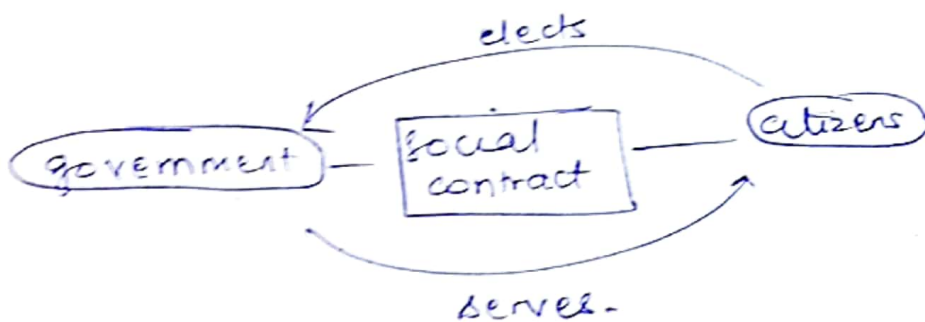
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Effective Utilization

- Adherence to bureaucratic norms and the Civil Services Code of Conduct 1964 even during online interactions.
- Constantly remembering that their actions represents the government and thus affect people's faith in the system.



- Using social media for public good not personal good.

(4) Kerala IAS seeking volunteers for beach cleanup initiative.

- Using social media to generate awareness.

(4) Informing followers about govt. schemes.

- Social media as a platform to inspire people to adopt positive & socially beneficial behaviour.
- (eg) Encouraging followers to recycle plastic in line with LIFE missions
- To enhance Transparency in the system.
 - ⇒ allows people to understand work done by civil servants
 - ⇒ helps counter "babu" image of bureaucracy.
- Act as a role model. (eg) by upholding constitutional values, abiding by law, and seeking Feedback
- "Even king should seek feedback"
- Kautilya.

This will ensure that social media's power can be leveraged for common good rather than personal greed.

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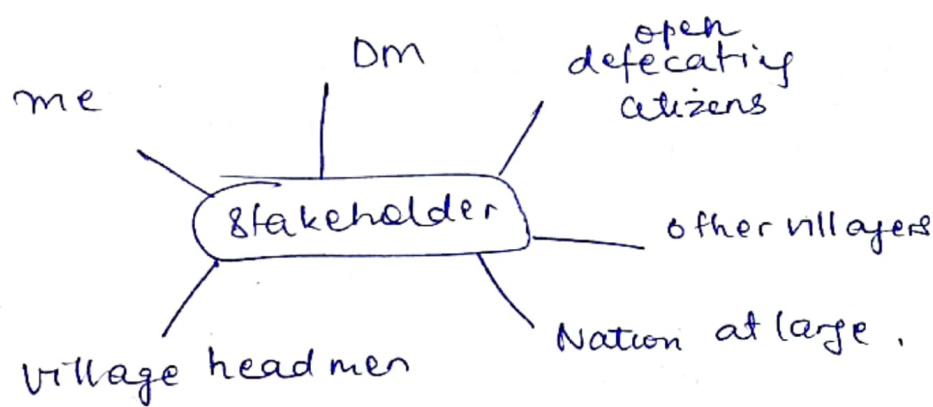
A10.

The case study represents a dilemma
between —

(Duty vs. consequence.)

While it is my duty as SDM to take
action, the DM's warning means that
doing so would have adverse consequences
for me. This case also highlights
the challenges in bringing about

(social change) & an (attitudinal shift)



(a)

People continue to practice open
defecation

—, Resistance to change

(eg)

Adopting a new habit
can be challenging.

→ Belief in pseudo-science

(eg) people believing it is healthy to
defecate in open.

→ Lack of awareness w.r.t the benefits
of "Dabwaza Band" campaign &
(Swachch Bharat) version

→ Lack of persuasion

(eg) The village headman express
unwillingness to persuade

→ ~~Belief~~ Hostile Attitude towards
their practices being altered.

→ Incomplete information availability
clouds their judgement.

(b) OPTIONS AVAILABLE

As SPM, ~~the exposure~~ concerned to
~~spend~~ I can —

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→ Abide by DM's wish & ignore the challenge

MERIT	DEMERIT
- DM will view me <u>favourable</u> - village headmen will also appreciate - <u>freedom of choice</u> of open defecators protected - potential <u>career progression</u> - retain <u>open defecator free status</u>	- My <u>conscience</u> will <u>hurt</u> - It will be a <u>selfish action</u> - <u>Right to Health (u/A 21)</u> violated - <u>government service delivery hampered</u>

→ force headmen to
Take action to ensure open defecation ends

Merit	Demerit
- law upheld, - <u>No cognitive dissonance</u> - sets <u>right precedent</u>	- Resentment from people - DM unhappy belief - public trust in governance for might be affected



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→ use the tools of persuasion to drive social change so that people do not feel like they are being forced, while simultaneously, ~~govt~~ their health is being protected & govt. initiatives upheld.

merit

demerit

→ Societal change
→ Right to Health.
→ SDG 3 → good health.

→ ~~govt~~ Locals might resist change.

② I will choose the third option. Simultaneously —

→ I will inform relevant authorities about the continued open defecation even if that invites DM's anger since law can never be compromised.

→ Aristotle's ethos, logos, pathos will help ensure persuasion is successful.

→ local NGOs will also be leveraged.

Thus, persuasion has the power to drive social change.

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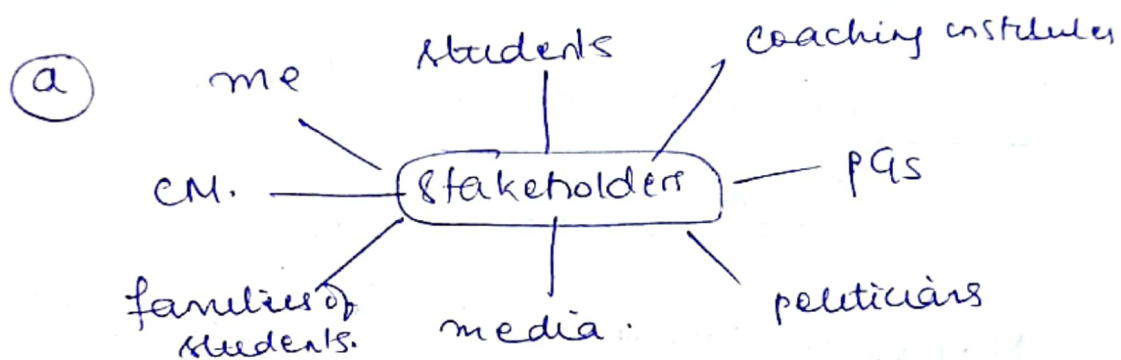
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All.

The case represents a conflict between —

self vs. utilitarianism

By remaining quiet, I can ensure personal well being, but for the betterment of all, I must reveal my findings despite political pressure



Ethical issues

→ Pressure on youth to perform.

⇒ intrinsic value of education erodes.

→ competition for limited opportunities / AIIMS / IITS

→ coaching institutes → driven only by profit

(Please do not write anything except the question number in this space)
कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

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- Demoralization of student by placing them into different batches based on performance ⇒ equality concerns
- Mental health crisis amongst youth.
- CM's moral bankruptcy
- Conflict of interest of politicians running ~~coaching~~ coaching institutes
- "fake news" menace via ~~fake~~ false advertisements.
- Narcotics consumption [against Article 47]
and Narcotics Act 1985

⑥ My options

① Remain quiet, stifle the report

merit	Dement
→ CM happy → coaching happy → Career boost due to political connections	→ <u>Student</u> well being harmed. → Right to health (u/A 37) violated



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⑪ Go against CM orders and release report

Merit	Demerit
- <u>Right to Information</u> of citizens (u/A 199) - Health of students protected.	- Hierarchy harmed - loss of public faith - political backlash.

My Action

→ I will politely show the investigation's findings to the CM.

→ I will ^{request} ~~ask~~ him to reconsider his decision in line with public good.
Kantalya - ⁶⁶ public interest is supreme.

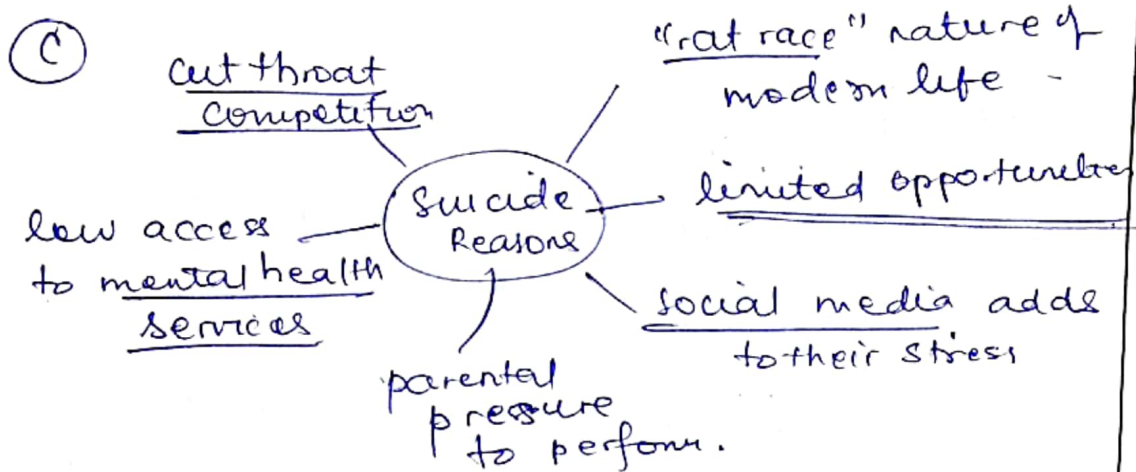
→ If he ~~express~~ does not change his mind, then I can whistle blow under provision of Whistleblower Act 2014.

→ I can also leverage the power of media.

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- Mental Health Counselling for students.
- Regulate coaching institutions to prevent student exploitation.
- Crackdown on drug peddlers.
- Create awareness ⇒ families of students will be able to empathize with their children's struggle.



Long term

- creating ~~giving~~ ^{creating} good colleges/ education beyond IIT/AIIMS also.
- raise employment opportunities
- Mainstream mental health care.
- educational system designed to reduce stress. (4) na
Wep.

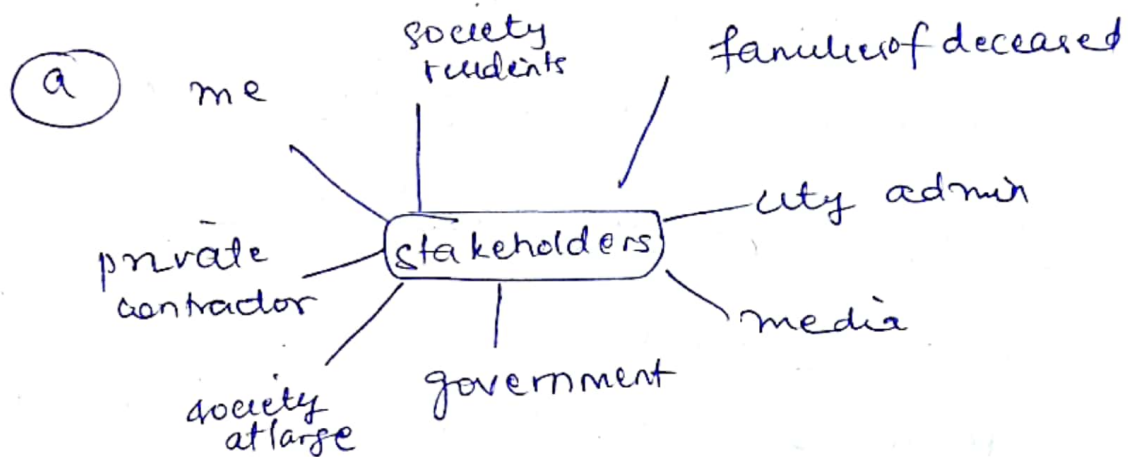
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A12

The case is an example of the continued prevalence of manual scavenging despite it been an unlawful, illegal and immoral act. that encroaches on the Right to Health (u/A21) & the right to dignity (u/A21) of the cleaners



Ethical Issues

→ continuance of manual scavenging merace despite verdict of Safai Karamchari case 2014

→ Right to Health } u/A21 of deceased
Right to Dignity } violated.

- Illegal hiring of workers via city admin.
- Apathy displayed by "corporate honchos" for their fellow citizens' needs of elitism.
- Admin. lapses → sewer not cleaned for long time
- Confusion in admin ⇒ good governance challenge
- financial constraints of admin dept.
- Grief of families of the deceased.
- Media's interest ⇒ need for responsible journalism.
- Manual scavengers tend to be from backward castes.
 - ⇒ casteism prevalence
 - ⇒ inequities in society
 - ⇒ violates Article 17.
- Moral degradation of a society which ~~is~~ allows manual scavenging.

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(b) (OPTIONS) -

1. Support Admin. wholeheartedly & ^{blame} corporate honchos

Merit

- unity unified front
of government
- No infighting within
govt. departments

Demerit

- Human right violation
needs to be addressed
- Justice denied
- No accountability
- public faith hurt

2. Denounce administrative inefficiency and
lend support to corporate honchos

MERIT

- Ensures accountability
for govt. actions
- Corporate honchos
will appreciate
my support.

DEMERIT.

- victims' families may
be hurt $\Rightarrow$ lack of
empathy.
- sends wrong message to
society w.r.t. legality
of manual scavenging

3. Take appropriate action against the
residents and private contractor in line
with the results of the report.

Simultaneously, set up an independent
and unbiased committee to enquire



into the alleged lapses on the part of the administration.

→ Cater to victims' families demand i.e demand for compensation in line with legal provisions. Also provide mental health care services to help them overcome grief.

→ Regular briefings to media ⇒ Transparency and trust building. Assure them that nation is governed by "law/dharma" (Kautalya) and that the guilty will face consequences.

→ Weed out any other private contractor rings in the city that may be facilitating manual scavenging.

I will choose the third option due to -

- good governance measure
- combines lawful & ethical behaviour
- sets correct precedent
- prioritizes citizen's well being

