



8.00 pm — 11.15 pm.
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GENERAL STUDIES (TEST CODE : 1837)

Name of Candidate	AYUSH GOEL		Registration Number	1173117
Medium Hindi/Eng.	ENGLISH		Date	18/08/22
Center	ORN (ONLINE)			

INDEX TABLE

Q. No.	Maximum Marks	Marks Obtained
1(a)	10	
1(b)	10	
2(a)	10	
2(b)	10	
3(a)	10	
3(b)	10	
4(a)	10	
4(b)	10	
5(a)	10	
5(b)	10	
6(a)	10	
6(b)	10	
6(c)	10	
7	20	
8	20	
9	20	
10	20	
11	20	
12	20	

Total Marks Obtained:

Remarks:

Signature of Examiner

INSTRUCTIONS

1. Do furnish the appropriate details in the answer sheet (viz. Name, Registration Number and Test Code).
2. There are **TWELVE** questions printed in **ENGLISH**
3. All questions are compulsory.
4. The number of marks carried by a question/part is indicated against it.
5. Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.
6. Word limit in questions, if specified, should be adhered to.
7. Any page or portion of the page left blank in the Question-Cum-Answer Booklet must be clearly struck off.

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EVALUATION INDICATORS

1. Contextual Competence
2. Content Competence
3. Language Competence
4. Introduction Competence
5. Structure - Presentation Competence
6. Conclusion Competence

Overall Macro Comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

6.

All the Best

SECTION - A

1. (a) Explain why altruism constitutes one of the core values in public life. In this regard, suggest some measures to foster altruistic behaviour in public services. (150 words) 10

Altruism refers to working for the good of the public and society with no self-interest

E.g. Donation of \$500mn by Mrs Naxayen Murty to COVID-19 victims

Significance of altruism in public life

* Raises empathy and compassion towards the public

E.g. Compassionate Rozhikode initiative by IAS Beshant Nair

* Public servants have to deal with minorities and underprivileged people

↳ They require extra help that legal

- ★ Raises trust of people in
governance
- ★ Improves overall development of
society by inculcative right
values
E.g. Project Sulaimani for free
food to make hunger free district

Measures to raise altruism

- ① Sensitivity training through
movies, role plays, field visits
- ② Role to top leadership to lead
by example
↳ E.g. Mother Teresa cancelled Nobel
prize lunch to feed poor people
- ③ Practicing emotional Intelligence on
daily basis

Altruism is the highest virtue and
must be inculcated in public servant
right from the beginning of their career

1. (b) Certain actions can be right even though they do not maximize good consequences, for the rightness of such actions consists in their representing certain norms. Discuss with examples. (150 words) 10

'Yata dharmasto Jayah'
(Where there is dharma, there will
be victory)

According to Kantian ethics,
the action to be judged as
right and wrong must be based
on the actions itself and not the
consequences

Significance of right actions

(i) Maintain order and harmony
in the society

↳ Not giving death penalty to
heinous criminals can create dissatisf-
-action in society, but it is
against the right to life and
humanity

② Raise compassion and right action

↳ I broke hostel rules to donate blood because it felt right to me

③ Promote altruism in the society

↳ Police personnel declining to fire on unarmed students even at the cost of his job

④ Movie actors saying no to surrogate advertisements despite losing a big chunk of own income

However, consequences of actions are also important as mentioned in Utilitarian ethics e.g. saving life of 10 people at cost of 1 life

Thus, the action should be based on ethical norms and values with no self-interest and biasedness

2. (a) With the help of appropriate examples, discuss the ethical challenges involved in policing in India. Also, highlight the reasons behind corruption in the police force. (150 words) 10

Police is a State Subject handled by state governments and central government in union territories

Ethical challenges

★ Human rights issues of

- ↳ accused
- ↳ Need some form of violence to collect evidence.
- ↳ But excess violence can be morally wrong

★ Right of to privacy (Article-21) of people

- ↳ phone tapping of suspects
- ↳ patrolling in suspected areas

★ Gender Inequality

- ↳ Poor availability of female police officers in the station

★ Huge biasedness against particular
Castes, religion, women

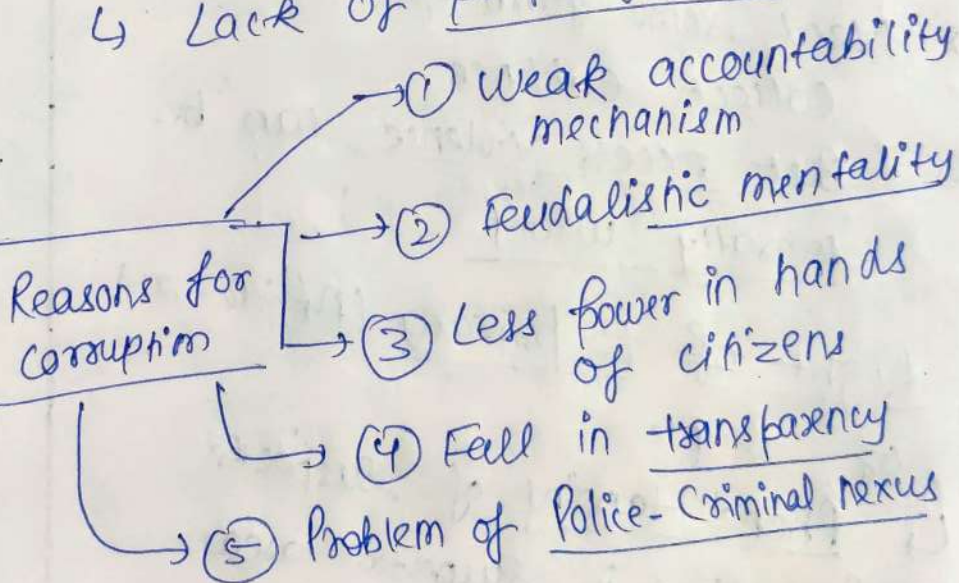
↳ Not registering case for women
from lower caste

★ Politics, - Police nexus leading to
huge corruption

↳ e.g. Vikas Dubey case (UP)

★ Fake encounters to satisfy
public demand

↳ Lack of proper justice



Police reforms according to Prakash Singh
case must be immediately implemented
to develop more citizen friendly policy

2. (b) A right combination of spirit and structure is integral to ethical corporate governance. Discuss.
(150 words) 10

Ethical Corporate governance refers to the decision making by the corporates in the interests of all the stakeholders for effective functioning of the company.

Need of Spirit

- ★ Spirit of fairness will lead to fair treatment of all employees without any biases and good compensation
- ★ Spirit of equality ensures equal opportunity to women employees and minorities
- ★ Triple bottomline approach ensured profitability along with humanity & environment sustainability

Role of structure

- ★ Independent board of directors lead to safety of interests of minority stakeholders
- ★ Policy of female safety against any exploitation ensures better productive and harmonious workspace
- ★ Decentralisation in decision making ensures innovativeness and better fulfillment of goals of stakeholders
- ★ Provision of social service raise the reputation of company
E.g. Compassionate Capitalism by Narayan Murthy

Companies are part of society, they must be ethically driven to serve the best interests of all the stakeholders

3. (a) It is not only public servants, but also the common citizens who play a key role in institutionalising high standards of ethical conduct and good governance. Elaborate. (150 words) 10

High standards of ethical
conduct and good governance refers
to following the code of conduct
and adhering to human values to
achieve summum bonum (greatest good
for all)

Role of public servants

★ Maintaining honesty and integrity
in all the situations

E.g. Former president Abdul Kalam paid
expenditure of his relatives visiting Rashtrapati
Bhavan

★ Practice compassion to have better
connection with problem of citizens

E.g. Jitendra Soni (IAS) ensured slippers
for 1,00,000 school going children

★ Upholding core civil services values such as accountability and responsibility

E.g. Lal Bahadur Shastri resigned as railway minister after failure of accident

Role of common citizens

① Primary duty to follow all the laws in letter and spirit

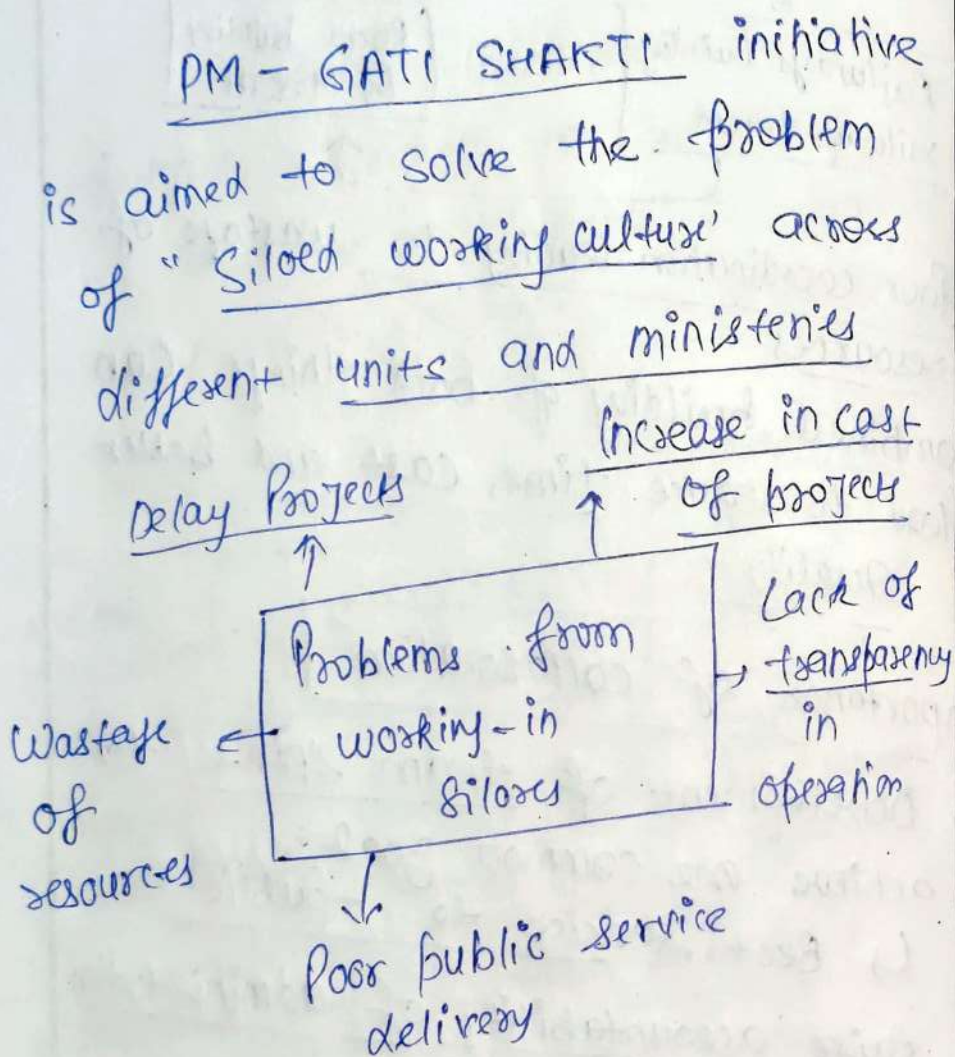
e.g. Paying taxes on time
Following traffic signals

② Became participant in governance
through RTI, PIL, Citizen charter

③ Maintain cordial relations with public servants and aid in social reforms
E.g. women SHGs help in Swachh Bharat abhiyaan.

To ensure good governance and ethical conduct cooperation and coordination of each member of society is essential

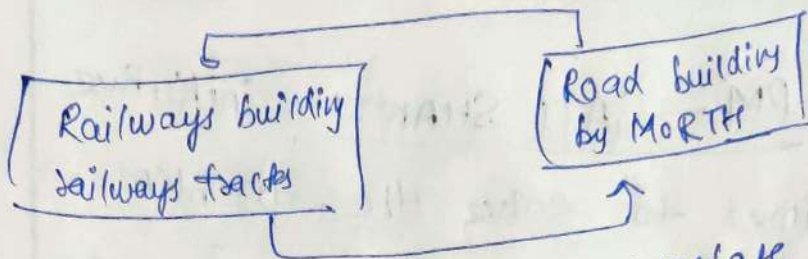
3. (b) Public administration in India suffers from the 'working-in-silos' culture. In this context, discuss the importance of cooperation, coordination and collaboration for efficient governance. (150 words) 10



Importance of Cooperation

- Reduce Inter-department battles over funds allocation
- Clear demarcation of responsibilities of each department.

Importance of coordination



Poor coordination leading to wastage of resources

Combined building of both things can lead to reduce time, cost and better quality

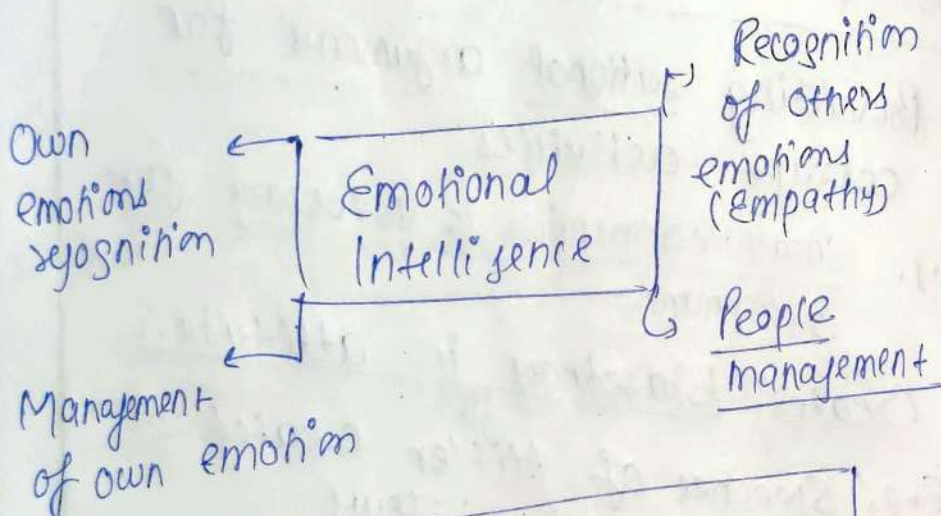
Importance of collaboration

- Development of team spirit to achieve one common goal
 - ↳ Best service to public
- Raise accountability of administration
- Improve the level of transparency

Thus, 3Cs are essential for good governance and must be followed in all departments to maximize public welfare

4. (a) While emotional intelligence is an essential tool for a public servant, it can also be misused to manipulate people to act against their own interests. Discuss with examples. (150 words) 10

Emotional Intelligence is a
psychologic conduct to be able
to recognise and control own emotions
along with empathy and social skills



Essential tool for public servant

★ Objective decisions in critical
situations

e.g. Riots, natural disasters

★ Upholds impartiality & non-partisan
ship

e.g. Deciding circle rate of area where

Own house is located

- ★ Raises persuasion power and
make leadership effective

E.g. Motivation to junior officers to
maintain integrity

Tool for manipulation

- ★ Providing rational arguments for
corrupt activities

E.g. Small corruption is necessary for
governance

- ★ Creates biasedness in attitude

E.g. Speeches of Hitler created
bias against Jews

- ★ Make Others move on own side
and nexus to break the laws

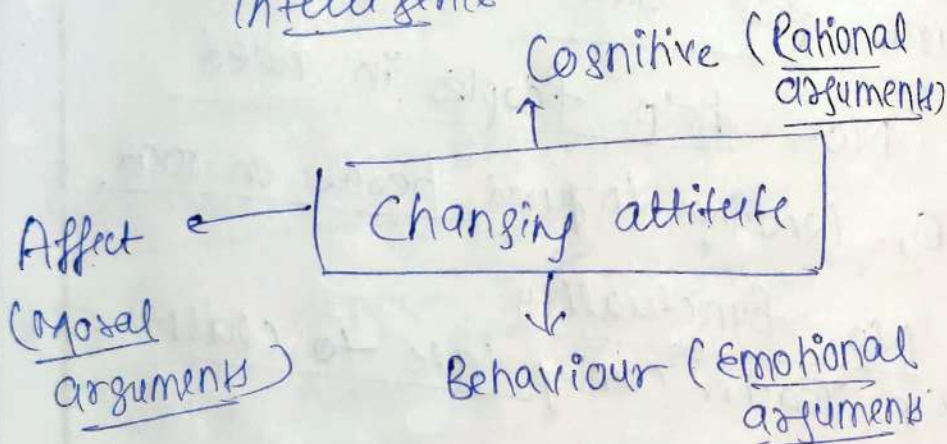
E.g. Sand mafia in Bihar, Involvement
of many senior officers

Emotional Intelligence is double edged
sword and must always be used in the
Interest of largest society

4. (b) Social influence is an ambivalent concept. It can be a source for good, bad and even for evil. Discuss with the help of relevant examples.

(150 words) 10

Social Influence refers to the ability to change the behaviour of people through the use of persuasion and emotional intelligence



Source for good

★ Lead to social changes

- ↳ Swachh Bharat abhiyaan
- ↳ Beti bacho beti padhao
- ↳ Bachpan bachao andolan

★ Raise motivation of people

- ↳ SAM Manekshaw in 1971 war

↳ Mahatma Gandhi in civil disobed-
-ience movement

★ Enforce good behaviour without
Coercive measures

↳ Lal Bahadur Shastri taking fast
during 1960s famine

Source for bad

★ Not help people in need

E.g. Ignoring Injured people on road

★ No punctuality

E.g. Teacher coming late to class

Source for evil

★ Hitler persuasion build
biasedness against Jews

★ Apartheid regime in South Africa

Social Influence is useful tool to
achieve goals with minimal cost. The
actions must be guided by core human values

5. (a) Effective public service delivery demands a people-centric approach, which is built upon coordination and leverages technology. Discuss.

(150 words) 10

Effective public service delivery refers
to provision of public goods
to all the citizens in fair
and transparent manner with
full efficiency in delivery

Role of People-centric approach

- ① Public service delivery based on
the needs of individuals
- ② Increase in public participation
in governance
E.g. RTI, Citizen charter
- ③ It leads to higher responsibility
and accountability
- ④ Better monitoring mechanism due
to higher public audit

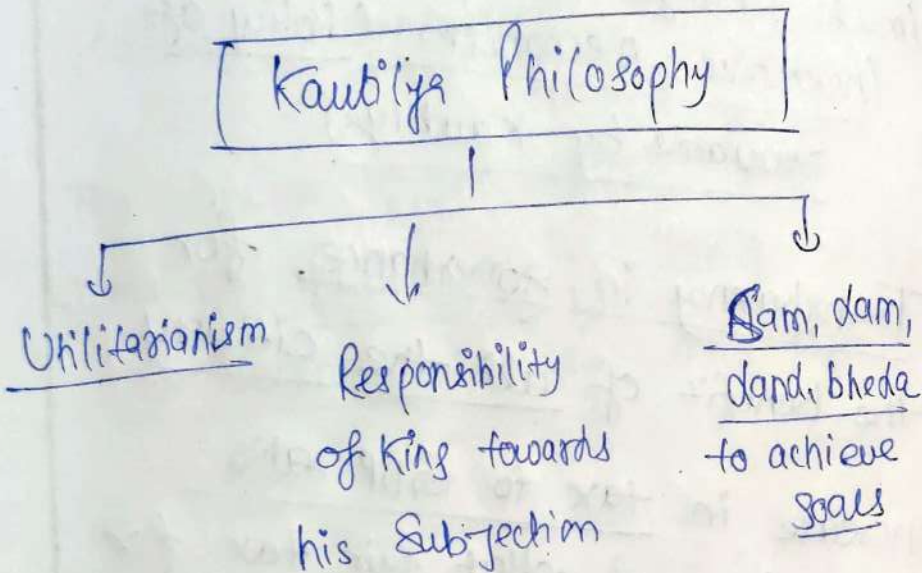
(Significance of technology)

- ★ Reduce wastage of resources
E.g. Drone delivery of goods
- ★ Full transparency in maintained
E.g. Daily update on work done in
MGNREGA
- ★ Proper allocation of resources and
better provisioning of services
E.g. Electronic ration card
- ★ Raise quality in the society
E.g. Financial inclusion through JAM
trinity.

Thus, effective delivery of public service can be significantly enhanced through higher public participation and leveraging technology (GM ARC).

5. (b) Highlight the important teachings of Kautilya that are relevant to public services in 21st century India. (150 words) 10

Kautilya was the politico-economic advisor during Mauryan empire and one of the most famous moral philosopher of India



[Relevance]

★ Responsibility of political leaders in the overall development of Society and Nation

★ Save the State from foreign threats, state actors, non-state actors

↳ Policy of dand and coercion to seduce terrorism, extremism

★ Environment sustainability and climate change through correct incentive mechanism, (Policy of sewards by Kautilya)

★ Transparency in governance for the benefit of all the citizens

★ Increase in tax to GDP ratio (Kautilya focus to collect fair tax for efficient treasury)

Thus, learning of Kautilya's can be effectively utilised solve problem of inequality, terrorism and climate change

6. What do each of the following quotations mean to you?

(a) "What counts in life is not the mere fact that we have lived. It is what difference we have made to the lives of others that will determine the significance of the life we lead." Nelson Mandela

(150 words) 10

Nelson Mandela lived the life of a courageous leader and selfless person to spend 28 years in jail to attain freedom to his countrymen.

The above quote reflect the values of public service and selflessness in development of society.

Relevance for civil services

★ Promotes altruism towards the common citizens

E.g. Somvresh Somramshi donated office AC for to nearby hospital

★ Raises the compassion towards people, especially in public services

E.g. Giving satim to old women even when some minor document is missing

★ Importance of making change in the lives of less privileged section

E.g. Anand Kumar Super 30 in Bihar

★ Fighting for the justice even when the path is long & difficult

E.g. Manjhi built road on mountain by own in 10 years

Thus, all of us should give our services in social interest in any form possible. As gandhiji said

"Be the change you want to see in the society"

6. (b) "I care only for the Spirit - when that is right, everything will be righted by itself". Swami Vivekananda. (150 words) 10

The above quote by Swami Vivekananda focus on the Intent and Spirit of the action rather than the consequences

It is in line with Kantian ethics which says that action must be guided by ethical norms and be universal in nature

Relevance in 21st century

★ Falling values of ethics and more focus on material wealth

E.g. Accumulation of wealth by corrupt measures is against the spirit of honesty

★ Performance oriented culture

E.g. Lance Armstrong won 7 world

Championship through performance
enhancing drugs

★ Importance for Judiciary

E.g. Spirit of equality in Narley
Singh Johar case

★ Spirit of honesty & Integrity

E.g. Nitin gadkari did not stop demolish-
-ion of own house coming in highway road

Relevance for Civil servants

→ Maintaining spirit of public service
despite the consequences

E.g. Ashok Khemka 50 transfers

→ Spirit of accountability in actions

Thus, role of spirit is highest
in virtue ethics, Kantian ethics to
promote summum bonum

6. (c) "True peace is not merely the absence of tension; it is the presence of justice." Martin Luther King Jr (150 words) 10

Injustice anywhere,

Threat to justice everywhere

True peace refers to the harmonious relationship within all sections of the society with promotion of values of liberty, equality and justice for all

Importance of true peace

- ★ Raise overall human development through equal opportunity to all people (Article- 14, 15, 16)
- ★ Ensure Socio-political-Economic Justice to all the citizens (Article- 39A, 38)

- ★ Lead to better standard of living and no injustice in the society
- ★ Good relations of state and the citizens and feeling of fairness among all the citizens

Peace only with lack of tension

- ★ Increase in inequalities in the society
- ★ Poor socio-economic development of citizens
- ★ Raises dissatisfaction among people
- ★ Will further breed crime and tension

Thus, peace in a full comprehensive manner must be caused for full development of society

SECTION - B

In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

7. You have recently graduated from college and are now preparing for the civil services examination. While reading the newspaper, you come across a news report of a Non-Governmental Organisation (NGO), working for child rights, challenging a provision of the Juvenile Justice Act, 2015, in the Supreme Court of India. The said provision provides for the option of Children in Conflict with Law (CCL) to be tried as adults under certain circumstances. The NGO's plea is that children are not able to understand the gravity of crimes. It has also contended that the criminal acts committed by children are a reflection of failure of the society to take care of its children. In the context of this situation, as a young aspirant, answer the following questions:

(a) What are the possible factors that can drive a child towards committing heinous crimes?

(b) Is it ethical to punish children as adults rather than giving them a chance for reformation? (20)

In a recent amendment in Juvenile Justice Act, 2015, children aged 16-18 years will be treated as adults in heinous crime

The demand for such change increased post Nishhaya rape case, 2012, when a Juvenile (16 years) was treated differently despite full engagement in nerve-breaking gang rape and murder

Factors driving children towards heinous crimes

(a)

① Faulty parenting

- ↳ Lack of inculcation of values such as non-violence, respect
- ↳ Changing family nature from Joint family to Single mother/Single father

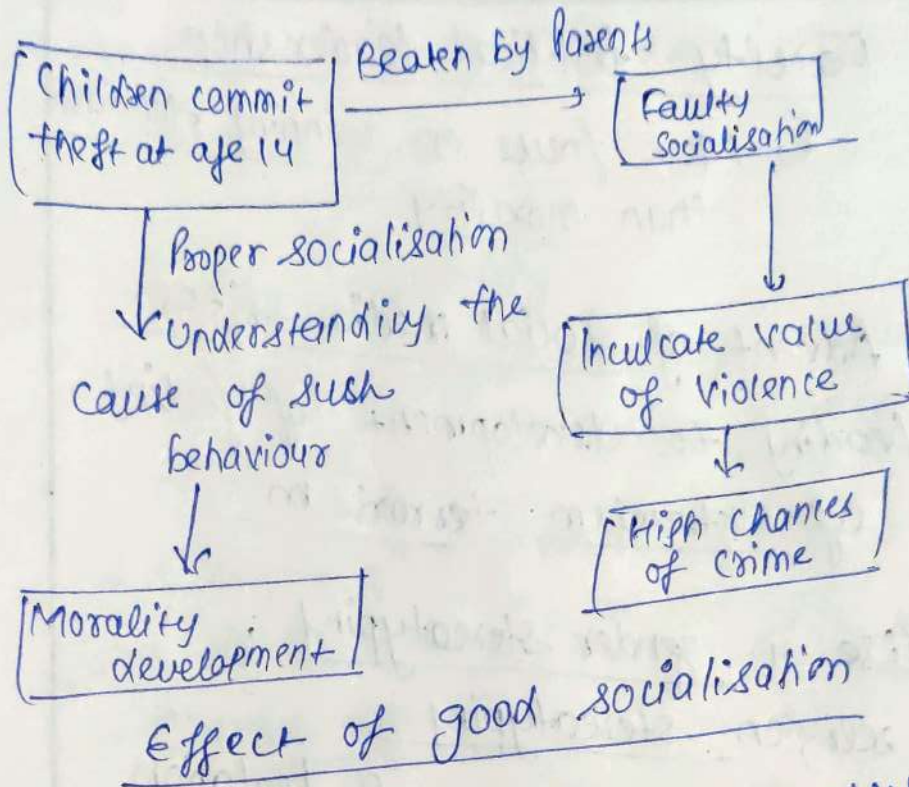
② Problems in education system

- ↳ Lack of value education such as teamwork, Integrity, respect for women
- ↳ More focus on performance, achievements & aptitude building

③ Lack of good role models in society

- ↳ Rise of Instagram Influencers like TikTok

- (4) Faulty political leadership
↳ More focus on winning elections
than morality
- (5) Advent of social media sites
leading to development of feeling
of extremism, terrorism
- (6) Rise in gender stereotyping,
religion stereotyping
- (7) Increase in amount of isolation
time
↳ During Covid-19, mental stress
rose by 55% (WHO)
- (8) Poor laws enforcement giving
motivation to children to
commit crimes
e.g. Not stopping small theft by
children of age 10-15 years
- (9) Influence from state and non-state
actors such as Naxalists, ISIS



(B) Ethicality of punishing the children

Argument in favour (Should be punished)

- ↳ Crime is crime, punishment should not be based on age
- ↳ Children aged 14+ years are matured enough to know the consequences
- ↳ work as effective deterrence

Argument against (Should not be punished)

- ↳ Chance for reformation at such young

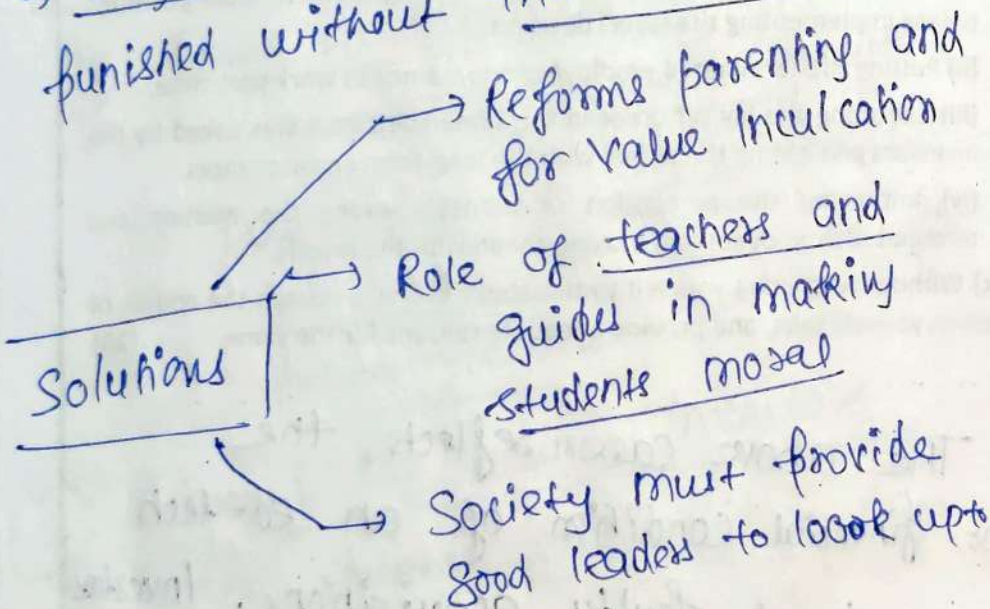
age at humanitarian basis

↳ Article 45 talks about the welfare and healthy development of children

↳ Does not solve the bigger problem of "Faulty values in society"

↳ It might make him even bigger criminal due to isolation

↳ Easy to influence child will be punished without their actual fault



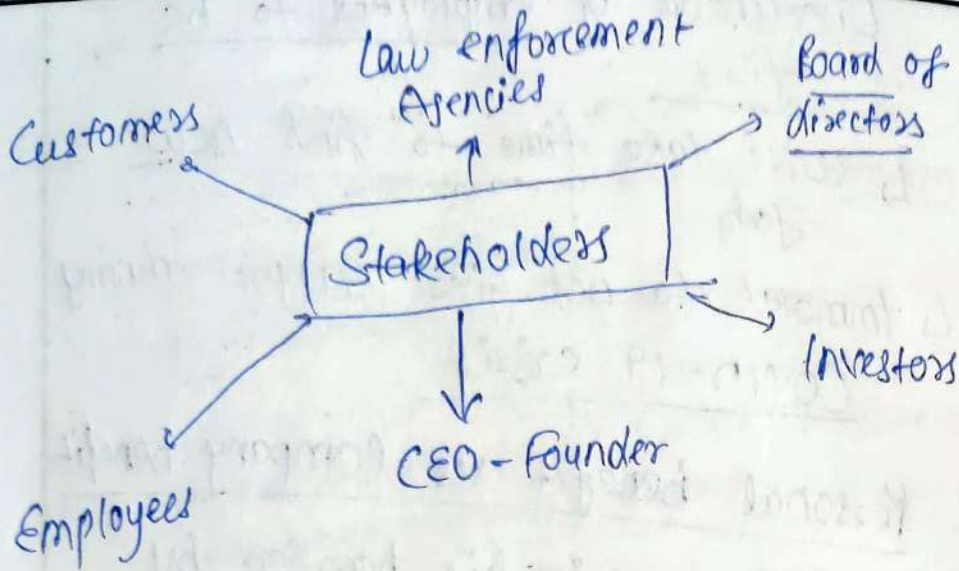
Thus, as it is said
"Every saint has a past &
Every sinner has a future"

Reformation is the correct path for better development

8. You are a CEO-founder of an edTech company. You are under tremendous pressure from the investors in your company to increase the profitability of the company and undertake downsizing. After making a few bad acquisitions, the company's finances have taken a huge hit in the last couple of years. The downsizing is suggested with the hope that the company's profitability would rise, as it often does when mass layoff or downsizing decisions are carried out. Moreover, the investors have hinted that such measures would attract further investment from them, which has come as a ray of hope considering the ongoing volatile market conditions and slowdown in big-ticket fundings. Given the situation, rumors of unscrupulous firing have started doing the rounds among employees. It has increased apprehensiveness and reduced cohesiveness among them. You have informed the investors that the cost cutting exercise can affect the output as well as reputation of the company in the long-run. However, they are adamant to pursue the same.

- (a) Identify the stakeholders and ethical issues involved in the case.
- (b) You and the HR team have identified some options and are deliberating to put them across to the investors for consideration. Discuss the merits and demerits of each of these:
- (i) Identifying key high performers and offering them suitable positions before implementing the layoff decision.
 - (ii) Putting the terminated employees on retainer to work part-time.
 - (iii) Executing the lay off order in the same spirit as it was asked by the investors and letting them deal with the long-term consequences.
 - (iv) Improving the perception of fairness among the existing and terminated employees and moving ahead with the layoffs.
- (c) Without restricting yourself to the above options, discuss the course of action you will take, and provide adequate reasons for the same. (20)

The above case reflects the poor financial condition of an ed-tech company due to faulty acquisitions. Investors are demanding to fix the employees which might hamper the reputation and output of the company.



Ethical Issues

- ① Focus on Profitability vs Overall sustainable growth
 - ↳ Downsizing can raise profits in short term but bad for future prospects
- ② Responsibility towards Investors vs towards employees
 - ↳ Fault of Investors in bad acquisitions
 - ↳ Price to be paid by honest and efficient employees

- (3) Livelihood of employees to be fixed
 ↳ Will take time to find new job
 ↳ Immoral to not give support during COVID-19 crisis

- (4) Personal benefit vs Company benefit
 ↳ CEO can retain his position by agreeing to investors
 ↳ Might be fixed due to non-following of order

- (5) Fall in morale of employees who are not fixed

- (6) Injustice to customer (Students) as services will be hampered

- (7) Lack of business ethics as major fault by investors

- (B) Evaluation of the options

Option	Merits	Demerits
(A)	* <u>Promoting meritocracy</u> * <u>Justice to high performers</u>	* <u>Not solve the problem of medium performers</u> * <u>Affect output of company</u>
(B)	* <u>Less shock to terminated employees</u> * <u>Less fall in morale of existing employees</u>	* <u>Create differences between colleagues</u> * <u>Part-time employees have lesser risk</u>
(C)	* <u>Satisfy Investors</u> * <u>Save own position, as CEO-Founder</u> * <u>Improve profitability of company for short term</u>	* <u>Crisis of Conscience</u> * <u>Snatching livelihood of honest employees</u> * <u>Reputation of company will be tarnished</u>
(D)	* <u>Reduction in differences among terminated & non-terminated</u> * <u>Respect to employees</u>	* <u>Creation of faulty perception</u> * <u>Reduce output of the company</u>

[C] Course of Action.

Aim - Save Interest of the company while maintaining fairness with employees

Step-1 Find out the key reasons for the poor performance of company

Step-2 Convince Investors, that lay-off of employees will tarnish company reputation & reduce morale of employees

Step-3 Suggest alternate plan to Investors to keep least performing employees on part-time

Step-4 Laying-off few employees, giving them 3-months advance salary and preference in future recruitment

Justification → My duty towards customers and employees in ahead of Investors

Not deter Investors as future funding might be required. Following code of ethics of keeping employees interest.

9. There is an ongoing ethnic civil war in a neighbouring country. The conflict has caused massive displacement of people from the country. Ironically, the developed countries have closed off their borders to the refugees on account of the COVID-19 pandemic, resource competition, domestic politics etc. With countries sealing off their borders, the refugees are left in a vulnerable situation and many are taking illegal routes to enter your country. As a Senior Official of your country's Ministry of External Affairs, you have been involved in discussions with officials of other nations and are entrusted with the mandate to design a national policy to safely accommodate India bound refugees. In this context, answer the following questions:
- (a) Discuss the moral issues related to the rights of international refugees, especially those from conflict-torn regions.
- (b) What recommendations would you suggest given the large influx of refugees in India. (20)

The above case reflects the civil war in Sri Lanka due to political and economic crisis. Citizens of Sri Lanka are entering in India illegally for a better life.

Moral Issues

① Rights of own citizens vs rights of refugees

↳ Due to constraint of resources influx of refugees can create problem in our country

② Basic human right of shelter,
security & food

↳ India is signatory to UN
Convention on refugees

③ Philosophy of 'Vasudeva Kutumbakam'

↳ whole world is one family
↳ we should help our neighbours
in time of crisis

④ Affecting the internal demographic
of our country

↳ change in demography of Assam
due to infiltration from Bangladesh

⑤ Rise in criminal activities due
to poor availability of resources

⑥ May lead to increase in secessionist
tendencies of southern states
especially Kerala and Tamil Nadu.

⑦ Hamper peace and prosperity

↳ Problems to fisherman in
Balk Bay

⑧ India's policy of dealing with
refugees on case to case basis

↳ Shelter to 80,000 tibetians

↳ No shelter to Rohingyas

Suggestions

★ Solving the core problem of
food, health & shelter

↳ Send humanitarian aid in
terms of food

↳ Set up health centres to
help war torn citizens

↳ Temporary shelter in their own
areas

★ Financial aid to improve economy

- ★ Support political intervention to establish democracy in the Country
- ★ Ask for help from strategic partners such as USA, UK, Russia
- ★ Help from International NGOs can be enhanced by good media reporting.
- ★ Sharing refugee burden among rich countries as they have excess resources and less pressure of land
- ★ Suggestions of refugees who have entered India
 - Firstly check whether there is any extremism activities connection of refugees

- Provision of Immediate health
and food provisions
- Closing borders for illegal infiltration
- Design a policy with objective
criteria to deal with the
refugees

Thus, refugees due to recent
politico-economic crisis post
Covid-19 is at all time high

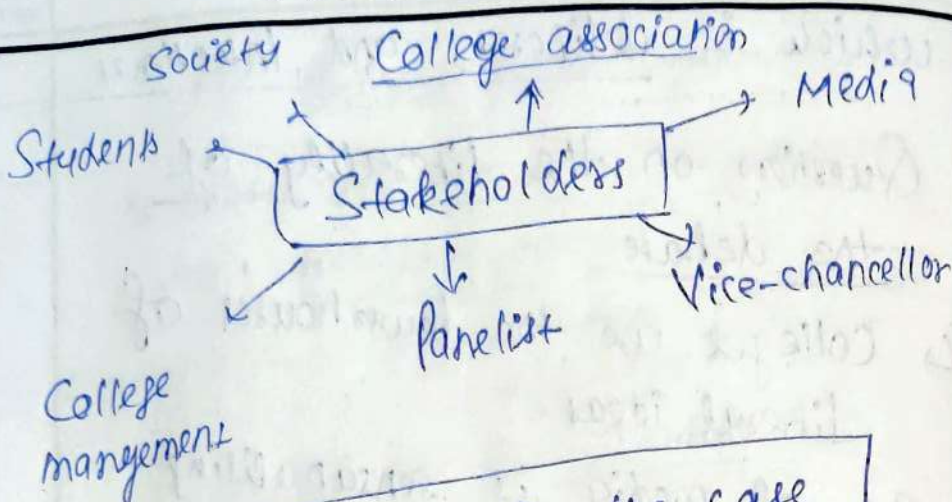
We need a strict and swift
international law to deal with
refugee problem in humanitarian
manner

10. Social interactions where a person is addressed by their correct name and pronouns, consistent with their gender identity, are widely recognized as a basic and yet critical aspect of gender affirmation. A national university invited speakers for a discussion on rights of sexual minorities in India. The panel included speakers representing a wide variety of opinions and perspectives on the issue. The debates, though largely peaceful, witnessed a controversy. A college association representing sexual minorities took offence against a panellist who cautioned against self-identification by sexual minorities and the liberal use of pronouns. The association reached out to the media and the localised controversy soon turned into a national issue across news networks and social media. The association demanded that the panellist apologise for his views and issue a public statement in this context. The panellist, on the other hand, seemed unmoved by the issue. In the meantime, the University has come under huge pressure to resolve the issue. The Vice Chancellor set up a Committee to look into the matter and its peaceful resolution. You have been appointed as the Chairperson of the Committee. In this regard, answer the following questions:

(a) Discuss the various moral issues involved in the case.

(b) Keeping the right to freedom of speech and expression in mind, highlight the steps you would take to resolve the issue and list arguments in support. (20)

The above case reflects the rights of all the genders in their identification and personality. In Narvey Singh Johar case, Supreme Court decriminalised Sec-377, correcting the historical injustice from minority community.



(A) Moral Issues in the case

① Right to equality (Article 14) is hampered as panelist asked for not using preferred pronouns

② Lack of freedom of expression (Article 19)
↳ Not allowing minority to express themselves

③ Poor level of tolerance and thinking in binary terms

④ Lack of emotional intelligence as not apologising for own mistake

which is deliberate and intentional

⑤ Question on the liberality of the debate

↳ Colleges are the powerhouses of liberal ideas

⑥ Role of media is sensationalising the issues

⑦ Affecting the education and curriculum of students due to controversy

⑧ Course of Action

Aim - My aim would be peaceful resolution of issue and setting a correct precedent for students & society

Step-1 Understanding the entire situation

↳ Look at the exact words of both the parties and try to interpret the intention behind the statement

Step-2 | Personal chat with the panelist and give him arguments for apologising

Argument → Might hamper your own reputation

↳ Affecting the studies of students

Step-3 | Talk with college association representing sexual minorities

↳ Tell them, it is the right of the panelist to express his opinion

↳ Teach them the lesson to remain more tolerant in such situations

Step-4 | Ensure studies of the students is not hampered due to controversy

Step-5 | If panelist does not apologise then the association can take formal measures but that should be the extreme step

Justification of my action /

- Maintaining and upholding freedom of speech (Article-19) of both the parties
- Ensure no bad effects of Controversy on students
- My moral duty to uphold right to equality and support to minority

Therefore, value of tolerance and respect towards minority must be developed through sensitivity training and practicing emotional intelligence

11. You are a young athlete representing India at an international-level competition. To your surprise, during the competition, you witness a few senior athletes injecting something using a syringe in private. When you approach them, they explain that it is a performance enhancing drug, which is very common in such competitions and you should take the same as well. You are aware that if these players get caught in a doping test, it may damage India's reputation. You are confused and afraid of the repercussions and decide to approach the coach to discuss the event you witnessed. However, you get to know that the athletes are taking the drug on the advice of the coach himself.

(a) What would you do in this scenario? Discuss the options available to you and chart your course of action.

(b) What are the reasons behind the use of performance enhancing drugs in competitive sporting events? How can this practice be minimized? (20)

The above case reflects the menace of performance enhancing drug use which is strictly against sports ethics in particular and human values of honesty & Integrity in general.



Options available

① Use the day myself to enhance my performance

Merits

- * Raise my personal performance
- * Might win medal for the country
- * Future benefits from senior players

Demerits

- * Crisis of Conscience
- * Against my moral values
- * Against sports ethics

Option-2 Ignore the Incident and not use days myself

Merits

- * Save from the Senior athletes
- * No accountability & responsibility
- * Reduction in guilt

Demerits

- * Not solving the core problem
- * Running away from the responsibility

Option-3 / Take proactive actionMerits

- ★ Solve the structural problem
- ★ Uphold sports ethics
- ★ No crisis of Conscience

Demerits

- ★ Tarnish nation reputation
- ★ Fall in country performance

Course of Action

Step-1 → Collect the information on who all are included in the racket of using drugs

Step-2 → Take all the honest athletes into confidence

Step-3 → Persuade them about the importance of sport ethics

Step-4 → Final try to persuade coach & seniors to leave drugs

Step-5] If still continued, then
Inform, Indian sports committee
about the issues

Step-6] If no response, then write
letter to sports minister ;
and Indian anti-doping agency

Step-7] If nothing works then
go to media to reveal the
malpractices

(B)

Reasons of Usage

★ Falling values of sports
ethics with primary focus
on performance at all costs

E.g. Lance armstrong won 7 cycle
world tour by using performance drugs

★ Easy availability in the
markets at very low costs

↳ Lead to usage at very
young age

★ Institutionalisation by involvement
of entire contingent in malprac-
-tices

↳ Support from government in
every manner possible

★ Corruption in Anti-doping
agencies

↳ Misrepresentation of reports

Steps to minimise the prechice

★ Raise values in sportsperson
through the process of
socialisation

★ Effective deterrence at local levels
is essential

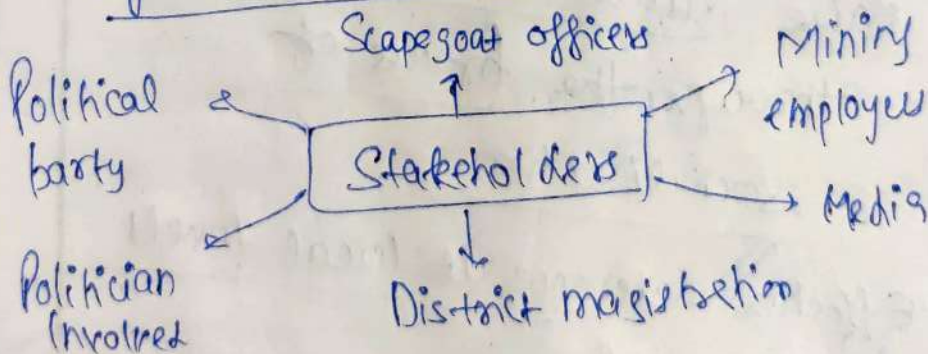
12. You have been newly appointed as the District Magistrate of a district, which is known for its rich mineral deposits. Following the news being circulated in the media about the illegal mining in your district, you have initiated an enquiry into it. When the State's Minister of Mines and Minerals gets to know of the enquiry initiated by you, he directs you to name some junior government employees as being involved in the wrongdoing and make them scapegoats. He also points out that elections to the State Assembly are around the corner and the present government wishes to stay clear of any political corruption. This Minister is a very influential figure in the present regime and there are high chances of the present ruling party being voted back to power. In due course of the enquiry, it has come to your notice that the said Minister has also been involved in illegal mining through his cronies.

The findings of the enquiry can affect the outcome of the elections as well as completely derail your career, if the incumbent party wins the elections, which looks very likely as per the polls.

Answer the following with reference to this case:

- (a) Identify the stakeholders and the ethical issues in the given case.
(b) Critically evaluate the options in the given scenario and state your course of action, giving reasons. (20)

The above case represents the instance of illegal mining and nexus of political leaders and bureaucrats in the corruption which is strictly prohibited under Prevention of Corruption Act (POCA)



Ethical Issues /

① Lack of honesty and integrity
by minister

↳ Using corrupt means of governance

② Follow advise of minister vs
personal moral values

↳ Going against minister might
derail career

↳ Threat to own life and lives
of family members

E.g. In Haryana, bulldozer on DSP
enquiry sand mafia

③ Poor transparency in reporting
of mining activities

④ Lack of politics ethics by
making scapegoat to a honest

Junior officer

⑤ Personal Interest of good
future prospects vs following
professional duty

⑥ Poor accountability of political
executive towards public

⑦ More harmful for the state
if the corrupt minister are
voted back in the election

⑧ Lack of human values in
snatching the livelihood of
honest people

⑨ Option - A | Go with minister and
scapegoat the employee

Merits

★ Save himself from
minister wrath

Demerits

★ Against my
personal values

★ Future Career
benefits

★ Safety of lives of
family members

★ Crisis of
Conscience

Option-B

Asking for resignation
or transfer

Merits

★ Non-Involvement
in the problem

★ Keep own
back second safe

Demerits

★ Does not solve
the core problem

★ Running away
from responsibility

Option-C

Proactive action with
full honesty & Integrity

Merits

★ Follow my
moral values

★ Public Service
★ Uphold transparency

Demerits

★ Threat to career
and life

★ Might be disadvan-
tageous in long run

I will choose option - C

Course of action

Step-1 Entire information and evidence
collection

1. Find out all the people involved in
hexus.

Step-2 Inform my senior (Chief
Secretary) about the involvement of minister.

Step-3 If no action, then person
talk with minister to persuade him
to accept his crime in public.

Step-4 Lodge official complaint,
while taking all the legal measures.

Step-5 Ensure full transparent
investigation.

Thus, my aim would be to reveal
the corrupt activities to uphold values
of transparency, public and accountability
towards the citizens.