

IAS Mains Public Administration 1996

Paper I

Section A

1. Comment on any three of the following in not more than 290 words each:
 - a. The scope of Public Administration is ever expanding.
 - b. Although the theory of V A Graicunas is admittedly crude, it is useful as reference against which variations between organizations as well as within organizations can be examined.
 - c. In a hierarchy every employee tends to rise to his level of incompetence.
 - d. Bureaucracy is a system of government the control of which is so completely in the hands of officials that their power jeopardizes the liberties of ordinary citizens.
2. It is said that the generalist rationale was part of a revealed truth. All of us should have known better, for in a world of increasing scientific and technical complexity, it has compelling inadequacies Discuss.
3. Answer the following questions
 - a. Show how Barnard while analyzing the multiplicity of satisfactions, clearly identifies four specific inducements.
 - b. Examine the view that systems theory, despite its promises to the contrary, followed similar patterns that characterized the structural classical theories.
4. How far is it true to state that the bureaucratic state began to displace the administrative state; when the predominant function of the government changed from regulation to operation of business?

Section B

5. Comment on any three of the following in not more than 200 words each:
 - a. An attack has been made on the top down character of the kind of implementation studies and an alternative bottom up approach has been developed.
 - b. Commit bureaucracy is unsuitable in a Parliamentary democracy.
 - c. Public Agencies have used a number of sources and procedures for measuring Performance.
 - d. At one extreme, the vigour of judicial control may paralyze effective administration; at the other the result may be offensive bureaucratic tyranny exactly where the balance may be best struck is a major problem of judicial administration relationship.
6. Whatever is purpose it is true that reform always takes place against resistance and that failure to recognize the various sources of opposition, and to plan and to neutralize them, is a major reason for the widespread failure of reform efforts. Examine.
7. Answer the following questions
 - a. What, according to Riggs, are the three important characteristic features of the

b. Budgeting and fiscal administration require the public administrator to resolve a variety of operational, managerial and strategic issues. Examine.

8. Sketch and overview of the State of Public Policy Analysis as it is most likely to interest those who have a public administration perspective